



MINISTRY  
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# The national level perspective: requirements and political position on a performance based delivery system

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# A result-based approach in Cohesion Policy *Theory*



- A negative trade-off between the input controls and analysis of the policy results.

# A result-based approach in Cohesion Policy

## *Historic perspective*



- The requirements for the input controls in the delivery system of Cohesion policy have increased throughout the periods (1994-99, 2000-06, 2007-13)
- The initial draft amendments to the Financial Regulation demonstrate a step in the same direction

# Lessons for the future

## *Reform*



- A connection between eligibility and the results achieved, as opposed to a solely costbased financial management

# Lessons for the future *System*



- Increased role of evaluation and monitoring of the results
- Accordingly reduced proportion of controls and reporting

# Lessons for the future

## *Horizontal policies*



- Horizontal policies, in particular public procurement and state aid steal the administrative capacity from managing results

# Lessons for the future

## *Subsidiarity*



- Each EU member state/region chooses priorities at national level and agrees with the Commission on the outputs and results

# Lessons for the future

## *Targets*



- S.M.A.R.T. (specific, measurable, attainable, relevant, time-bound) output and result indicators
- Streamlining on the most essential EU level results
- Indicators determined before finalizing of the next programming period preparation



# Lessons for the future

## *Impact*



- Targeting of the policy impact proved inefficient
- Impact assessment by evaluation

# Proposed solutions for reduction of the control burden (I)

## *Plan A*



- Member states and the Commission agree on targets
- Member states deliver results and get paid
- Clear methodology for financial corrections
- Experience of the World Bank and ENPI

# Proposed solutions for reduction of the control burden (II)

## *Plan B*



- More and simpler simple costs
- Horizontal priorities enforced outside Cohesion policy delivery

# Lessons for the future

## *Conditionalities*



- Conditionalities directly related to efficiency and sustainability of the results
- Have experience with ex-ante conditionalities
- Performance reserve not justified



Thank you!

Questions?