Independent auditor’s report to the European political foundation Wilfried Martens Center for European Studies for the year ended 31 December 2018

In accordance with our service contract dated 18 November 2016 with the European Union represented by the European Parliament, we report to you as independent auditor on the performance of our audit mandate which was entrusted to Ernst & Young Réviseurs d’Entreprises scrl. This report includes our opinion on the balance sheet as at 31 December 2018, the income statement for the year ended 31 December 2018 and the disclosures (all elements together the “Annual Accounts”) using the abbreviated schedule and on the Final Statement of eligible expenditure actually incurred as well as on compliance with rules and regulations applicable to funding of European political parties and European political foundations and includes as well our report on regulatory requirements. These two reports are considered as one report and are inseparable.

We have been appointed as independent auditor by the European Parliament in our contract dated 18 November 2016. Our mandate expires after the delivery of our audit opinion for the year ending 31 December 2018.

Report on the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Unqualified opinion

We have audited the Annual Accounts of the European political foundation Wilfried Martens Center for European Studies (the “Entity”), that consist of the balance sheet on 31 December 2018, as well as the income statement of the year and the disclosures, which show a balance sheet total of € 1,974,453,86 and of which the income statement shows a positive result for the year of € 31,397,00.

In our opinion, the Annual Accounts give a true and fair view of the Entity’s net equity and financial position as at 31 December 2018, and of its results for the year then ended, prepared in accordance with the financial reporting framework applicable in Belgium, using the abbreviated schedule.

We have also audited the Final Statement of eligible expenditure actually incurred for the year ended 31 December 2018 in accordance with the rules and regulations applicable to funding of European political parties and European political foundations of the European Political Foundation Wilfried Martens Center for European Studies.

In our opinion, the Final Statement of eligible expenditure actually incurred of the Entity for the year ended 31 December 2018 is prepared, in all material respects, in accordance with rules and regulations applicable to funding of European political parties and European political foundations.

Basis for the unqualified opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the "Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred" section of our report.

We have complied with all ethical requirements that are relevant to our audit, including those with respect of independence.

We have obtained from the Members of the Board and the officials of the Entity the explanations and information necessary for the performance of our audit and we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.
Emphasis of Matter – Basis of Accounting and Restriction on Distribution

We draw attention to the Final Statement of eligible expenditure actually incurred. This schedule is prepared to assist the Entity to meet the requirements of the European Parliament. As a result, the schedule may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Matters

On 29 March 2017, the United Kingdom invoked Article 50 of the Treaty on European Union (TEU) and notified its intention to withdraw from the European Union and the European Atomic Energy Community (EURATOM). At present, negotiations on the withdrawal arrangements are ongoing.

The Entity has not made any disclosure of its assessment of the impact of Brexit in its Annual Accounts.

We have considered the uncertainties related to the potential effects of Brexit and the assumptions made by the Entity in this respect on its operations and financial situation.

Responsibilities of the Members of the Board for the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

The Members of the Board are responsible for the preparation of the Annual Accounts that give a true and fair view in accordance with the reporting framework applicable in Belgium and the Final Statement of eligible expenditure actually incurred. This responsibility includes: designing, implementing and maintaining internal control which the Members of the Board determines to be necessary to enable the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred that are free from material misstatement, whether due to fraud or error.

The Members of the Board are responsible towards the European Parliament for the use of the grant awarded and must comply with the provisions of the Regulation (EU, Euratom) No 1141/2014 and the underlying acts.

As part of the preparation of the Annual Accounts, the Members of the Board are responsible for assessing the Entity’s ability to continue as a going concern, and provide, if applicable, information on matters impacting going concern. The Members of the Board should prepare the Annual Accounts using the going concern basis of accounting, unless the Members of the Board either intend to liquidate the Entity or to cease business operations, or has no realistic alternative but to do so.

Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Our objectives are to obtain reasonable assurance whether the Annual Accounts and the Final Statement of eligible expenditure actually incurred are free from material misstatement, whether due to fraud or error, and to express an opinion on these Annual Accounts and Final Statement of eligible expenditure actually incurred based on our audit. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with the ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Annual Accounts and the Final Statement of eligible expenditure actually incurred.

Furthermore, with respect to the Final Statement of eligible expenditure actually incurred, it is our responsibility to express an opinion on the compliance with the rules and regulations applicable to funding of European political parties and European political foundations.

As part of an audit, in accordance with ISA, we exercise professional judgment and we maintain professional skepticism throughout the audit. We also perform the following tasks:

- Identification and assessment of the risks of material misstatement of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, whether due to fraud or error, the planning and execution of audit procedures to respond to these risks and obtain audit evidence which is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatements is larger when these misstatements are due to fraud, since fraud may involve collusion, forgery, intentional
omissions, misrepresentations, or the override of internal control;

> Obtaining insight in the system of internal controls that are relevant for the audit and with the objective to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;

> Evaluating the selected and applied accounting policies, and evaluating the reasonability of the accounting estimates and related disclosures made by the Members of the Board as well as the underlying information given by the Members of the Board;

> Conclude on the appropriateness of the Members of the Board's use of the going-concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to event or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Annual Accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going-concern;

> Evaluating the overall presentation, structure and content of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, and evaluating whether these Annual Accounts and the Final Statement of eligible expenditure actually incurred reflect a true and fair view of the underlying transactions and events.

We communicate with the Members of the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on regulatory requirements**

**Responsibilities of the Members of the Board**

The Members of the Board are responsible for the compliance by the Entity with the legal and regulatory requirements applicable in Belgium, its articles of association, the legal and regulatory requirements regarding bookkeeping and the provisions of the European Parliament's grant decision, Regulation (EU, Euratom) No 1141/2014 and the underlying acts.

**Responsibilities of the auditor**

Our audit work included specific procedures to gather sufficient and appropriate audit evidence to verify, in all material respects, that the financial provisions and obligations of the grant award decision, Regulation (EU, Euratom) No 1141/2014 and the underlying acts have been met.

**Independence matters**

We have not performed any services that are not compatible with the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred and we have remained independent of the Entity during the course of our mandate.

**Other communications**

> Without prejudice to certain formal aspects of minor importance, the accounting records were maintained in accordance with the legal and regulatory requirements applicable in Belgium;

> The costs declared were actually incurred;

> The statement of revenue is exhaustive;

> The financial documents submitted by the entity to Parliament are consistent with the financial provisions of the Funding Decision;

> The obligations arising from Regulation (EU, Euratom) No 1141/2014, in particular from Article 20 thereof have been met;

> The obligations arising from the Funding Decision, in particular from Article II.9 and Article II.19 thereof, have been met;

> The contributions in kind have actually been provided to the entity and have been valued in compliance with the applicable rules;

> Any surplus of Union funding was carried over to the next financial year and has been used in the first quarter of the financial year, pursuant to Article 125(6) of the Financial Regulation;
> Any surplus of own resources was transferred to the reserve;
> We were not yet provided with the financial statements prepared in accordance with the international accounting standards defined in article 2 of regulation (EC) No 1606/2002. The financial statements prepared in accordance to the international accounting standards will be subject to a separate audit opinion.

Diegem, 7 May 2019

Ernst & Young Réviseurs d'Entreprises scrl
represented by

Danielle Vermaelen
Partner*
Acting on behalf of a BVBA/SPRL

19DV0838
COMPTES ANNUELS EN EUROS (2 décimales)

DENOMINATION : Wilfried Martens Centre for European Studies

Ferme juridique : Fondation politique Européenne
Adresse : Rue du Commerce N° : 10 - Boîte :
Code postal : 1000 Commune : Bruxelles
Pays : Belgique
Registre des personnes morales (RPM) - Tribunal de Commerce de Bruxelles, francophone
Adresse Internet :

Numéro d'entreprise BÉ 0892 052 283

DATE 03 / 12 / 2018 du dépôt de l'acte constitutif ou du document le plus récent mentionnant la date de publication des actes constitutifs et modificatif(s) des statuts.

