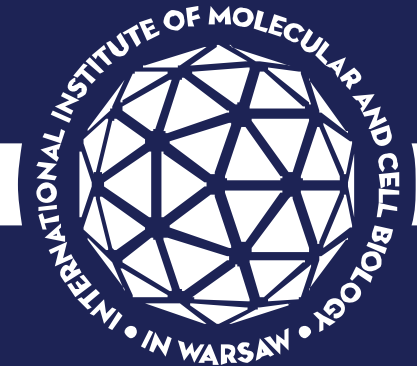


Presentation at the Public Hearing on
“Horizon Europe, EU’s Research and Innovation Excellence”
European Parliament, Brussels,
8 October 2018

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Defining missions and partnerships

- Formulate the process of defining m&p first then move on to proposing specific areas and consequently - concrete topics.
- Need for adequate engagement of stakeholders
Need for collaboration in the process
Research community, civil society, Member States...
They should contribute: When? Where? How?
- Missions should be based on collaborative projects
- Partnerships (especially institutionalized partnerships) added only if clear European added value



Projects

- **Grants** should remain the main tool for funding research and innovation **in all three pillars:**
 1. Open Science,
 2. Global Challenges and Industrial Competitiveness,
 3. Open Innovation
- **Basic research** should be supported by all pillars, not only by the ERC!
- **Pillar 2** should be implemented through open calls for collaborative research projects, **TRL levels from 1 to 8**
- **Simplify the procedures!**



Sharing excellence / Widening participation

- **Excellence already exists in the widening countries!**
- Main target:
existing networks of excellence, which are largely closed
they must open up to **increase participation**
- Current widening actions are good,
Increased budget for widening is good,
...but widening participation
should be treated as a **horizontal issue** in the Programme
while respecting the **excellence principle**



Sharing excellence / Widening participation (2)

- Setting a **concrete target** could help reach the objectives (e.g., increase participation from 4% to 10%!)
- Proposed approach:
Incentives for consortia with 'widening' participants
Evaluation criteria intact: based on **excellence**
Selection criteria to be modified: **preferences for widening**



Sharing excellence / Widening participation (3)

- **Synergies should be further developed and exploited especially those with the Structural Funds**
which are dedicated to regions
- However, no direct overlap between mechanisms:
Widening should be based on the indicator used in H2020
Widening - dedicated to countries (not regions)
- Financing projects holding the **Seal of Excellence**
should be **based on Horizon Europe rules**
including the state aid provisions
*...transfers from Structural Funds to Horizon Europe
are risky: may cannibalize SoE, evaluation bias...*



Thank you for your attention