

Special Committee on Financial Crimes, Tax Evasion and Tax Avoidance  
The Chair

Ms Irene Yates  
Vice-President Corporate Tax  
McDonald's  
Oak Brook, Illinois  
USA

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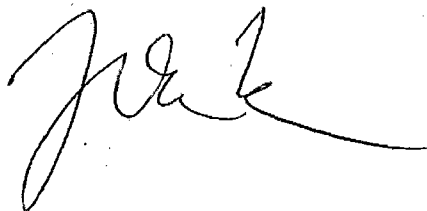
**Subject:** *Public hearing organised by the Special Committee on Financial Crimes, Tax Evasion and Tax Avoidance (TAX3) on "Lessons learnt from the Paradise Papers"*

Dear Ms Yates:

I am writing to thank you, on my behalf and on behalf of the Special Committee on Financial Crimes, Tax Evasion and Tax Avoidance (TAX3), for your participation, in your capacity as McDonald's Vice-President Corporate Tax, at the public hearing on "Lessons learnt from the Paradise Papers", which took place on 21 June 2018.

The Members appreciated your presentation and your answers and observations to their questions. In this regard, during the discussion with Members you pointed out that the "Unhappy Meal" report released by EPSU, EFFAT and SEIU in May 2018 contained several inaccuracies and errors. The Committee would very much appreciate if you could indicate us in writing by **October 5th 2018** which particular aspects of the report McDonald's consider inaccurate or misleading. This will be of much help for the work of the Committee.

Yours sincerely,



Petr Ježek

Cc:

- Mr Steve Easterbrook, President and Chief Executive Officer, McDonald's, Oak Brook, Illinois, USA

- Mr Doug Goare, President, McDonald's Europe - 178-180 Edgware Road, London W22DS, United Kingdom
- Balázs Pályi, Public Affairs Manager, Europe | McDonald's - Leonardo Da Vincilaan 19, Stockholm building, 5th floor, 1831 Diegem, Belgium, email: [balazs.palyi@eu.mcd.com](mailto:balazs.palyi@eu.mcd.com))