COMPTES ANNUELS approuvés par l'assemblée générale** du 07 / 05 / 2019
et relatifs à l'exercice couvrant la période du 01 / 01 / 2018 au 31 / 12 / 2018
Exercice précédent du 01 / 01 / 2017 au 31 / 12 / 2017
Les montants relatifs à l'exercice précédent sont identiques à ceux publiés antérieurement.

LISTE COMPLÈTE avec nom, prénoms, profession, domicile (adresse, numéro, code postal et commune) et fonction au sein de l'association ou de la fondation des ADMINISTRATEURS ET COMMISSAIRES et, le cas échéant, du représentant en Belgique de l'association étrangère :

Antonio Lopez-Isturiz ... Madrid, Espagne Administrateur 25/04/2017 - 25/04/2020
Joseph Daul ... 67370 Pfettisheim, France Administrateur 25/04/2017 - 25/04/2020
Mikulás Dzurinda ... 81103 Bratislava, Slovaquie Président du Conseil d'Administration 25/04/2017 - 25/04/2020
Roberta Metsola ... SWI Sveikui, SW Administrateur 25/04/2017 - 25/04/2020
Hans-Gert Poettering ... 49186 Bad Iburg, Allemagne Administrateur 25/04/2017 - 25/04/2020
Tobias Billström ... 103 12 Stockholm, Suède Administrateur 25/04/2017 - 25/04/2020

Documents joints aux présents comptes annuels :

Nombre total de pages déposées : 13 Numéros des sections du document normalisé non déposées parce que sans objet : 1, 2, 5, 13, 5, 2, 1, 5, 2, 2, 5, 2, 3, 5, 4, 5, 6, 5, 7, 8

Signature (identité qualité) : Mikulás Dzurinda
Signature (identité qualité) : Antonio Lopez-Isturiz
Signature (identité qualité) : Secretary

* Mention facultative.
** Par le conseil d'administration dans le cas d'une fondation / par l'organe général de direction dans le cas d'une association internationale sans but lucratif.
*** Biffer la mention inutile.
LISTE DES ADMINISTRATEURS ET COMMISSAIRES (suite de la page précédente)

Benjamin Dalle  
., 1000 Bruxelles, Belgique  
Administrateur  
25/04/2017 - 25/04/2020

Janos Martonyi  
., H-2111 Szada, Hongrie  
Administrateur  
25/04/2017 - 25/04/2020
# Bilan Après Répartition

## Actif

### Actifs Immobilisés

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### Autres immobilisations corporelles

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## Actifs Circulants

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### Stocks et commandes en cours d'exécution

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### Stocks

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### Créances commerciales

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TOTAL DE L'ACTIF

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## COMPTE DE RÉSULTATS

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<tr>
<td>640/8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>649</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9901</td>
<td>52.825,24</td>
<td>145.134,24</td>
</tr>
<tr>
<td>75</td>
<td>1.045,12</td>
<td>24,20</td>
</tr>
<tr>
<td>65</td>
<td>22.578,38</td>
<td>19.376,90</td>
</tr>
<tr>
<td>9902</td>
<td>31.291,98</td>
<td>125.781,54</td>
</tr>
<tr>
<td>76</td>
<td>105,02</td>
<td></td>
</tr>
<tr>
<td>66</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9904</td>
<td>31.397,00</td>
<td>125.781,54</td>
</tr>
</tbody>
</table>

* Mention facultative

First - A-asbl2017 - 5 / 13
**AFFECTATIONS ET PRÉLÈVEMENTS**

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
<th>Exercice précédent</th>
</tr>
</thead>
<tbody>
<tr>
<td>9906</td>
<td>31.397,00</td>
<td>125.781,54</td>
</tr>
<tr>
<td>9905</td>
<td>31.397,00</td>
<td>125.781,54</td>
</tr>
<tr>
<td>14P</td>
<td></td>
<td></td>
</tr>
<tr>
<td>731/2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>791</td>
<td></td>
<td></td>
</tr>
<tr>
<td>792</td>
<td></td>
<td></td>
</tr>
<tr>
<td>692</td>
<td>31.397,00</td>
<td>125.781,54</td>
</tr>
<tr>
<td>(14)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
ANNEXE

ETAT DES IMMOBILISATIONS

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
<th>Exercice précédent</th>
</tr>
</thead>
<tbody>
<tr>
<td>8059P</td>
<td>xxxxxxxxxx</td>
<td>40.270,40</td>
</tr>
<tr>
<td>8029</td>
<td>4.235,00</td>
<td></td>
</tr>
<tr>
<td>8039</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8049</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8059</td>
<td>44.505,40</td>
<td></td>
</tr>
<tr>
<td>8129P</td>
<td>xxxxxxxxxx</td>
<td>31.787,72</td>
</tr>
<tr>
<td>8079</td>
<td>8.262,48</td>
<td></td>
</tr>
<tr>
<td>8089</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8099</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8109</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8119</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8129</td>
<td>40.050,20</td>
<td></td>
</tr>
<tr>
<td>(21)</td>
<td>4.455,20</td>
<td></td>
</tr>
</tbody>
</table>

IMMOBILISATIONS INCORPORELLES

Valeur d'acquisition au terme de l'exercice

Mutations de l'exercice
- Acquisitions, y compris la production immobilisée
- Cessions et désaffectations
- Transferts d'une rubrique à une autre

Valeur d'acquisition au terme de l'exercice

Amortissements et réductions de valeur au terme de l'exercice

Mutations de l'exercice
- Actés
- Repris
- Acquis de tiers
- Annulés à la suite de cessions et désaffectations
- Transférés d'une rubrique à une autre

Amortissements et réductions de valeur au terme de l'exercice

VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE
### IMMOBILISATIONS CORPORELLES

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
<th>Exercice précédent</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>8199P xxxxxxxxxxxxxxxx</td>
<td>322,470,77</td>
</tr>
</tbody>
</table>

**Valeur d'acquisition au terme de l'exercice**

- Mutations de l'exercice
  - Acquisitions, y compris la production immobilisée: 8169 35,961,20
  - Cessions et désaffectations: 8179
  - Transferts d'une rubrique à une autre: 8189 (+)(-)

**Valeur d'acquisition au terme de l'exercice**

- 8199 358,431,97

**Plus-values au terme de l'exercice**

- Mutations de l'exercice
  - Actées: 8219
  - Acquises de tiers: 8229
  - Annulées: 8239
  - Transférées d'une rubrique à une autre: 8249 (+)(-)

**Plus-values au terme de l'exercice**

- 8259

**Amortissements et réductions de valeur au terme de l'exercice**

- Mutations de l'exercice
  - Actés: 8279 36,372,92
  - Repris: 8289
  - Acquis de tiers: 8299
  - Annulés à la suite de cessions et désaffectations: 8309
  - Transférés d'une rubrique à une autre: 8319 (+)(-)

**Amortissements et réductions de valeur au terme de l'exercice**

- 8329 282,645,91

### VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE

- (22/27) 75,786,06

**DONT**

**Appartenant à l'association ou à la fondation en pleine propriété**

- 8349 75,786,06
ETAT DES FONDS AFFECTÉS ET PROVISIONS

ETAT DES FONDS AFFECTÉS

Règles d'évaluation adoptées pour la détermination des montants affectés

Cette catégorie concerne des fonds affectés pour financer des futurs événements dans le cadre des activités du WMCES.

PROVISIONS

Ventilation de la rubrique 160/6 du passif si celle-ci représente un montant important

Ventilation de la rubrique 168 du passif si celle-ci représente un montant important
RÉSULTATS

PERSONNEL ET FRAIS DE PERSONNEL

Travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui sont inscrits au registre général du personnel

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
<th>Exercice précédent</th>
</tr>
</thead>
<tbody>
<tr>
<td>9086</td>
<td>24</td>
<td>25</td>
</tr>
<tr>
<td>9087</td>
<td>24,0</td>
<td>21,9</td>
</tr>
<tr>
<td>9088</td>
<td>38,706</td>
<td>33,758</td>
</tr>
</tbody>
</table>

Frais de personnel

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
<th>Exercice précédent</th>
</tr>
</thead>
<tbody>
<tr>
<td>620</td>
<td>1.508.866,82</td>
<td>1.380.213,13</td>
</tr>
<tr>
<td>621</td>
<td>385.691,76</td>
<td>371.713,71</td>
</tr>
<tr>
<td>622</td>
<td>25.406,73</td>
<td></td>
</tr>
<tr>
<td>623</td>
<td>98.865,66</td>
<td>20.160,23</td>
</tr>
<tr>
<td>624</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

RÉSULTATS FINANCIERS

Intérêts intercalaires portés à l'actif

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
</tr>
</thead>
<tbody>
<tr>
<td>6503</td>
<td></td>
</tr>
</tbody>
</table>

Montant de l'escompte à charge de l'association ou de la fondation sur la négociation de créances

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
</tr>
</thead>
<tbody>
<tr>
<td>653</td>
<td>90,60</td>
</tr>
</tbody>
</table>

Montant par solde des provisions à caractère financier constituées (utilisées ou reprises)

<table>
<thead>
<tr>
<th>Codes</th>
<th>Exercice</th>
</tr>
</thead>
<tbody>
<tr>
<td>656</td>
<td></td>
</tr>
</tbody>
</table>
BILAN SOCIAL

Numéros des commissions paritaires dont dépend l'association ou la fondation: 337

TRAVAILLEURS POUR LESQUELS L'ASSOCIATION OU LA FONDATION A INTRODUIT UNE DÉCLARATION DIMONA OU QUI SONT INSCRITS AU REGISTRE GÉNÉRAL DU PERSONNEL

<table>
<thead>
<tr>
<th>Au cours de l'exercice et de l'exercice précédent</th>
<th>Codes</th>
<th>1. Temps plein (exercice)</th>
<th>2. Temps partiel (exercice)</th>
<th>3. Total (T) ou total en équivalents temps plein (ETP) (exercice)</th>
<th>3P. Total (T) ou total en équivalents temps plein (ETP) (exercice précédent)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nombre moyen de travailleurs</td>
<td>100</td>
<td>23,6</td>
<td>0,5</td>
<td>24,0 (ETP)</td>
<td>21,9 (ETP)</td>
</tr>
<tr>
<td>Nombre d'heures effectivement prestées</td>
<td>101</td>
<td>38,110</td>
<td>596</td>
<td>38,706 (T)</td>
<td>33,758 (T)</td>
</tr>
<tr>
<td>Frais de personnel</td>
<td>102</td>
<td></td>
<td></td>
<td>2.018.830,97 (T)</td>
<td>1.772.087,07 (T)</td>
</tr>
</tbody>
</table>

A la date de clôture de l'exercice

<table>
<thead>
<tr>
<th>Codes</th>
<th>1. Temps plein</th>
<th>2. Temps partiel</th>
<th>3. Total en équivalents temps plein</th>
</tr>
</thead>
<tbody>
<tr>
<td>105</td>
<td>23</td>
<td>1</td>
<td>23,8</td>
</tr>
</tbody>
</table>

Par type de contrat de travail

- Contrat à durée indéterminée
- