EUROPEAN EXTERNAL ACTION SERVICE



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DIRECTORATE Finance & Corporate Support Budget

Report on Budgetary and Financial Management Section X: European External Action Service Year 2014

1. THE EEAS

1.1 Introduction

The European External Action Service (EEAS or SEAE) was established following the entry into force of the Treaty of Lisbon by the Council Decision 2010/427/EU of 26 July 2010.

The EEAS is under the authority of the High Representative for Foreign Affairs and Security Policy (HR) who is also Vice-President of the European Commission (VP).

The EEAS is unique and compared to other EU institutions, formed by merger of the external relation departments of the Council and of the European Commission, to which are added the diplomats of the Member States.

The EEAS is an Institution within the meaning of Art.1 of the Financial Regulation and has its own administrative budget in Section X of the General Budget of the Union.

The EEAS is responsible for the financial management of the administrative expenditure of its Headquarters in Brussels and the network of 139 Union Delegations/offices (see list of delegations in annex 1) and relevant staff.

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In addition, the EEAS has also been given the responsibility for the administrative management of the Commission staff in the Union delegations through a series of Service Level Agreements.

The EEAS was created by transferring important numbers of staff from two already existing Institutions. At the same time Council Decision 2010/427/EU provided that, when the EEAS has reached its full capacity, staff from Member States should represent at least one third of all EEAS staff at AD level; likewise, permanent officials of the Union should represent at least 60% of all EEAS staff at AD level. The incorporation of staff from different institutions and the Member States, all with different corporate backgrounds was one of the major challenges which faced the administration of the EEAS.

At the end of 2014 the population of Member States diplomats in the total administrator (AD) population amounted to **33,76**%.

1.2 Management environment of the EEAS

The creation of the EEAS necessitated the design and implementation of new financial systems requiring the adoption of transitional arrangements for the authorisation and implementation of expenditure, the adoption of the Institution's own internal rules for budget implementation, the appointment of an Accounting Officer for the EEAS, the adoption of Charters setting out the obligations and rights of the Authorising Officer, Accounting Officer, sub-delegated authorising officers and imprest account holders.

The general budgetary and financial design and engineering also had to ensure the special needs of an organisation operating in more than 140 Countries and, at the same time, satisfy the stringent requirements of the Union's financial legislation.

This work was largely accomplished in the initial three years and the Decision on the internal rules for budget implementation adopted on 18/12/2012 remained in application for year 2014. This Decision extended the temporary arrangements with the European Commission permitting Commission staff in delegations to participate in the EEAS financial workflows at the initiating agent level.

The entry into force on 1st January 2014 of the new Staff Regulations involved for the EEAS, several modifications to Annex X of the Regulation (Special provisions applicable to staff serving in Third Countries).

The administrative set up of the EEAS, which did not include a transfer of the central support services administrative functions, created a need for the EEAS to enter into a series of Service Level Agreements (SLAs) with the Commission and the General

Secretariat of the Council. A large number of administrative tasks are currently externalised to the European Commission.

The creation of the EEAS also meant that the staff in Union delegations which formerly belonged to just one institution (the Commission), now belong to either the Commission or the EEAS.

Only the Head of Delegation, by amendment of the Financial Regulation, has been given the possibility to act as sub-delegated authorising officer for operational expenditure of the Commission. The Head of Delegation also acts as sub-delegated authorising officer for the administrative expenditure of the EEAS.

This means that Commission staff that previously substituted the Head of Delegation as sub-delegated authorising officer for administrative expenditure in his absence may no longer do so. As a considerable number of delegations only had one EEAS AD official, this development initially created problems for the business continuity of the administrative expenditure of the delegations. However, these initial problems have been largely overcome and there are now only a handful of delegations with only one EEAS AD official.

However, the EEAS, since its creation, has advocated a more flexible approach to the question of the agents authorised to intervene in the financial workflows of the EU Institutions in delegations, in order to ensure the business continuity and to maximise the efficient use of the human resources available in delegations.

Apart from its own Budget (Section X of the General Budget of the Union) and considering its responsibility also for the administrative management of the Commission staff in the delegations, the Commission provides the EEAS with the budgetary resources required to meet the administrative expenditure related to Commission staff which is paid locally by the delegations.

Since the Commission staff are financed by a myriad of different budget lines depending on geographical location and on associated development instruments, the EEAS has had to put in place complex budgetary implementation and reporting structures for the administrative expenditure of the delegations. This situation will be partially resolved in 2015 with the transfer to the EEAS budget of the Commission's appropriations in respect of delegations common costs, with the exception of the share financed by the EDF.

An important part of the budget implemented by the EEAS is committed and spent in the EU delegations under contracts of local law and, very often, in currencies other than the Euro.

This implies that the EEAS as an organisation operating in more than 140 Countries of the world is highly exposed to the fluctuation of the exchange rate between currencies.

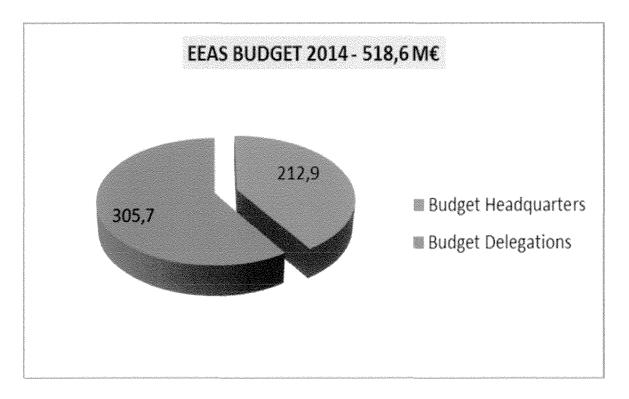
2. BUDGETARY AND FINANCIAL REPORT OF THE EEAS - 2014

2.1 The Budget for year 2014

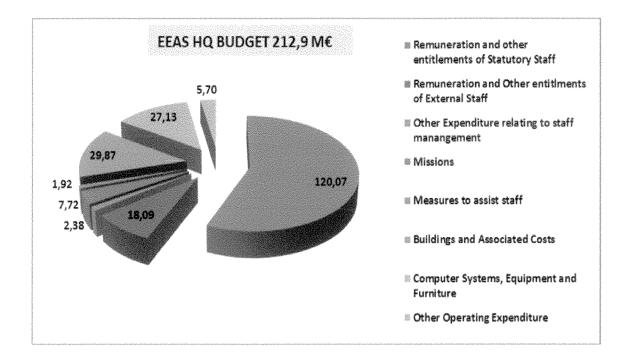
The draft budget for 2014 presented to the Budget Authority requested an amount of 529,6 M \in , representing an increase of 4,1% compared to the budget of 2013. This important increase was considered necessary, notably to deal with increasing salary costs in accordance with the adaptations foreseen by the Commission since 2011, to cover increasing security costs and faster inflation outside the EU.

A budget for the year 2014 of **518,6** $M \in$, representing a **1,9%** increase compared to 2013 was finally approved by the Budget Authority. The Budget Authority notably took out of all institutions budgets the appropriations to cover salary adaptations, pending the Court of Justice's ruling on the interpretation of the Staff Regulations on this point. Savings resulting from the reform of the Staff Regulations, notably its Annex X, were also included in the approved budget through an Amending Letter.

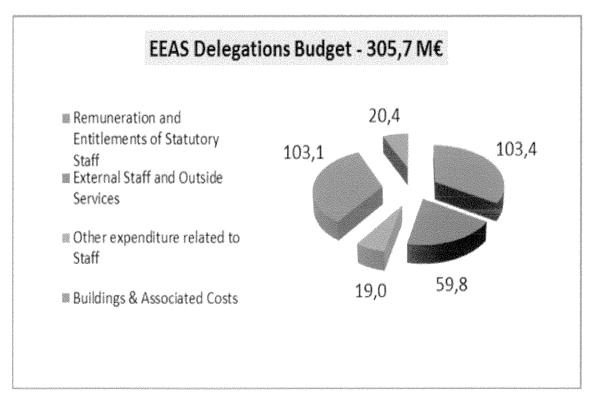
The budget of 518,6 M€ was split between Headquarters and Delegations as follows:



At Headquarters 65% of the budget $(138,2M \in) M \in$ was intended to be used for the payment of salaries and other entitlements of statutory and external staff. Other significant costs in the budget at Headquarters relate to buildings and associated costs (14% or 29,9M \in) and Computer Systems (including classified information systems), Equipment and Furniture 12,7% or 27,1M \in :

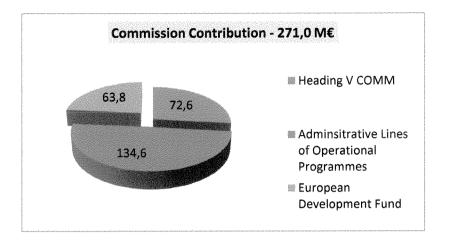


The delegations budget of 305,7 M \in was divided as to 103,4 M \in (33,7%) for remuneration and entitlements of statutory staff, 59,8 M \in (19,6%) for External Staff and Outside Services, 19,0 M \in (6,2%) for other expenditure related to staff, 103,1 M \in (33,8%) for Buildings and Associated Costs and 20,4 M \in (6,7%) for Other Administrative Expenditure.



In addition to the EEAS's own budget, a contribution of 271,0 M \in (excluding assigned revenues) was also received from the European Commission to cover the administrative costs of Commission staff working in Union delegations.

This was split between the Commission's Heading V, several administrative lines of operational programmes (ex-BA lines) and the European Development Fund (including 7,8M€ of carry-over from previous years) as follows:



As in previous years, implementation of the budget of the EEAS continued to be a challenging exercise, particularly in relation to the delegations where costs are shared between the EEAS and contributions from the Commission.

The Commission contribution to the delegations administrative budget was spread over 33 different lines originating in both Heading IV and Heading V of the Commissions budget as well as the EDF.

The lack of equilibrium between the various budget sources created serious difficulties to implement the budget, particularly in relation to shared costs in the delegations such as rent of buildings and security services which relate to both EEAS and Commission staff.

This situation will be partially resolved in 2015 with the transfer to the EEAS budget of the Commission's appropriations in respect of delegations common costs, with the exception of the share financed by the EDF. The EEAS would like to complete this administrative simplification by the incorporation in the EEAS budget also of the EDF share of delegations common costs.

The execution of the budget for 2014 included the retro-active salary adjustment for 2011/2012 which was finally decided in early 2014. The payment of this amount without an amending budget was possible thanks largely to the anticipation in 2013 of expenditure for 2014 and by careful management throughout the year.

As in 2013, maximum efforts were also made to maximise execution by anticipating as far as possible expenditure which would otherwise be paid in 2015. This was possible

thanks to the measures taken in 2013 to provide margins which exceeded the anticipated needs in relation to retro-active salary payments in 2014. These measures were necessary in 2014 to cover anticipated shortages in 2015 as a result of the fall in the value of the Euro against other major currencies, the budget for 2015 having been based on average parities during 2013.

At times availability of appropriations on certain lines was inadequate to deal with the actual expenditure on those lines and this necessitated transfers either from Title to Title, Chapter to Chapter or from Article to Article and also within articles. The budget authority was informed of intended transfers on 2 occasions in accordance with Article 22 of the Financial Regulation. In absolute terms, the value of all transfers made within the EEAS administrative budget amounted to 12,8 M€. Some carry overs were made in accordance with Article 13(2)(a) of the Financial Regulation after the Budget Authority had been informed (1,65M€ for the purchase of a residence in Albania and 2,3 M€ related to secure communications).

