







### **Focus on Customs:**

**Its Role in EU Border Management** 

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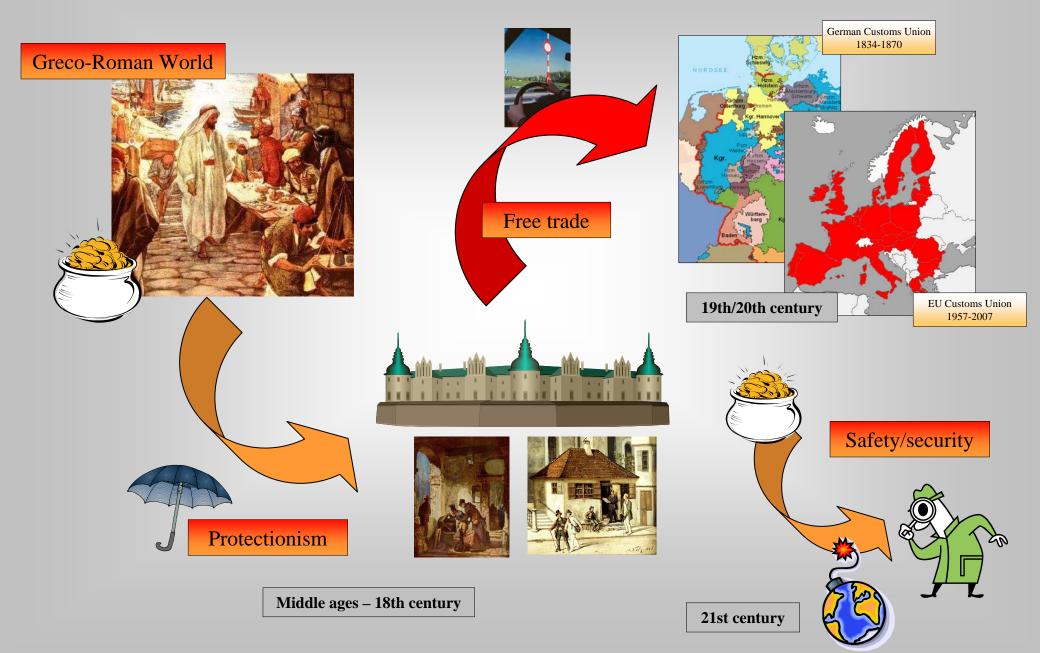
IMCO Meeting Brussels, 14 June 2011





### Tradition and Flexibility









# The End of Harmony? A Bone of Contention









#### **EU IBM concept for the external border**

2001-2



Laeken European Council/COM (2002) 233 final

- coverage of all cross-border flows (goods, persons)
- involvement of all border-related agencies (border guards/police, customs, veterinary, phytosanitary)
- coverage of both **facilitation and security** concerns



2006+



JHA Council 12/2006

- coverage of **persons only** (scope of Schengen Borders Code)
- primary involvement of **border guards/police** (customs in an auxiliary function only )
- coverage primarily of **security** concerns.

Similarly: **Stockholm Programme** (2009) **Internal Security Strategy** (2010)

**Lisbon Treaty (2009):** some support to this vision

- border management as part of Title V on "Area of Freedom, Security and Justice" and subject to coordination by COSI (Art. 71)
- "border controls for **persons**" (Art. 67), "checks on **persons**" (Art. 77)
- customs only mentioned under "other **specialised law enforcement services"** in the context of combatting criminal offences" (Art. 87)



# **Customs Capacities: Versatility and other Assets**



#### Variety of skills



- **Revenue** collection

(traditional)

- Enforcement of interdictions/restrictions

(since 1970s)

- Enforcement of **counterterrorist policies** 

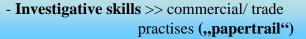
(since 2001)



#### **Operational field**



 Checks & physical examination according to flexible concepts (risk management)



- Risk management concepts

"smart" system to identify/address security risks







#### Political landscape



- Long-term pioneer of European integration familiarity with EU mainstream policy-making
- Partnership with business and trade

"trade facilitation agency"

- More "civilian" way of policy-making

>>> more than traditional law enforcement agencies













## Schengen vs customs: diverging territories





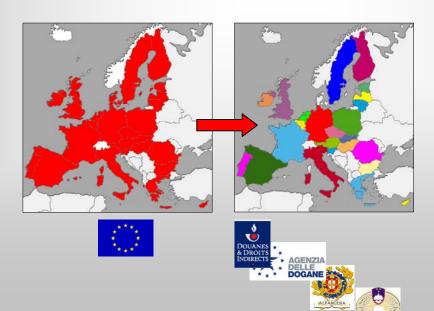
**Split geography - split border lines** 

>> limited synergy gains to be expected from common border management

Less than 50% of the current external border lines (14,200 km) are common Schengen and customs borders (6,500 km). Customs has to shoulder more than 50% on its own (6,600 km), the Schengen authorities 15% (1,100 km)

Schengen+Customs combined
Customs only
Schengen only

**Uniform application of** the law: a delicate issue



EU customs law to be implemented by 27 distinct national administrations >> risk of divergent application

2006 incident: US complaint before WTO, that the EU "failed to administer the uniform application of EU customs law" (Art. X.3(a) GATT 1994)

#### **Solutions** envisaged:

- Objective: national administrations to "operate as efficiently and effectively ... as would one single administration" (2013 Action Programme)
- Improved monitoring of national decisions by means of **e-border mechanisms** (MCC 2008)



#### **Possible Deficits 2**



## The vexed question of penalties







Customs penalties

- Two harmonisation attempts in vain (1980s, 1990s)
- New approach under **Lisbon Treaty: approximation** in the sense of **minimum rules** (Art. 83(2) TFEU)
- Also considered: harmonisation of **administrative** penalties

## Less funding for training and equipment





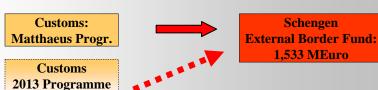


Single Market 1980s-1990s:



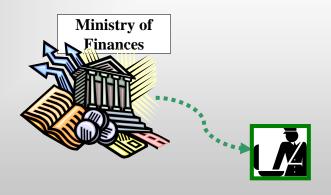
Area Freedom, Security, Justice 1999+

#### **Shift of resources**



11.4 MEuro

#### **Political support**

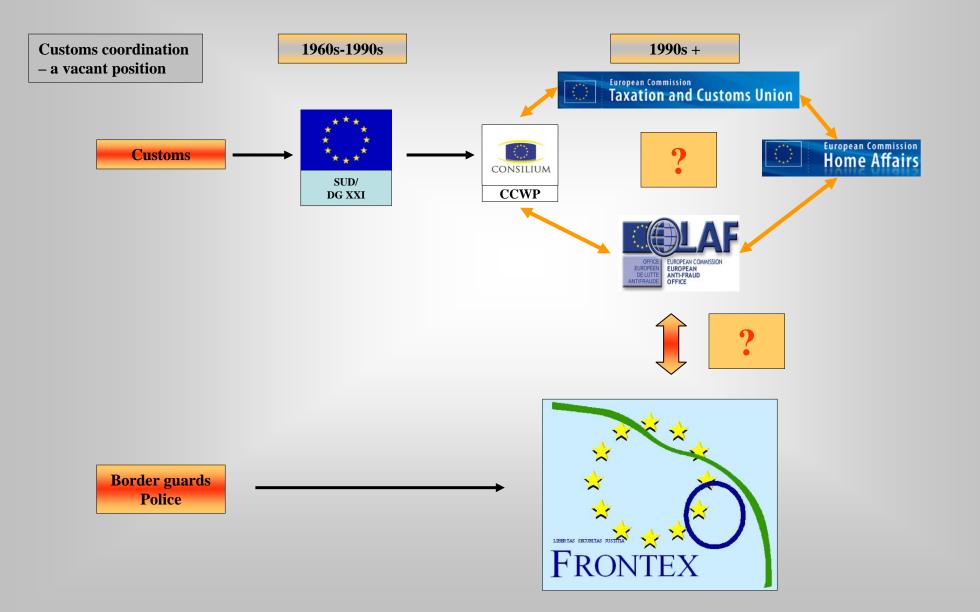






#### **Possible Deficits 3**









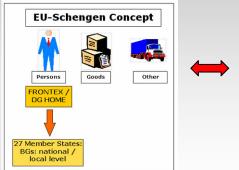
## The Right Choice for Managing the external Border: General Criteria

#### 1. Who?

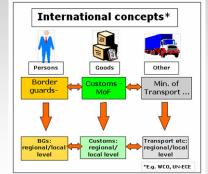
(which services to be involved)

#### 2. What?

(which subjects to be covered)



Source: JHA Council 12/2006



Sources: WCO, UNDP, OSCE, EC Guidelines 2009

#### **General findings:**

- Border management is a comprehensive task
- We cannot isolate personrelated threats from goodsrelated threats
- We cannot isolate security concerns from facilitation concerns
- The skills of all relevant agencies are needed.

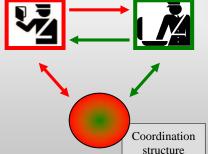
#### **3. How?**

(Merger or coordination?)

"Monolithic" structure (merger)



Network (coordination)



#### **General findings:**

- Merger solutions practised in only a few countries worldwide.
- Most EU member states are in favour of coordination
- Network/coordinated systems go along well with or even require **coordination structures** (EU agency?)



# The Right Place for Customs in IBM: Concrete Options



1. Creation of a European Customs Agency (ECA)



2. Functions conferred to the Council CCWP



3. Creation of customs department within **FRONTEX** 



pro	con
Customs "on a par" with FRONTEX	Financial implications (spending cuts 2014-2020)
EU-wide <b>coordination of customs issues</b> : - security - uniform application of customs law	

pro	con
Long-standing experience in cooperation with law enforcement authorities	Lack of experience in - general customs law - facilitation matters
	Lack of <b>infrastructure</b> , <b>coherence</b> - shortage of staff, resources - rotating presidency
	Retrospective "3rd Pillar" orientation - strategy without EP involvement - uncertain future

pro	con
Financial advantages	Difficult role for the customs team within a (perceived) police authority
	Difficult status <b>towards customs authorities</b> at the national/local level
	General objections towards "super- agencies"



### **Concrete Options 2**



**4.** Creation of customs department within **Europol** 





**5.** Joining forces with the **European Anti-Fraud Office** (OLAF)





**6.** Further options:

- "Common Platform for Risk Analysis" as a predecessor of future ECA

Common RA
Platform





pro	con
Financial advantages	Difficult role for the customs team within a police authority
	Difficult status <b>towards customs authorities</b> at the national/local level
	General objections towards "super- agencies"

pro	con
<b>Common roots</b> (OLAF originating from a predecessor of DG TAXUD)	Organisational/structural and financial adaptions necessary
Common ,,clients" (close cooperation of OLAF with customs at national/ local level)	
Resource advantages	



### Outlook/Perspective





# "Efficient in Diversity"