Some difficulties in execution were also encountered with the Commission's contribution to the administrative costs of the delegations on ex-BA lines. In particular it was necessary to reinforce the ex-BA budget line 21.010401 (2,58M \in). This reinforcement was funded by internal transfers from the lines 21.010402 (2,52M \in), 21.010403 (0,03M \in) and 21.010404 (0,03M \in).

No difficulties were encountered with the execution of the Commission's contribution under Heading V. On the contrary, thanks to the anticipation of expenditure in 2013 it was possible, at the request of DG BUDG due to an emergency situation connected with the evacuation of staff from certain buildings in Luxembourg, to return $4,49M\in$ to the Commission. In addition, some internal transfers for a value of $395.000\in$ were made within the Commissions Heading V with a view to maximising overall execution.

The final budget for EEAS HQ, after transfers, but excluding assigned revenues, amounted to 214,5 M \in . The execution in commitments at 31/12/2014 amounted to 210,8 M \in or 98,3% and in payments to 188,5 M \in or 88%.

The final EEAS budget for the delegations, after transfers, but excluding assigned revenues, was $304,1M \in$. The execution commitments at 31/12/2014 was $301,9 M \in$ or 99,3 % and in payments to $274,9 M \in$ or 90,4%.

Overall, the EEAS budget for 2014 of 518,6 M \in has been executed at 31/12/2014 to 98,9 % in commitments and 89,4% in payments. The rate of execution in payments will increase with payments made in 2015 on commitments carried over. In addition, carry-overs of appropriations amounting to 3,967 M \in were made under Article 13(2)(a) of the Financial Regulation for commitment in 2015. If fully committed in 2015 this would bring the rate of execution in commitments to 99,6%.

During 2014, assigned revenues carried over from 2013 of $5,6M \in$ were also available on EEAS budget lines. At 31/12/2014 commitments of $5,54M \in (99\%)$ had been made and payments amounted to 4,66 M $\in (83\%)$. The rate of execution in payments will increase with payments made in 2015 on commitments carried over.

Furthermore, assigned revenues received during 2014 generated an additional 6,7 M \in in appropriations on EEAS budget lines. Of this, just 47.000 \in (1%) was committed and 46.000 \in paid in 2014. The remainder of 6,6 M \in will be carried over to 2015 to be used in priority in accordance with the provisions of the Financial Regulation.

As far as the EEAS budget for 2013 is concerned, payments on commitments carried over to 2014 amounted to 43,5 M \in . This brought total expenditure on the **2013 budget to 491,4 M** \in or 96%. This rate of execution was influenced by the uncertainty regarding the possible payment of salary arrears back-dated to 2011/2012 which did not finally happen in 2013.

The budget of the delegations was supplemented by a Commission contribution intended to finance the costs of Commission staff in delegations. The total contribution received in respect of 2014, excluding EDF, was 207,2 M€. At 31/12/2014 execution in commitments on Heading V and ex-BA lines was 204,7 M€ (98,8%) and in payments 174,0 M€ (84%).

A contribution of 56,0 M \in was also received from the EDF and a further 7,8 M \in was released from unused commitments carried over from previous years providing a total net budget of 63,8 M \in (excluding assigned revenues of the financial year). At 31/12/2014 execution in commitments was 59,6 M \in (93,4%) and in payments 51,9 M \in (81,3%). EDF credits which have not been committed are carried over to the following year as assigned revenue and there is no loss of appropriations.

The rate of execution in payments for the Commission/EDF contribution will increase with payments made in 2015 on commitments carried over.

During 2014, assigned revenues carried over from 2013 of 1,9 M \in were also available on Commission budget lines (Heading V and ex-BA lines). At 31/12/2014, commitments of 1,8 M \in (95%) had been made and payments amounted to 1,78 M \in (92%). The rate of execution in payments may increase marginally with payments made in 2015 on commitments carried over.

Assigned revenues received during 2014 on Commission budget lines (Heading V, ex-BA lines) generated an additional 3,0 M \in of which 1,1 M \in was committed in 2014. The balance of 1,9 M \in will be carried over to 2015 to be used in priority in accordance with the provisions of the Financial Regulation.

Un-committed EDF appropriations of 5,5 M \in were also carried over to 2015 (includes 0,3 M \in of normal assigned revenues).

As far as the Commission contribution for 2013 is concerned, additional payments on Heading V and ex-BA commitments carried over to 2014 amounted to 27,1 M \in . This brought total expenditure on the 2013 contribution (excluding EDF) to 200,5 M \in or 95%. Further payments of 6,8 M \in were made on EDF commitments carried over from 2013, bringing the execution rate for the 2013 EDF contribution to 98%.

In total the EEAS has – during year 2014 – implemented a budget (originating from the EEAS and from the Commission) in commitment appropriations of 808,0 M \in with an implementation rate of 97,1%

		TABLE 1: OUTTURN ON COMMITMENT APPROPR	ATIONS IN 20	14 (in Mio €)	
			Commitment appropriations authorised	Commitments made	%
			1	2	3=2/1
		Title 1 STAFF AT HEADQUA	RTERS		
1	11	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO STATUTORY STAFF	119,86	119,82	99,97 %
	12	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO EXTERNAL STAFF	19,55	18,94	96,87 %
	13	OTHER EXPENDITURE RELATING TO STAFF MANAGEMENT	2,54	2,46	96,78 %
	14	MISSIONS	7,97	7,79	97,84 %
	15	MEASURES TO ASSIST STAFF	1,90	1,76	92,24 %
Tota	al Title 1		151,82	150,77	99,31%
	г	itle 2 BUILDINGS, EQUIPMENT AND OPERATING EXF	ENDITURE AT H	EADQUARTERS	
2	20	BUILDINGS AND ASSOCIATED COSTS	31,32	29,85	95,28 %
	21	COMPUTER SYSTEMS, EQUIPMENT AND FURNITURE	29,07	25,75	88,58 %
	22	OTHER OPERATING EXPENDITURE	6,53	6,14	93,99 %
Tot	al Title 2		66,92	61,73	92,25%
		Title 3 DELEGATIONS			
3	30	DELEGATIONS	589,28	571,94	97,06 %
Tota	al Title 3		589,28	571,94	97,06%
		Total DG EEAS	808,02	784,44	97,08 %

and in payment appropriations of 896,6 M€ with an implementation rate of 86,24%.

		TABLE 2: OUTTURN ON PAYMENT APPROPRIATI	ONS IN 2014 (in	Mio €)		
		Chapter	appropriation s authorised	Payments made	%	
			1	2	3=2/1	
		Title 1 STAFF AT HEADQUART	ERS			
1	11	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO STATUTORY STAFF	119,86	119,62	99,80 %	
	12	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO EXTERNAL STAFF	19,72	18,80	95,33 %	
	13	OTHER EXPENDITURE RELATING TO STAFF MANAGEMENT	3,25	2,38	73,25 %	
	14	MISSIONS	9,95	8,00	80,39 %	
	15	MEASURES TO ASSIST STAFF	2,41	1,63	67,69 %	
То	al Title 1		155,20	150,44	96,93%	
		Title 2 BUILDINGS, EQUIPMENT AND OPERATING EXPE	NDITURE AT HEAD	QUARTERS		
2	20	BUILDINGS AND ASSOCIATED COSTS	34,32	29,57	86,16 %	
-	21	COMPUTER SYSTEMS, EQUIPMENT AND FURNITURE	42,29	22,08	52,22 %	
	22	OTHER OPERATING EXPENDITURE	8,04	5,39	67,00 %	
То	tal Title 2		84,65	57,04	67,39%	
		Title 3 DELEGATIONS				
3	30	DELEGATIONS	656,74	565,76	86,15 %	
То	tal Title 3		656,74	565,76	86,15%	
		Title X				
Х	X1		0	0	0,00 %	
То	al Title X		0	0	0,00%	
	1	Total DG EEAS	896,59	773,24	86,24 %	

2.2 Issues for the implementation of the Budget of the EEAS

Complexity in budget sources

The number of budget lines used to finance the operations related to Commission staff in the delegations (33 different lines originating in both Heading IV and Heading V of the Commission, plus the EDF Funds) and the necessity to finance considerable parts of the administrative expenditure using envelopes (a composition of several budget lines) increases the complexity of budget management.

Lack of equilibrium

In addition, as the administrative budget emanates from different sections of the EU budget, the budget available on the various budget lines to finance shared common costs is often not in equilibrium and leads to difficulties in execution. This situation will be partially resolved in 2015 with the transfer to the EEAS budget of the Commission's appropriations in respect of delegations common costs, with the exception of the share financed by the EDF. The EEAS would like to complete this administrative simplification by the incorporation in the EEAS budget also of the EDF share of delegations common costs.

Exposure to exchange rate fluctuations and local inflation

The EEAS as an organisation operating in more than 140 Countries of the world and is highly exposed to the fluctuation of the exchange rate between currencies. Moreover the limited increase in budgetary resources, especially in recent years, linked to factors outside the control of the EEAS, such as variations in the value of the Euro and large increases in infrastructure costs due to market conditions, makes budget, management and planning for the delegations extremely difficult.

Exposure to international crisis and security situation

Finally, managing a network of 139 delegations often exposes the Institution to crisis situations (Libya, Syria, Yemen, Ukraine, etc...) which have heavy budgetary implications in terms of security and evacuation costs, which are difficult to foresee and quantify when the annual budget is being prepared.

2.3 Preparation for Budget 2015

The EEAS is responsible for the preparation and presentation to the Budget Authority of its budget as an independent institution.

For year 2014 the EEAS presented a draft budget for 531,3 M \in , representing an increase of 2,4% compared to the budget of 2014 in order to cope with the existing legal obligations and urgent needs. The budget proposal was deemed consistent with the needs of the Institution and a **budget of 531,3 M** \in , representing a 2,4% increase was finally approved by the Budget Authority.

Furthermore, the Budgetary Authority also agreed on the long sought after transfer of financial resources to the EEAS in order to be able to finance all the common costs of the

delegation's network from within its own budget. In effect, the Commission contribution to the delegations administrative budget (spread over 33 different lines originating in both Heading IV and Heading V of the Commissions budget as well as the EDF) has been used, up until year 2014 to finance, on a prorate basis, the common shared costs (rents, security, utilities etc..) of the delegations. This multiple source of financing, coupled with the lack of equilibrium between the various budget sources, has always created serious difficulties to implement the budget.

This situation has finally been partially resolved in 2015 with the transfer (budget neutral for the Union) to the EEAS of 71,5 M \in from the Commission's appropriations in respect of delegations common costs.

Unfortunately this transfer - aiming to concentrate in the EEAS budget the appropriation to finance all the common shared costs of the delegations - does not cover the share financed by the EDF.

Finally the Budget at the disposal of the EEAS for 2015 is 602,8 M€.

2.4 The accounting function and information

The EEAS, as a separate institution, is responsible for the preparation of its own accounts which are subject to the discharge procedure. It is worth noting in this respect that the EEAS has not been granted, at the time of its creation, the resources to deal with the tasks of the accountant (treasury management, preparation of general accounts, etc...) and therefore, to benefit from economies of scale and the experience and resources already existing with the Commission, the Accountant of the Commission was also nominated as Accountant of the EEAS. The majority of the accounting functions of the EEAS are *de facto* implemented by the services of the Accountant (DG BUDG).

The accounts for the EEAS have therefore been produced in close co-operation between the Finance & Corporate Support function of the EEAS and the Accounting Officer's (DG BUDG.C) services.

Again in 2014 efforts were maintained to control the balance and number of outstanding open entries on the suspense accounts, used in particular by the delegations.

It is worth underlining that during year 2014 the actions foreseen by the Review of the management of suspense accounts done by the IAC services of the EEAS were completely implemented.

The new procedure for a monthly automatic clearing of the open HB entries introduced in late 2013 has been put in place throughout the financial year improving the efficiency for clearance of entries in these accounts.

In addition, during year 2014 the EEAS strengthened its accounting capacity as a result of the decision to transfer the clearing process from DG BUDG to EEAS MDR A1. In effect, as of 1/11/2014 the clearing of several delegations' suspense accounts in the

accounting system (SAP) has been assumed by the EEAS. This brought new requirements in terms of internal organisation and also collaboration with the delegations. Thanks to efforts deployed, in coordination with the delegations for the clearance of the HB accounts, it was possible to reduce significantly the number of outstanding entries at 31/12/2014 to 40.398 open transactions which represents an improvement of 32,5% compared to the situation at 31/12/2013. In addition, the number of "overdue" items now stands at 7.094 or 16,1% less than at 31/12/2013.

It must be emphasised that the use of suspense accounts in the delegations is necessary due to the nature of certain transactions which are undertaken, in particular the retention of local taxes and social security from local staff for subsequent payment to the local authorities and the accounting for Value Added Taxes which are reimbursable by the host country.

On 27/02/2015, the Accounting Officer of the European External Action Service signed the provisional annual accounts of the EEAS for the 2014 financial year (note Ares(20154) 853375 of 27/02/2015). The provisional accounts were transmitted to Court of Auditors in application of Art.147 of the Financial Regulation.

The Accounting Officer of the European External Action Service in his risk assessment of the 2014 EEAS financial statements concluded that the risk of material misstatements as a result of fraud has been reasonably mitigated.

2.5 Financial Workflows in application during year 2014

The EEAS, represented by the High Representative for Foreign Affairs and Security Policy, performs the duties of authorising officer in accordance with Article 65(1) of the Financial Regulation. The powers of authorisation have been delegated, in accordance with the Decision on the Internal Rules on the implementation of the Budget, to the Chief Operating Officer who in turn has the possibility to sub-delegate those powers to Managing Directors, Directors, Heads of Delegation and Heads of Division. In practical terms the budget is implemented at an operational level by the Heads of Division in Headquarters and by the Heads of Delegations throughout the delegation network.

For the purpose of budget implementation, the EEAS has adopted the following financial circuits at **Headquarters**:

- (1) **EEAS STANDARD**, which is fully de-centralised with all operations, including initiation and verification, taking place within the line manager's services. The operations processed using this circuit are those consisting of provisional commitments/de-commitments for the delegations, accounting regularisations and payments to members of staff.
- (2) **EEAS STANDARD A2**, which is also de-centralised with all operations, including financial and operational initiation, and operational verification, taking place within the line manager's services. However this model also contains an exante verification which is carried out by the ex-ante control function of division

EEAS MDR.A2 and is used for payments in particular for payments related to public procurement to third parties.

(3) **EEAS EXTRA LIGHT** - Used in particular for payment of mission expense claims which have been examined by the PMO for conformity with the mission guide and for payment of representation expenditure to EEAS staff members.

The financial circuits used by the EEAS in the **delegations** during 2014 were:

- (4) DEL_NORM (IA VA/IAH AOSD) this is the standard workflow in application in the delegations. The IA role is normally performed by a local agent (accountant or administrative assistant), the VA/IAH is performed by the Head of Administration / Imprest Account Holder, the AOSD role is performed by the Head of Delegation or another AD official of the EEAS;
- (5) **DEL_SMALL** (IA/IAH VA AOSD) This 2nd workflow permits the signature by the same AOSD, of both the VA and AOSD roles. It is used in absence of sufficient personnel. The responsible authorising officer shall define the framework for the use of these financial workflows.

At Headquarters, the financial circuits are operated entirely by EEAS staff.

In delegations, where a large proportion of the personnel are Commission staff members, the role of initiating agent (both financial and operational) is often performed by members of the Commission staff working in the administrative sections of the delegations. The roles of financial and operational verification are restricted to EEAS staff members. The function of sub-delegated authorising officer is performed by the Head of Delegation who is an EEAS staff member or by another EEAS member of staff in the category AD.

As a large number of delegations only have two EEAS staff members of the AD category (including the Head of Delegation) ensuring business continuity during absences for professional purposes, holidays or illness of the Head of Delegations can be problematic. The EEAS endeavours to overcome this problem, which did not exist when Commission staff members could also be involved at all levels of the financial workflows, by anticipating as much as possible transactions prior to absences and by a system of remote authorisation by the sub-delegated authorising officer.

During years 2012/2013, DG BUDG performed an audit intended to evaluate the EAAS' financial system in conformity of Art.68(1)(e) of the FR which foresees for a validation process by the Accounting Officer of the financial system of the Institution.

The final results of the report (Ares(2014) 333426 - 11/02/2014) concluded that, apart some specific issues that will be tackled by the EEAS via an action plan, nothing has come to the attention of DG BUDG to indicate that the financial management system of the EEAS did not meet the validation criteria laid down by the Accounting Officer.

A number of issues (9 in total) were identified to be followed up in an action plan which was immediately put in place by the EEAS. During the year 2014, DG BUDG performed

a follow up of the 9 open recommendations and the results (note Ares (2015) 338279 - 28/01/2015) permitted to consider as closed 5 of the 9 recommendations. Further progress will be assessed by DG BUDG in the foreseen follow up during 2015.

It is important to underline with respect to the open recommendations, one recommendation dealing with the widespread use of provisional (global) commitments in delegations instead of one budget commitment per contract would, if fully implemented, have a negative effect on the budget management of the delegations by hugely increasing the number of budgetary commitments (about 3.500 currently), to be managed by the delegations. We conservatively estimate that the number commitments could quadruple. Having analysed the impact for budget management and the increase in workload for the administration sections of the delegations, the EEAS has decided to continue apply the current system of provisional commitments and seek an amendment of the Financial Regulation to recognise the particular situation of the delegations.

During 2014 DG BUDG launched a second audit, which is currently ongoing, intended to evaluate some of the EAAS' IT financial systems which were not evaluated during the previous audit.

This audit is particularly intended to cover the following systems; ABD (local IT system for budget management), Immogest (IT system for the management of immovable in delegations) and Pay4SNE (IT system for the calculation of salaries for the Detached National Experts) and in general the EEAS security policy and protection of personal data in the local IT systems.

2.5 Personnel allowed to intervene in the EEAS financial workflow

Only the staff of the EEAS is given access to the financial workflows in the accounting system (ABAC) for the administrative expenses of the delegations.

The only exception authorized, in agreement with the responsible services of the Commission, is the case of the local staff of the administrative sections in the delegations financed by the Commission. This staff continues to execute their previous activities in the administrative section and may access ABAC, but only at the level of initiating agent.

Apart from this exception, the staff of the European Commission in the delegations is no longer able to intervene in the financial workflow (ABAC) of the administrative expenses of the delegations.

The EEAS, since its creation, has advocated a more flexible approach on the question of the agents authorized to intervene in the financial workflows of the EU-Institutions in delegations, in order to ensure the business continuity and maximize the efficient use of the human resources available in delegations.

2.6 Payments for the administration in delegations

Each delegation receives and implements its own budget intended to cover the administrative operations of the delegation and of the staff of the EEAS and Commission posted in the relevant delegation.

The implementation (authorisation of payments) of the budget is done through the financial workflows enforced in the accounting system ABAC.

The actual payments to the beneficiary (treasury operations) may be done either via a central payment or via local bank accounts (imprests) at the disposal of the delegation and duly authorised by the Accounting Officer of the EEAS.

When the payment is central, the bank transfer is executed from the treasury management of the HQ (Accounting Officer services - DG BUDG). When the payment is local the actual treasury operation is done directly by the delegation via the local bank accounts.

The rules for use of and selection of the central or local payment method have been formalized in an instruction given by the EEAS, in agreement with the Accounting Officer services, and are in application since the deployment of the ABAC accounting system to the delegations (since 2007).

For their local operations, the delegations very often execute payments in currencies other than the Euro. This exposes the EEAS to the risk of exchange rate fluctuations.

2.7 Functioning of the Imprest of accounts of the EEAS

In accordance with the Internal Rules of implementation of the Budget 2014 (both of the EEAS and of the Commission) for reasons of continuity of service, the staff of the Commission may exercise the function of imprest account substitute and may be mentioned in the bank signature cards (group 1, group 2). Under the same conditions the staff of the EEAS may exercise the functions of imprest account for the European Commission.

This rule has also been formally adopted in Art.73 of the Commission Regulation on the Rules of Application (RAP) of the Financial Regulation (FR).

The presence of the staff of the Commission in the bank signatory cards does not imply that they are authorized to access the EEAS financial workflow, but they are allowed to sign, or countersign, the issue of a payment document (check, bank transfer, etc..).

A clarification of the role and responsibility of the counter-signing officers for the imprest of accounts has been formalised in the Internal Rules of implementation of the Budget of the EEAS (Art.26) and of the Commission (Art.33).

2.8 Some figures about the EEAS volume of payments

The EEAS is an organisation operating both in Headquarters (Brussels) and via the network of the EU delegations and the general design and engineering of its financial operations ensures the special needs of an organisation operating in more than 140 Countries and, in parallel, satisfies the stringent requirements of the Union's financial legislation.

In order to implement the payments it is possible - via the system ABAC - to make use of the normal payment method (ABAC Central Payment) which implies that the payment is executed by the Accountant's services (DG BUDG) managing the EEAS' bank accounts after the Authorising Officer has validated the relevant payment which has passed the full financial workflow.

For the special needs of the delegations it is also possible to implement local payments making use of the "local payment" function, or by using the imprest module (for the very small payments), both managed through the ABAC financial system.

In the first case (ABAC Local Payment) the transaction is normally implemented in the financial workflow, but the payment is finally executed via the local bank account (imprest of account) open in the country where the delegation operates, and not the central bank accounts of the EEAS.

In the second case the delegation can implement the imprest (petty cash) payment for amounts not exceeding 300 €ur and register the operation in the accounts afterwards.

Payment system in the EEAS:

Central ABAC Payments	allowed to HQ divisions and Delegations
Local ABAC Payments	allowed only to Delegations (for payments $< 60.000 \in$)
Imprest ABAC Payments	allowed only to Delegations (for petty payments $< 300 \in$)

The statistics on the volume of payments by the EEAS (Headquarters and EU Delegations) in 2014 show a global figure of **275.641** payments executed in that year, composed as follows:

Central ABAC Payments	37.132
Local ABAC Payments	141.318
Imprest ABAC Payments	97.191

Annex 1

Network of 139 EU Delegations / Representation Offices

103 EU Delegations

- 1. AFGHANISTAN
- 2. ALBANIA
- 3. ALGERIA
- 4. ANGOLA
- 5. ARGENTINA
- 6. ARMENIA
- 7. AZERBAIJAN
- 8. BANGLADESH
- 9. BELARUS
- 10. BENIN
- 11. BOLIVIA
- 12. BOSNIA AND HERZEGOVINA
- 13. BOTSWANA
- 14. BRAZIL
- 15. BURKINA FASO
- 16. BURMA/MYANMAR
- 17. BURUNDI
- 18. CAMBODJA
- 19. CAMEROON
- 20. CANADA
- 21. CAPE VERDE
- 22. CENTRAL AFRICAN REPUBLIC
- 23. CHAD
- 24. CHILE
- 25. CONGO REP.
- 26. CONGO REP. DEM.
- 27. COSTA RICA
- 28. CUBA
- 29. DJIBOUTI
- 30. DOMINICAN REPUBLIC
- 31. EGYPT
- 32. EL SALVADOR
- 33. ERITREA
- 34. ETHIOPIA
- 35. FYROM
- 36. GEORGIA
- 37. GHANA
- 38. GUATEMALA
- 39. GUINEA
- 40. GUINEA-BISSAU
- 41. HAITI
- 42. HONDURAS
- 43. ICELAND
- 44. IRAQ
- 45. ISRAEL

- 46. IVORY COAST
- 47. JAPAN
- 48. JORDAN
- 49. Kenya
- 50. KOREA
- 51. KYRGYZSTAN
- 52. LEBANON
- 53. LESOTHO
- 54. LIBERIA
- 55. LIBYA
- 56. MADAGASCAR
- 57. MALAWI
- 58. MALAYSIA
- 59. MALI
- 60. MAURITANIA
- 61. MEXICO
- 62. MOLDOVA
- 63. MONTENEGRO
- 64. MOROCCO
- 65. MOZAMBIQUE
- 66. NAMIBIA
- 67. NEPAL
- 68. NIGER
- 69. NIGERIA
- 70. NORWAY
- 71. PAKISTAN
- 72. PAPUA NEW GUINEA
- 73. PARAGUAY
- 74. PERU
- 75. PHILIPPINES
- 76. RUSSIA
- 77. RWANDA
- 78. SERBIA
- 79. SIERRA LEONE
- 80. SINGAPORE
- 81. SOMALIA (BASED IN KENYA)
- 82. SOUTH AFRICA
- 83. SOUTH SUDAN
- 84. SUDAN
- 85. SYRIA
- 86. SWAZILAND
- 87. TAJIKISTAN
- 88. TANZANIA
- 89. TIMOR-LESTE
- 90. TOGO
- 91. TUNESIA
- 92. TURKEY
- 93. UGANDA
- 94. UKRAINE
- 95. UNITED ARAB EMIRATES
- 96. UNITED STATES OF AMERICA
- 97. URUGUAY
- 98. UZBEKISTAN

- 99. VENEZUELA
- 100. VIETNAM
- 101. YEMEN
- 102. ZAMBIA
- 103. ZIMBABWE

12 Regional Delegations (without dependant regionalised Delegation)

1.	BARBADOS	ANTIGUA AND BARBUDA, DOMINICA, GRENADA, ST LUCIA, ST VINCENT AND THE GRENADINES, ST KITTS AND
	NEVIS	
2.	CHINA	MONGOLIA
3.	FIJI	COOK ISLANDS [*] , KIRIBATI, MARSHALL ISLAND, MICRONESIA, NAURU, NIUE, PALAU, SAMOA, TONGA AND
		tuvalu, New Caledonia
4.	GABON	EQUATORIAL GUINEA, SAO TOME AND PRINCIPE
5.	INDIA	BHUTAN
6.	INDONESIA	BRUNE
7.	JAMAICA	BELIZE, BAHAMAS
8.	KAZAKHSTAN	TURKMENISTAN
9.	MAURITIUS	COMOROS, SEYCHELLES
10.	SAUDI ARABIA	BAHRAIN, KUWAIT, OMAN AND QATAR
11.	SRI LANKA	MALDIVES
12.	SWITZERLAND	LIECHTENSTEIN

* not considered "Sovereign state recognized by the UN" and free associate of New Zealand

7 Regional Delegations (with dependant regionalised Delegations)

Dependent Regionalised Delegation:

- 1. AUSTRALIA NEW ZEALAND
- 2. COLOMBIA ECUADOR
- SURINAM, TRINIDAD AND TOBAGO OFFICE PANAMA 3. GUYANA
- 4. NICARAGUA
- 5. SOLOMAN ISLANDS VANUATU
- 6. SENEGAL GAMBIA
- 7. THAILAND LAOS

5 Regionalised Delegations (Chargé d'affaires)

Under the authority of the Regional Delegations to:

- 1. ECUADOR COLOMBIA
- 2. GAMBIA SENEGAL
- 3. LAOS
- 3.LAOSTHAILAND4.NEW ZEALANDAUSTRALIA
- 5. TRINIDAD AND TOBAGO GUYANA

4 Representation Offices

- 1. CHINA (HONG KONG) OFFICE OF THE EUROPEAN UNION
- 2. WEST BANK AND GAZA OFFICE OF THE EU REPRESENTATIVE
- козоvо EUROPEAN UNION OFFICE IN KOSOVO
- 4. TAIWAN EUROPEAN ECONOMIC AND TRADE OFFICE

8 multilateral Delegations to International Organisations

- 1 ADDIS ABABA (AFRICAN UNION)
- 2 GENEVA (UN)
- 3 GENEVA (WTO)
- 4 NEW YORK (UN)
- 5 PARIS (OECD/UNESCO)
- 6 ROME (FAO HOLY SEE ORDRE DE MALTE)
- 7 STRASBOURG (COE)
- 8 VIENNA (UN/ IAEA/OECD)

34 Accreditations (ambassadeur non résident) - Depending on the Delegation:

1	ANTIGUA AND BARBUDA	BARBADOS	:)
2	BAHAMAS	(DAILBADO)	(JAMAICA)
3	BAHRAIN		(SAUDI ARABIA)
4	BELIZE		(JAMAICA)
5	BHUTAN		(INDIA)
6	BRUNEI		(INDONESIA)
7	COMOROS		(MAURITIUS)
8	COOK ISLAND*		(FUI)
9	DOMINICA		(BARBADOS)
10	GRENADA		(BARBADOS)
11	EQUATORIAL GUINEA		(GABON)
12	MARSHALL ISLAND		(FUI)
13	KIRIBATI (EX-TECHNICAL O	FFICE)	(FUI)
14	KUWAIT		(SAUDI ARABIA)
15	LIECHTENSTEIN		(SWITZERLAND)
16	MALDIVES		(SRI LANKA)
17	MICRONESIA (TECHNICAL	OFFICE)	(FIJI)
18	MONGOLIA (TECHNICAL O		(CHINA)
19	NAURU		(FIJI)
20	New Caledonia		(Fui)
21	NIUE*		(FUI)
22	OMAN		(SAUDI ARABIA)
23	PALAU		(FUI)
24	PANAMA (TECHNICAL OFF	ICE)	(NICARAGUA)
25	QATAR		(SAUDI ARABIA)
26	ST KITTS AND NEVIS		(BARBADOS)
27	ST LUCIA	(BARBADOS	5)
28	HOLY SEE**	(ROMA)	,
29	ST VINCENT AND THE GRE	NADINES	(BARBADOS)
30	SAMOA (TECHNICAL OFFIC	:E)	(FIJI)
31	SAO TOME AND PRINCIPE		(GABON)
32	SEYCHELLES		(MAURITIUS)
33	TONGA		(FUI)
34	TURKMENISTAN		(KAZAKHSTAN)
35	TUVALU		(FUI)

* NOT MEMBER OF THE UN

** OBSERVER TO THE UN

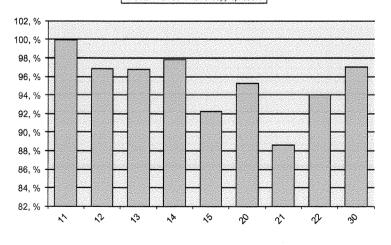
129 ACCREDITATIONS VIA BILATERAL DELEGATIONS + 35 ACCREDITATIONS OF NON-RESIDENTS = 164 ACCREDITATIONS

Annex 2

		TABLE 1: OUTTURN ON COMMITMENT APPROPR		14 (in Mio €)	
			Commitment appropriations authorised	Commitments made	%
			1	2	3=2/1
		Title 1 STAFF AT HEADQUA	RTERS		
1	11	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO STATUTORY STAFF	119,86	119,82	99,97 %
	12	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO EXTERNAL STAFF	19,55	18,94	96,87 %
	13	OTHER EXPENDITURE RELATING TO STAFF MANAGEMENT	2,54	2,46	96,78 %
	14	MISSIONS	7,97	7,79	97,84 %
	15	MEASURES TO ASSIST STAFF	1,90	1,76	92,24 %
Tota	al Title 1		151,82	150,77	99,31%
	٦	Title 2 BUILDINGS, EQUIPMENT AND OPERATING EXF	PENDITURE AT H	EADQUARTERS	
2	20	BUILDINGS AND ASSOCIATED COSTS	31,32	29,85	95,28 %
	21	COMPUTER SYSTEMS, EQUIPMENT AND FURNITURE	29,07	25,75	88,58 %
	22	OTHER OPERATING EXPENDITURE	6,53	6,14	93,99 %
Tota	al Title 2		66,92	61,73	92,25%
		Title 3 DELEGATIONS			
3	30	DELEGATIONS	589,28	571,94	97,06 %
Tota	al Title 3		589,28	571,94	97,06%
		Total DG EEAS	808,02	784,44	97,08 %

Financial year 2014 – Summary of Budget Implementation

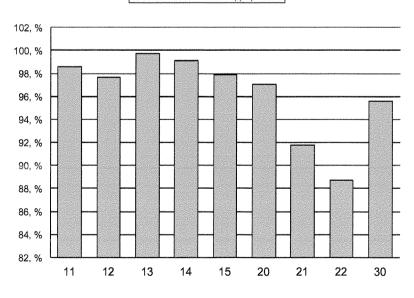
* Commitment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous commitment appropriations for the period (e.g. internal and external assigned revenue).



% Outturn on commitment appropriations

		TABLE 2: OUTTURN ON PAYMENT APPROPRIATIO	ONS IN 2014 (in	Mio €)		
		Chapter	appropriation s authorised	P ayments made	%	
			1	2	3=2/1	
		Title 1 STAFF AT HEADQUART	ERS			
1	11	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO STATUTORY STAFF	119,86	119,62	99,80 %	
	12	REMUNERATION AND OTHER ENTITLEMENTS RELATING TO EXTERNAL STAFF	19,72	18,80	95,33 %	
	13	OTHER EXPENDITURE RELATING TO STAFF MANAGEMENT	3,25	2,38	73,25 %	
	14	MISSIONS	9,95	8,00	80,39 %	
	15	MEASURES TO ASSIST STAFF	2,41	1,63	67,69 %	
Tot	al Title 1		155,20	150,44	96,93%	
		Title 2 BUILDINGS, EQUIPMENT AND OPERATING EXPEN	IDITURE AT HEAD	QUARTERS		
2	20	BUILDINGS AND ASSOCIATED COSTS	34,32	29,57	86,16 %	
	21	COMPUTER SYSTEMS, EQUIPMENT AND FURNITURE	42,29	22,08	52,22 %	
	22	OTHER OPERATING EXPENDITURE	8,04	5,39	67,00 %	
Tot	al Title 2		84,65	57,04	67,39%	
		Title 3 DELEGATIONS				
3	30	DELEGATIONS	656,74	565,76	86,15 %	
Tot	al Title 3		656,74	565,76	86,15%	
		Title X				
X	X1		0	0	0,00 %	
Tot	al Title X		0	0	0,00%	
	Τ	Total DG EEAS	896,59	773,24	86,24 %	

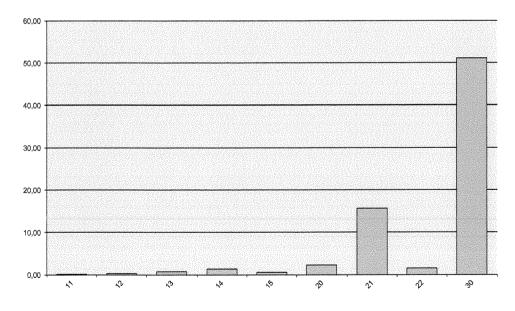
* Payment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous payment appropriations for the period (e.g. internal and external assigned revenue).



% Outturn on commitment appropriations

		TABLE 3: BREAK	DOWN OF CON	MITMENTS TO	BE SETTLED	AT 31/12/2014	(in Mio €)			
			20	14 Commitme	ints to be sett	led	Commitments to be settled from	Total of commitments to be settled at end	Total of commitments to be settled at end	
		Chapter	Commitments 2014 Payments 201		RAL 2014	%to be settled	financial years previous to 2014	of financial year 2014(incl corrections)	of financial year 20/13(incl. corrections)	
			1	2	3=1-2	4=12/1	5	6=3+5	7	
			Title 1 :	STAFF AT HE	ADQUARTERS					
1	11 REMUNERATION AND OTHER 11 ENTITLEMENTS RELATING TO STATUTORY		119,62	119,62	0,00	0,00 %	0,00	0,00	0,00	
	12	STAFF REMUNERATION AND OTHER ENTITLEMENTS RELATING TO EXTERNAL STAFF	18,94	18,66	0,28	1,49 %	0,00	0,28	0,17	
	13	OTHER EXPENDITURE RELATING TO STAFF	2,46	1,73	0,72	29,41 %	0,00	0,72	0,71	
	14	MISSIONS		6,44	1,35	17,36 %	0,00	1,35	1,98	
	15	MEASURES TO ASSIST STAFF	1,76	1,26	0,49	28,07 %	0,00	0,49	0,51	
Tot	al Title 1		150,5694161	147,72	2,85	1,89%	0	2,85	3,38	
		Title 2 : BUILDING	S, EQUIPMENT	AND OPERATI	NG EXPENDITI	URE AT HEADG	UARTERS			
2	20	BUILDINGS AND ASSOCIATED COSTS	29,85	27,55	2,30	7,70 %	0,00	2,30	3,00	
	21	COMPUTER SYSTEMS, EQUIPMENT AND FURNITURE	25,75	10,17	15,58	60,52 %	0,00	15,58	13,22	
	22	OTHER OPERATING EXPENDITURE	5,64	4,21	1,43	25,40 %	0,00	1,43	1,87	
Tot	al Title 2		61,23	41,92	19,31	31,54%	0	19,31	18,09	
			T	itle 3 : DELEGA	TIONS					
3	30	DELEGATIONS	470,12	419,07	51,05	10,86 %	0,00	51,05	56,17	
Tot	al Title 3		470,12	419,07	51,05	10,86%	0	51,05	56,17	
		Total DG EEAS	681,92	608,71	73,21	10,74 %	0	73,21	77,63	

="Breakdow n of Commitments remaining to be settled (in Mo EUR)"



IMPLEMENTATION OF EEAS BUDGET EXPENDITURE – SECTION X

BREAKDOWN & CHANGES IN COMMITMENT & PAYMENT APPROPRIATIONS BY BUDGET ITEM

Policy area 1: STAFF at headquarters

			CC	DMMITMENT A	PPROPRIAT	(ONS					PAYMENT	APPROPRIATIO	NS		EUR '000
			Budget		Additional		ations	TOTAL		Budget			appropriation		
		Appropri Appropri	lations of the y	hal buddet	Ear-	prop.		TOTAL APPROPR		ations of the Modif- Fi	nai budget	Far-			TOTAL APPROPR.
	Budget item	Voted				arried	Total AU	THORISED	Appropr. Voted		annronn	indi Kec	Approp. Carried	Fotal Al	UTHORISED
				3=1+2	evenue 4			7=3+6			10=8+9	Revenue	12 13-	=11+12	14=10+13
< 11.00 Merce 100		en la la tribuna da tribuna tribuna e a da	an far thank i an a mi rid an a	ter de la compania de la compania											
1100	Basic salaries	90 740	686	er 11 : REMU 91 426	INERATION 25	AND O	THER ENTIT	LEMENTS RE 91 452	20 740	STATUTORY 686	STAFF 91 426	25	10313333350778303 	25	91 452
	Entitlements under the											~~		2.5	of a the fac
1101	Staff Regulations related to the post held	802	(300)	502		-	-	502	802	(300)	502		-	****	502
	Entitlements under the														
1102	Staff Regulations related to	23 869	365	24 234	-		_	24 234	23 869	365	24 234				24 234
	the personal circumstances of the staff member														
1103	Social security cover	4 661	(1 000)	3 661	13	-	13	3 674	4 661	(1 000)	3 661	13		13	3 674
1104	Salary weightings and	-		-	0		0	0	_			0	alon.	0	0
Total	adjustments Chapter 11	120 072	(249)	119 823	39	verse <u>r</u> aanse	39	119 862	120 072	(249)	119 823	39	an a	39	119 862
	andra a second de la seconda de la second A seconda de la seconda de l				an an an an an Anna an					an tan a mang s a sa					
				ter 12 : REM		N AND O									
1200	Contract staff	7 086	(105)	6 981	378		378	7 359	7 086	(105)	6 981	378	-	378	7 359
1201	Non military seconded national experts	3 469	200	3 669	366	-	366	4 035	3 469	200	3 669	366	61	427	4 096
1202	Traineeships	363	-	363	-	-	-	363	363	-	363			-	363
1204	Agency staff and special advisers	103	105	208		-		208	103	105	208		36	36	244
1205	Military seconded national	7 075	500	7 575	13		13	7 588	7 075	500	7 575	13	73	86	7 661
	expert Chapter 12	18 096	700	18 796	757		757	19 553	18 096	700	18 796	757	170	927	19 723
rotar	cuahrei +5	10 050	<i></i>	10790	/3/	ANG TANG TANG TANG TANG TANG TANG TANG T	101	19 333	19 090	200	10/90	/5/	170	927	19723
				Chapter	13 : OTHE	R EXPEN	DITURE REI	LATING TO S	STAFF MANA	GEMENT					
1300	Recruitment	100	-	100	-			100	100	-	100		76	76	176
1301	Training	1 017	-	1 017	12	-	12	1 029	1 017	***	1 017	12	481	492	1 509
	Entitlements under the														
1302	Staff Regulations related to entering the service and transfer within the service	1 260	150	1 410	0	-	0	1 410	1 260	150	1 410	0	156	156	1 566
Total	Chapter 13	2 377	150	2 527	12	i i i	12	2 539	2 377	150	2 527	12	713	725	3 252

EUR '000

		(COMMITMENT	APPROPRIAT	TONS					PAYMEI	IT APPROPRIA	TIONS		.01 000
Budget item	Appropr Appropr. Voted 1	Budget lations of the Modif- ications 2	Final budget	Ear- A	il appropri pprop. arried 5		TOTAL APPROPR. JTHORISED 7=3+6	Appropr. Appropr. Voted 8	Budget tations of th Modif- ications 9	e vear Final budget appropr. 10=8+9	Additic Ear- marked Revenue 11	nal appropriatio Approp. Carried 12	Z Total AL	TOTAL APPROPR ITHORISEE 4=10+13
					Ch	apter 14 : M	ISSIONS							
400 Missions Fotal Chapter 14	7 723 7 723	- -	7 723 7 723	243 243	-	243 243	7 967 7 967	7 723 7 723	- -	7 723 7 723	243 243	1 981 1 981	2 225 2 225	9 948 9 948
				Cha	opter 15 :	MEASURES	TO ASSIST	STAFF						
500 Social services and assistance to staff	199	-	199	48	-	48	247	199	-	199	48	138	186	385
501 Medical service	450	140	590	5		5	595	450	140	590	5	215	220	810
503 Crèches and childcare facilities	1 275	(350)	925	136	-	136	1 061	1 275	(350)	925	136	159	294	1 219
otal Chapter 15	1 924	(210)	1 714	189		189	1 903	1 924	(210)	1 714	189	512	700	2 414
OTAL Policy area 1 CND	150 192	391	150 583	1 240	S A C	1 240	151 823	150 192	391	150 583	1 240	3 376	4 616	155 199
OTAL Policy area 1 CD		.	-		.	-		-	÷.	÷	-		2012 (1915 <mark>-</mark> 1915	9998839 4
OTAL Policy area 1	150 192	391	150 583	1 240		1 240	151 823	150 192	391	150 583	1 240	3 376	4 616	155 199

			Ċ	CANALTRACTURE		000					r. a			EL	JR '000
			Budget	OMMITMENT /						Budget	PAYMENT AF	PPROPRIATIC			
		Αρότορ	nations of the y	ear	Additional	appropria		TOTAL	Арргори	iations of the y	/ear		al appropriat		TOTAL
	Budget item	Appropr.		nal budget		oprop		APPROPR. JTHORISED	Appropr.		inal budget		Арргор		APPROPR. JTHORISE
		Voted	ications	appropr.	Revenue C	arried			Voted		appropr.	Revenue	Carried		D
		1	2	3=1+2	4	5	6	7=3+6	8	9	10=8+9	11	12 1	3=11+12 1	4=10+13
					Chapter 20) : BUILD	INGS AND	ASSOCIATED	COSTS						
2000	Rent and annual lease payments	18 182	32	18 214	1 581	-	1 581	19 795	18 182	32	18 214	1 581	46	1 628	19 842
2001	Acquisition of immovable property		-			-	-				-	-			1867
2002	Fitting-out and security work	200	(32)	168	1994	-		168	200	(32)	168		410	410	578
2010	Cleaning and maintenance	3 999	(101)	3 898	13	-	13	3 911	3 999	(101)	3 898	13	1 425	1 438	5 336
2011	Water, gas, electricity and heating	1 318	(200)	1 118	327		327	1 445	1 318	(200)	1 118	327	324	651	1 769
2012	Building security and surveillance	5 928	(181)	5 747	0	-	0	5 747	5 928	(181)	5 747	0	744	745	6 491
2013	Insurance	75	(34)	41	20		20	61	75	(34)	41	20	30	50	91
2014	Other expenditure relating to buildings	170	-	170	26	-	26	196	170	_	170	26	17	43	213
Total	Chapter 20	29 872	(516)	29 355	1 969	8999 - 889	1 969	31 324	29 872	(516)	29 355	1 969	2 997	4 966	34 321
				Chant	er 21 · COM	PHTER S	VSTEMS E	UIPMENT A		DF					
2100	Information and communication technology	12 837	355	13 192	289		289	13 481	12 837	355	13 192	289	9 330	9 618	22 810
2101	Secure information and	13 745	425	14 170	592		592	14 762	13 745	425	14 170	592	3 402	3 994	18 164
2110	communication technology Furniture	200		200	10		10	210	200		200	10	29	39	239
2120	Technical equipment annd installations	150	234	384			-	384	150	234	384	-	244	244	628
2130	Transport	200	-	200	28		28	228	200		200	28	219	247	447
Total	Chapter 21	27 132	1 014	28 146	919	adas p odu	919	29 065	27 132	1 014	28 146	919	13 223	14 142	42 288

Policy area 2: BUILDINGS, EQUIPMENT and OPERATING EXPENDITURE - HEADQUARTERS

		COM udget ons of the yea	IMITMENT APF	PROPRIATIO Additional a			TOTAL		udget ions of the yea		-ar-	l appropriatio		TOTAL PPROPR.
	propr. P	Aodif- Fina	l budget 👘	Bar- App arked Co	rop T			and second and second		il budget mi		oprop. arried	Totai AU	JTHORISE D
Budget Item Vi	oted iC			venue Cai 4	neu s	6	7=3+6				111	12 13	=11+12 1-	4=10+13
	1			Chapter 7		OPERATI	NG EXPENDI	TURE						
, Organisation of meetings,		250	735		-	0	735	485	250	735	0	181	181	916
conferences and congresses	485			0		_	50	79	(29)	50	-	28	28	78
Experts' travel expenses	79	(29)	50	***				675	148	823	0	313	314	1 13
Documentation and library	675	148	823	0	-	0	823							49
experialcure	495		495		-	-	495	495	(16)	495 26		20	20	40
1 Satellite imagery 2 General publications	42	(16)	26	-		-	26	42	. ,			97	97	28
Public information and	233	(45)	188		-		188	233	(45)	188		97		
³ public events		(, , , ,		-		_	_	-				-	207	87
) Translation			579	1	-	1	580	579	-	579	1	296	297 297	1 12
1 Interpretation	579	_	823	40	-	40	863	823	~	823	40	257	2.97 56	21
0 Office supplies	823		157				157	177	(20)	157	-	56	50	di, 8
1 Postal charges	177	(20)					20	50	(20)	30		5	5	3
2 Expenditure on studies,	50	(20)	30	-	-		30	50	(20)	20				
Surveys and consultations						47	2 143	1 846	250	2 096	47	196	243	2 33
3 Interinstitutional	1 846	250	2 096	47	-	47			(22)	126	8	50	58	18
cooperation	149	(23)	126	8	-	8	134	149	(23)		1	1	2	1
4 Removals	20	(8)	12	1	-	1	13	20	(8)	12	*			
5 Financial charges							65	43	22	65		12	12	7
6 Legal expenses and costs, damages and compensation	43	22	65	~	-		05							
Other operating						_	~	10	(10)	-				
7 expenditure	10	(10)		_										
Preparatory action for the														
setting up an EU Mediation							230		230	230		-		23
support Group (MSG) for	-	230	230			***	230		2.00					
the European External														
Action Service													_	
Pilot Project 'Furonean		_	_			-	-	-			_			
¹⁹ Instuitue for Peace'			an and the second second	· · · · · · · · · · · · · · · · · · ·		an tana amin'ny fisiana	6 532	5 704	730	6 434	97	1 511	1 608	80
al Chapter 22	5 704	730	6 434	97		97	0 332		() - Contration (Contration (Contration))					
				en en el transmission de transmission de transmission de transmission de transmission de transmission de transm		2 985	66 691	62 708	998	63 706	2 985	17 731	20 716	84 4
TAL Policy area 2 CND	62 708	998	63 706	2 985	949-240 -2 80-250	Z 965			a nava se a constructiva e const					
							230	ana kana kana kana kana kana kana kana	230	230	an an taon an t	an an an the state of the stat		2
TAL Policy area 2 CD	-	230	230		이 이번 전 전체가		Lou	non of the second second	y de la desta de la composición de la c La composición de la c	na na 2016 na katika katika Na katika kati				
. ಈ ಚಿತ್ರ ಕೊಡ್ಡಲ್ಲಿ ಕೆಲ್ಲೆ ವರ್ಷಕ್ರೆ 👘 🖉 ಪ್ರಾಂಶದ ಮಂತರ ನಡೆಗೆ ಸಿದ್ದರು. ಇದರ ಸಂಗ್ರೆಯ ಸಂಗ್ರೆಯ ಸಿದ್ದ ಸಿದ													20 716	84 6

Policy area 3: DELEGATIONS

		(TIONS					PAYMENT	APPROPRIATI	ONS	1	EUR '000
	Approp Appropri	Budget mations of the		Addition Ear-	tal appropri Approp.	A	TOTAL PPROPR.		Budget itions of the Modif- F		Additiona Ear-	al appropriation		TOTAL APPROPR.
Budget item	Voted	ications 2	appropr. 3=1+2		Carried 5		THORISED		ications 9	appropr. 10=8+9	marked Revenue	Carried		UTHORISED 14=10+13
Remuneration and					Chap	ter 30 : DELI	EGATIONS							
3000 entitlements of statutory staff	103 418	2 500	105 918	76		76	105 994	103 418	2 500	105 918	76	_	76	105 994
3001 External staff and outside services	<i>59 835</i>	(3 260)	56 575	616	-	616	57 191	59 835	(3 260)	56 575	616		616	57 191
3002 Other expenditure related to staff	19 035	3 417	22 452	199		199	22 651	19 035	3 417	22 452	199	2 904	3 102	25 555
3003 Buildings and associated costs	103 062	(3 111)	99 951	5 610	-	5 610	105 561	103 062	(3 111)	99 951	5 610	14 389	19 999	119 950
3004 Other administrative expenditure	20 379	(1 165)	19 214	1 524	-	1 524	20 738	20 379	(1 165)	19 214	1 524	12 059	13 583	32 797
Commission contribution for 3005 Commission staff in delegations	-	-	-	277 141		277 141	277 141	-	-		283 999	31 259	315 258	315 258
Total Chapter 30	305 729	(1 619)	304 110	285 167	+	285 167	589 277	305 729	(1 619)	304 110	292 024	60 610	352 634	656 744
TOTAL Policy area 3 CND	305 729	(1 619)	304 110	285 167	-	285 167	589 277	305 729	(1 619)	304 110	292 024	60 610	352 634	656 744
TOTAL Policy area 3 CD	÷		-		-	÷		÷	-	ansi anna 1 79	a de la co r ege	en e	-	
TOTAL Policy area 3	305 729	(1 619)	304 110	285 167	-	285 167	589 277	305 729	(1 619)	304 110	292 024	60 610	352 634	656 744

TOTAL NON-DIFFERENTIATED 518 628 (230) 518 398 289 392 – 289 392 807 790 518 628 (230) 518 398 296 249 81 717 377 966 APPROPRIATIONS	896 365
TOTAL DIFFERENTIATED - 230 - - 230 - - - 230 - - - - - 230 - - - - - 230 - - - - - 230 - - - - - - 230 - - - - - 230 - - - - - 230 - - - - - 230 - - - - - 230 -	230
TOTAL EEAS - 518 628 - 518 628 289 392 - 289 392 808 020 518 628 - 518 628 296 249 81 717 377 966	896 595

IMPLEMENTATION OF COMMITMENT APPROPRIATIONS BY BUDGET ITEM

Policy area 1: STAFF - HEADQUARTERS

					C	OMMITMEN	T APPROPRIA	TIONS						EUR '000
		Appropr.			imitments mad	е		Carried	over to 201			propriations	production of the second s	
	Budget item	authorised	from the year appropr.	carried over	Ear- marked	Total	9/0	Earmarked by revenue	decision		n the year cari opropr.		ear- narked	Total
					Revenue	5=2+3+4	6=5/1			9=7+8	10			=10+11+12
		4	4		4				0		10	4.1.1		
1100	Basic salaries	91 452	Chap 91 426	ter 11 : REM _	UNERATION 0	AND OTHER 91 426	ENTITLEMEN 99.97%	TS RELATING TO 25) STATUTO	RY STAFF 25	0	-	-	0
	Entitlements under the										-			-
1101	Staff Regulations related to the post held	502	494		-	494	98.40%		-	-	8	-		8
	Entitlements under the													
1102	Staff Regulations related to the personal	24 234	24 234			24 234	100.00%		ann.				antos	A000
	circumstances of the staff member													
1103	Social security cover	3 674	3 661		9	3 669	99.88%	5		5		-		-
1104	Salary weightings and adjustments	0	-		0	0	100.00%	-		_	_		anna	Later
Total	Chapter 11	119 862	119 814		9	119 823	99.9 7%	30	-	30	8	-	NOT	8
			Chai	oter 12 : RE	MUNERATION	AND OTHER		NTS RELATING T	O EXTERN	AL STAFF				
1200		7 359	6 981		47	7 028	95.50%	331	-	331	0	na na serie de la composición de la com este		0
1201	Non military seconded national experts	4 035	3 669	-	100	3 769	93.41%	266		266		-	-	- Addard
1202	Traineeships	363	363	-	-	363	100.00%		-				-	
1204	Agency staff and special advisers	208	206	-		206	99.17%	-		water	2			2
1205	Military seconded national expert	7 588	7 575	-		7 575	99.82%	13	-	13				
Total	Chapter 12	19 553	18 794	-	147	18 941	96.87%	610		610	2	-	-	2
				Chapte	er 13 : OTHER	EXPENDITU	RE RELATIN	G TO STAFF MAN	AGEMENT					
1300	Recruitment	100	70			70	70.00%				30		-	30
1301	Training Entitlements under the	1 029	975	-	2	977	94.96%	10	_	10	42	-		42
1302	Staff Regulations related to entering the service and transfer within the	1 410	1 410	-	0	1 410	100.00%			-		and Par	2002	-
	service										-			
Total	Chapter 13	2 539	2 455	-	2	2 457	96.78%	10	-	10	72		and the second	72

29

			ana	(COMMITMEN		ATIONS						EUR '000
Budget item	Appropr. authorised	from the year	carried	immitments mac Ear-		9/0	Carrie Earmarked I	ed over to 20. by decision	14 Totai	from the year car	propriation ried over	is lapsing ear- marked	Total
	and a second second	appropr. 2	over 3	marked Revenue 4	5=2+3+4	6=5/1	revenue 7	8	9=7+8	appropr. 10	11	revenue	3=10+11+12
					Chapter	14 : MISSIC							
1400 Missions Total Chapter 14	7 967 7 967	7 723 7 723	_	71 71	7 794 7 794	97.84% 97.84%	172 172		172 172	and of a	0007	0 0	0
				Chap	ter 15 : MEA	SURES TO A	SSIST STAFF						
1500 Social services and assistance to staff	247	188	-	48	236	95.52%	•••••	~~	-	11	1.55	-	11
1501 Medical service	595	590	-	5	595	100.00%			-		-		-
1503 Crèches and childcare facilities	1 061	924	-		924	87.13%	136		136	1			1
Total Chapter 15	1 903	1 702	-	53	1 755	92.24%	136		136	12	London		12
TOTAL Policy area 1 CND	151 823	150 488	-	282	150 770	99.31%	958	-	958	94	-	0	94
TOTAL Policy area 1 CD	-	÷				0.00%		() () ()				-	
TOTAL Policy area 1	151 823	150 488		282	150 770	99.31%	958		958	94	-	0	94

Policy area 2: BUILDING, EQUIPMENT and OPERATING EXPENDITURE - HEADQUARTERS

					C	OMMITMEN	τ Δρργώρη	TATIONS						EUR '000
		Appropr.			mmitments mad	G		Carri	ed over to 20			Appropriatio		
	Budget item	authorised	from the year appropr	carried over	Ear- marked	Total		Earmarked revenue	by decision	Total	from the year ca appropr.	arried over	ear- marked	Total
					Revenue	5=2+3+4	6=5/1			9=7+8	10	11	revenue	13=10+11+12
alanga da s														
10.0000	Rent and annual lease							SOCIATED COS	15					
	payments	19 795	18 214		248	18 462	93.26%	1 334		1 334	-			
	Fitting-out and security work	168	167			167	99.53%			to our	1	ioter		1
	Cleaning and maintenance	3 911	3 898		8	3 906	99.87%	5	sec.	5	0			0
	Water, gas, electricity and heating	1 445	1 048	-	326	1 374	95.07%	1	-	1	70			70
	Building security and surveillance	5 747	5 747	_		5 747	100.00%	-		-	0		0	0
	Insurance	61	40	-	1	41	67.42%	19		19	1			1
	Other expenditure relating to buildings	196	150		-	150	76.23%	26		26	20		0	21
	hapter 20	31 324	29 263		584	29 846	95.28%	1 385	1000	1 385	93	acces	1	93
				Ch	apter 21 : COM	IPUTER SYS	TEMS, EQUI	PMENT AND FU	IRNITURE					
2100	Information and communication technology	13 481	13 117		180	13 297	98.64%	109	angur	109	75			75
2101	Secure information and communication technology	14 762	11 571	-	519	12 090	81.90%	73	2 318	2 392	280	veev		280
	Furniture	210	154	-	10	164	78.20%	0	Artist	0	46	-	-	46
	Technical equipment and installations	384	84	PAGE		84	21.87%		-	-	300	same.	-0000	300
	Transport	228	104	-	7	112	48.94%	21	-	21	96			96
Total C	hapter 21	29 065	25 031	-	716	25 747	88.58%	203	2 318	2 522	797			797

		arried over i	61069035040400000000000000000000000000000000	Total 5=2+3+4 22:OTHER 735 50 740 495 26 188 579	6=5/1 OPERATING EX 99.96% 99.60% 89.92% 100.00% 99.94% 99.82% 0.00%	armarked by (revenue 7			Api n the year cart ippropr. 10 – 0 83 – 0		ear- harked evenue	Total 10+11+1 0 0 83 -
0 conferences and 735 congresses 50 0 Documentation and 823 1 Experts' travel expenses 50 0 Documentation and 823 1 Satellite imagery 495 2 General publications 26 3 Public information and 188 0 Translation - 1 Interpretation 580 00 Office supplies 863 22 Expenditure on studies, surveys and consultations 30 33 Interinstitutional cooperation 2 143 34 Removals 134 35 Financial charges 13 36 costs, damages and dost 65 37 Other operating operating expenditure -	50 740 495 26 188 - 579 823	3	4 - - - - - - - - - - - -	22 : OTHER 735 50 740 495 26 188	OPERATING EX 99.96% 99.60% 89.92% 100.00% 99.94% 99.82% 0.00%	-	8 9 - - - - -	-	- 0 83 -	11 - - -	12 13=	0 0
0 conferences and 735 congresses 50 0 Documentation and 823 1 Experts' travel expenses 50 0 Documentation and 823 1 Satellite imagery 495 2 General publications 26 3 Public information and 188 0 Translation - 1 Interpretation 580 00 Office supplies 863 22 Expenditure on studies, surveys and consultations 30 33 Interinstitutional cooperation 2 143 34 Removals 134 35 Financial charges 13 36 costs, damages and dost 65 37 Other operating operating expenditure -	50 740 495 26 188 - 579 823			735 50 740 495 26 188	99.96% 99.60% 89.92% 100.00% 99.94% 99.82% 0.00%	-		- - 0 -	83		0 - - -	0
0 conferences and 735 congresses 50 0 Documentation and 823 1 Experts' travel expenses 50 0 Documentation and 823 1 Satellite imagery 495 2 General publications 26 3 Public information and 188 0 Translation - 1 Interpretation 580 00 Office supplies 863 22 Expenditure on studies, surveys and consultations 30 33 Interinstitutional cooperation 2 143 34 Removals 134 35 Financial charges 13 36 costs, damages and dost 65 37 Other operating operating expenditure -	50 740 495 26 188 - 579 823			50 740 495 26 188	99.60% 89.92% 100.00% 99.94% 99.82% 0.00%	- 0 - -		- 0 -	83		0 - - -	0
1 Experts' travel expenses 50 0 Documentation and 823 1 Satellite imagery 495 2 General publications 26 3 Public information and public events 188 0 Translation - 11 Interpretation 580 00 Office supplies 863 01 Interinstitutional consultations 30 02 Expenditure on studies, surveys and consultations 30 03 Interinstitutional cooperation 2 143 04 Removals 134 05 Financial charges and costs, damages and costs, damages and compensation compensation 65 07 Other operating expenditure -	740 495 26 188 - 579 823	- - - -		740 495 26 188	89.92% 100.00% 99.94% 99.82% 0.00%	- 0 -		- 0 -	83			
0 library expenditure 62.3 1 Satellite imagery 495 2 General publications 26 3 Public information and public events 188 0 Translation - 1 Interpretation 580 0 Office supplies 863 2 Expenditure on studies, surveys and consultations 30 3 Interinstitutional cooperation 2 143 4 Removals 134 5 Financial charges 13 16 costs, damages and compensation 65 7 Other operating compensition 7 Other operating compensition	495 26 188 - 579 823	-		495 26 188	100.00% 99.94% 99.82% 0.00%	0 	 	0 - -			_	83
1 Satellite imagery 495 2 General publications 26 3 Public information and public events 188 0 Translation - 1 Interpretation 580 00 Office supplies 863 12 Expenditure on studies, surveys and consultations 30 13 Interinstitutional cooperation 2 143 14 Removals 134 15 Financial charges Legal expenses and costs, damages and compensation 65 17 Other operating expenditure -	26 188 - 579 823	-		26 188	99.94% 99.82% 0.00%		anar Anar		0			-
3 public events 100 0 Translation - 10 Interpretation 580 10 Office supplies 863 12 Expenditure on studies, surveys and consultations 30 13 Interinstitutional cooperation 2 143 14 Removals 134 15 Financial charges 13 16 costs, damages and compensation 65 17 Other operating expenditure -	- 579 823			-	0.00%	****						(
10 Translation - 11 Interpretation 580 02 Office supplies 863 12 Expenditure on studies, surveys and consultations 30 13 Interinstitutional cooperation 2 143 14 Removals 134 15 Financial charges 13 16 costs, damages and compensation 65 17 Other operating expenditure -	823								0	4.4986	-	(
0 Office supplies 863 2 Expenditure on studies, surveys and consultations 30 3 Interinstitutional cooperation 2 143 44 Removals 134 85 Financial charges 13 166 costs, damages and compensation 65 177 Other operating expenditure –	823			E 70				Line-	Aures		100m	-
22 surveys and consultations 30 31 Interinstitutional 2 143 32 cooperation 134 34 Removals 134 35 Financial charges 13 36 costs, damages and 65 37 Other operating 37 Other operating	29		40	863	99.85% 200.00%	0		0	6683, 4863		1	-
3 Interinstitutional cooperation 2 143 4 Removals 134 5 Financial charges 13 4 Removals 134 5 Financial charges 13 4 Legal expenses and 65 6 costs, damages and 65 7 Other operating 7 Other operating		-	-	29	99.62%	-		-	0		-	1
4 Removals 134 5 Financial charges 13 15 Financial charges 13 16 costs, damages 16 compensation 65 17 Other operating 17 expenditure -	2 037	-	47	2 084	97.24%			****	59		****	5
Legal expenses and 6 costs, damages and 65 compensation 7 Other operating – expenditure –	124		-	124	92.73%	8		8	.1		0	
6 costs, damages and 65 compensation 7 Other operating expenditure	5			5	39.90%	0		0	7	-	1	
7 Other operating _ expenditure _	63	-		63	98.32%			-	1	yanan		
anthing was an Ell		-			0.00%	-					pages.	
setting up an EU 8 Mediation support Group 230 (MSG) for the European External Action Service	_	-	-	_	0.00%		ann.	Addr-	230	and a		23
9 Pilot Project 'European Instuitue for Peace'	-	-			0.00%	_	-	-			-	
tal Chapter 22 6 532	6 052	-	87	6 139	93.99%	8	Anne	8	382		2	38
TAL Policy area 2 CND 66 691	60 345	n d i Kanala	1 386	61 732	92.56%	1 596	2 318	3 914	1 042		3	1 04
TAL Policy area 2 CD 230). 		0.00%	2020 - 2020	ini <mark>-</mark> ini ini		230	- 		23
TAL Policy area 2 66 921			1 386	61 732	92.25%	1 596	2 318	3 914	1 272	an a	3	1 27

Policy area 3: DELEGATIONS

													EUR '000
	Appropr.		Car	nmitments ma	COMMITMENT	CAPPROPR		d over to 20	n14		Appropriation	siapsing	
Budget item	authorised	from the year	carried	Ear- marked	Total			y decision		from the year ic appropr.	arried over	ear- marked	Total
		appropr.	over	Revenue								revenue	
	1	4	3	4	5=2+3+4	6=5/1		8	9=7+8	10	11	12 1	3=10+11+12
Remuneration and					Chapter 30): DELEGAT	IONS						
3000 entitlements of statutory staff	105 994	105 869	-	74	105 943	99.95%	1		1	49	-	_	49
3001 External staff and outside services	57 191	56 312	-	219	56 531	98.85%	397		397	264		3999A	264
3002 Other expenditure related to staff	22 651	22 403	-	119	22 523	99.43%	80	-	80	49		-	49
3003 Buildings and associated costs	105 561	98 111	-	2 821	100 932	95.62%	2 789	1 649	4 438	191			191
3004 Other administrative expenditure	20 738	19 187	-	681	19 867	95.80%	782		782	27		61	89
Commission contribution 3005 for Commission staff in	277 141	-		266 143	266 143	96.03%	10 895		10 895		-	103	103
delegations Total Chapter 30	589 277	301 881		270 058	571 940	97.06%	14 944	1 649	16 593	580	19900	164	744
TOTAL Policy area 3 CND	589 277	301 881	-	270 058	571 940	97.06%	14 944	1 649	16 593	580		164	744
TOTAL Policy area 3 CD	-	-	-	-	-	0.00%	9.11. (19.11. - 19.1			panta para n an			ad (the state) i as
TOTAL Policy area 3	589 277	301 881	-	270 058	571 940	97.06%	14 944	1 649	16 593	580		164	744
TOTAL EEAS	808 020	512 715	-	271 727	784 442	97.08%	17 498	3 967	21 465	1 946		167	2 113

IMPLEMENTATION OF PAYMENT APPROPRIATIONS BY BUDGET ITEM

Policy area 1: STAFF - HEADQUARTERS

													Εl	IR '000
					PAYMENT	APPROPRIA	TIONS							
	Appropr.		Payme	nts made				rried over			Appr	opriations la	osing	
Budget item	authorised	from the year		Ear-			Automatic	bv	Ear-	feor	n the year		ear-	
		appropr. ca		marked	Total			icision ^{il}	marked		ppropr. carr		arked	Total
				levenue					evenue			re	venue	
	14	15	16	17	18= 15+16+17	19= 18/14	20	21	22 23	=20+21+2	24	25	26 .,	27# +25+26
					allo sou to grant and	10/14				2			1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 - 1999 -	high day have developed to be
		Chapter	11 : REMUN	ERATION A	ND OTHER	ENTITLEME	NTS RELATIN	G TO ST/	TUTORY ST	AFF				
1100 Basic salaries	91 452	91 340	-	0		99.88%	86		25	112	0	-	-	0
Entitlements under the														
1101 Staff Regulations related	502	476		-	476	94.90%	18	MINO.		18	8			8
to the post held Entitlements under the														
Staff Regulations related														
1102 to the personal	24 234	24 218			24 218	99.93%	16		-	16	-			-
circumstances of the staff														
member 1103 Social security cover	3 674	3 580		9	3 589	97.69%	80		5	85				(0)
Colory weightings and		3 300		9	3 309		00							(0)
1104 adjustments	0				-	0.00%			0	0	mov	.come	varue .	
Total Chapter 11	119 862	119 614	-	9	119 623	99.80%	200	-	30	231	8	****	9999	8
		en a ser en la color de la						ويعتقف التفويفين وعفروه	alaraa da ahara (a sa ta sa ta sa					
1200 Contract staff	7 359	6 980	r 12 : REMU	46		95.48%	ENTS RELATIN	NG TO EX	332	AFF 333	0			
Non military seconded											U			U
1201 national experts	4 096	3 554	56	100	3 710	90.57%	115		266	381		5		5
1202 Traineeships	363	353			353	97.29%	10	****		10				
1204 Agency staff and special	244	170	26		197	80.74%	36			36	2	9		11
advisers ADDE Military seconded														
1205 national expert	7 661	7 454	62		7 516	98.10%	121	-	13	134		12	****	12
Total Chapter 12	19 723	18 511	144	146	18 801	95.33%	282	-	611	894	2	26		28
				13: OTHER			NG TO STAFF	MANAGE						
1300 Recruitment	176	20	26	-		26.32%	50			50	30	50		80
1301 Training Entitlements under the	1 509	356	466		822	54.45%	619		12	630	42	15	-	57
Staff Regulations related														
1302 to entering the service	1 566	1 358	156	0	1 514	96.66%	52			52	-	0	-	0
and transfer within the														
service	2 252	1 734	647	•	3 363	73 3564	334		* "3	د. د. د.		65		130
Total Chapter 13	3 252	1 734	647	0	z 382	2 73.25%	721		12	732	72	65	name:	138
							34							

34

					PAYMENT.		IATIONS							EUR '000
	Appropr. uthonised fi	om the year appropr.	Paym carried over	ients made Ear- marked Revenue	Total	96	C Automatic	arried ove by jecision	er to 2014 Ear- marked revenue	Total ^{fr}	om the year	ropriations	lapsing ear- marked revenue	Total
	14	1.5	16	17	18= 15+16+17	19= 18/14	20	21		3=20+21+2	24	25	26	27 <i>=</i> 24+25+26
1100 Mi-1	0.040	6.270	1 555			14 : MISS			172	1 526		426		426
1400 Missions Total Chapter 14	9 948 9 948	6 370 6 370	1 556 1 556	71 71	7 997 7 997	80.39% 80.39%	1 353 1 353		172 172	1 526 1 526		420 426	1400 6100	420 426
				Chapt	er 15 : MEA	SURES TO	ASSIST STAF							
1500 Social services and assistance to staff	385	165	38	32	234		23		16	39	11	101		112
1501 Medical service	810	350	177	_	527	65.03%	240	-	5	245	-	38		38
1503 Crèches and childcare facilities	1 219	716	157		873	71.61%	208		136	344	1	1		2
Total Chapter 15	2 414	1 230	372	32	1 634	67.69%	472		157	628	12	140	-4658	152
TOTAL Policy area 1 CND	155 199	147 460	2 719	258	150 437	96.93%	3 028	.	982	4 010	94	657		751
TOTAL Policy area 1 CD	-	-	<u> </u>	-	an a	0.00%	.	<u>е</u>	-	4			-	
TOTAL Policy area 1	155 199	147 460	2 719	258	150 437	96.93%	3 028		982	4 010	94	657		751

Policy area 2: BUILDING, EQUIPMENT and OPERATING EXPENDITURE - HEADQUARTERS

						DAV/MENT.	0000001	ATIONS							EUR '000
		Appropr.		Paym	ents made	PAYMENT /	IPPROPRI		Carried ov	er to 2014		Ap	propriations	lapsing	
	Budget Item	authonsed	from the year appropr. c	arried over	Ear- marked Revenue	Total		Automatic carryovers	by decision	Ear- marked revenue	Total	from the year c appropr.	arried over	ear- marked revenue	Total
		14	15	16	17	18= 15+16+17	19= 18/14	20	21	22 2	3=20+21+2 2	24	25	2.6	27= 24+25+26
					Chapter 2	0 : BUILDIN	GS AND A	SSOCIATED C	OSTS						
2000	Rent and annual lease payments	19 842	18 091	46	248	18 385	92.66%	123	-	1 334	1 457				0
2002	Fitting-out and security work	578	-	189		189	32.63%	167	-	~	167	1	221	****	222
2010	Cleaning and maintenance	5 336	3 198	781	8	3 987	74.72%	700		5	705	0	644		644
2011	Water, gas, electricity and heating	1 769	774	263	326	1 363	77.03%	274	-	1	275	70	61		131
2012	Building security and surveillance	6 491	4 772	728	1000	5 500	84.73%	975		0	975	0	16	-	16
2013	Insurance	91	28	4	1	33	36.63%	12		19	30	1	26		27
2014	Other expenditure relating to buildings	213	101	14		115	53.74%	49	-	26	75	20	3		24
Total	Chapter 20	34 321	26 964	2 024	584	29 572	86.16%	2 299	****	1 385	3 6 8 4	93	973		1 065
				Chap	ter 21 : COM	IPUTER SYS	TEMS, EQU	JIPMENT AND	FURNIT	URE					
2100	Information and communication technology Secure information and	22 810	6 750	8 559	88	15 398	67.50%	6 367		200	6 567	75	770		845
2101		18 164	3 031	3 315	223	6 570	36.17%	8 540	2 318	369	11 227	280	86		367
2110	Furniture	239	10	22	10	42	17.42%	144		0	144	46	7	-	53
2120	Technical equipment and installations	628		11	-	11	1.79%	84		-	84	300	232	-	532
	Transport Chapter 21	447 42 288	45 9 836	10 11 917	7 329	62 22 082	13.84% 52.22%	59 15 194	2 318	21 590	80 18 103	96 797	209 1 306		305 2 103

EUR '000

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Y:MDRA1\ACCOUNTING OF DELEGATIONS\1.03 - ACCOUNTING QUALITY\YEAR END ACCOUNTING CLOSURE\CUT-OFF 2014\EEAS - 2014 REPORT ON BUDGETARY AND FINANCIAL MANAGEMENT - V 1.0 - Clean -.doc

	ppropr.			P4 nts made Ear-	YMENT A	PPROPRIAT	Ca	rried over	to 2014 Ear-		m the year		ear-	
Budget item au		appropr.	ried over in R	narked evenue	Total 18=	Sec. 1	nryovers de		evenue	Total	appropr. cari 24	re ne	arked venue 26 _{Da}	Total 27 <i>=</i> +25+26
		15	16	¹⁷ 15	+16+17	18/14				4				
	Chapter 22 : OTHER OPERATING EXPENDITURE													
Organisation of meetings,		an a suite ann an	an a			57.26%	262		0	262		130	-	130
2200 conferences and	916	474	51							39	0	26		26
congresses 2201 Experts' travel expenses	78	11	2	-		16.87%	39				83	14		97
2210 Documentation and	1 137	422	300	auri	722	63.48%	318	-	0	318	60	17		
Satellite imagery	495	495			495	100.00			ABBAU	-	ayaan.		****	
2211			6		13	% 28.47%	19	-	-	19	0	14		14
2212 General publications 2212 Public information and	46	7	92	_		81.35%	48	1007		48	0	5	aven.	5
2213 public events	285	140		-		0.00%		-	-	~			- congrame	
2220 Translation	876	- 454	27		481	54.88%	125		1	126		269 128		269 128
2221 Interpretation 2230 Office supplies	1 120	347	128	40	515	88.44%	476		0	476	_	5		5
Expenditure on studies,	35		-		-	0.00%	29	-		29	0	5		
Surveys and consultations		1 662	150	47	1 858	79.45%	376			376	59	46	-	105
2233 cooperation	2 339		50	-	110	59.84%	64		8	72	1	-		1
2234 Removals	184 14	60 3	1	-	4	32.16%	2	-	1	2	7	0		7
2235 Financial charges Legal expenses and					58	76.63%	5			5	1	12	****	13
2236 costs, damages and	76	58		,0000	50	70.05 %	5							
compensation Other operating	_				-	0.00%	-			-		1000		
2237 expenditure														
Preparatory action for the setting up an EU					202	88.35%	-		-	~	27	-		27
2238 Mediation support Group	230	203		-	203	00,3370								
(MSG) for the European External Action Service											_			
2239 Pilot Project 'European	-	_	-			0.00%	-	-	-	4 005	179	669		849
Total Chapter 22	8 043	4 460	842	87	5 389	9 67.00%	1 795		10	1 805	1/3			
-	84 422	41 058	14 783	999	56 84	0 67.33%	19 288	2 318	1 986	23 592	1 042	2 948		3 990
TOTAL Policy area 2 CND	04 422						ion in constantin de la constant de	an an th <u>u</u> an a			27	1941 (m. - 194	ing an	27
TOTAL Policy area 2 CD	230	203	-		20	3 88.35%	anai panas T asi	en de la compañía de La compañía de la comp				مى بىرى بىرى بىرى بىرى بىرى بىرى بىرى بى		4 016
	84 652	41 261	14 783	999	57 04	3 67.39%	19 288	2 318	1 986	23 592	1 069	2 948	1999 - 1999 -	4 010
TOTAL Policy area 2		1999 - 1997 -						07						

Policy area 3: DELEGATIONS

														EUR '000
	Appropr.		Paym	ents made	PAYMENT	APPROPRI		Carried o	ver to 2014		Aog	propriations	lapsing	
Budget item	autooncod	rom the year _c	arried over	Ear- marked	Total	~	Automatic	by	Ear- marked	Total	from the year _{ca}	rried over	ear- marked	Total
		appropr.		Revenue	18=	19=		decision	revenue	3=20+21+2	appropr.		revenue	27=
	14	15	16	17	15+16+17	18/14	20	21	22 2	2	24	25	26	24+25+26
Chapter 30 : DELEGATIONS														
Remuneration and 3000 entitlements of statutory	105 994	105 827	-	74	105 902	99.91%	41	-	1	43	49		****	49
staff 3001 External staff and outside services	57 191	56 274		219	56 494	98.78%	37		397	434	264	.003		264
3002 Other expenditure related	25 555	17 888	2 397	110	20 395	79.81%	4 516	-	89	4 604	49	507	-	555
3003 Buildings and associated	119 950	84 308	12 685	2 585	99 <i>57</i> 9	83.02%	13 802	1 649	3 025	18 477	191	1 704		1 895
3004 Other administrative expenditure	32 797	10 625	10 712	462	21 799	66.47%	8 562	-	1 062	9 624	27	1 347	-	1 374
Commission contribution 3005 for Commission staff in	315 258	_	27 050	234 546	261 596	82,98%		_	49 453	49 453		4 209	-	4 209
delegations Total Chapter 30	656 744	274 922	52 845	237 997	565 764		26 959	1 649	54 027	82 635	580	7 766	-	8 346
TOTAL Policy area 3 CND	656 744	274 922	52 845	237 997	565 764	86.15%	26 959	1 649	54 027	82 635	580	7 766		8 346
and a sub-field sub-field sector (19 2) and the sub-field sector (1993) and the s													and a particular second Alternation and <u>an</u> terna	an data ini ana ang si <u>an</u> g sa
TOTAL Policy area 3 CD						0.00%								
TOTAL Policy area 3	656 744	274 922	52 845	237 997	565 764	86.15%	26 959	1 649	54 027	82 635	580	7 766	e de contente	8 346
TOTAL ÉEAS	896 595	463 643	70 347	239 254	773 245	86.24%	49 275	3 967	56 994	110 237	1 743	11 370		13 113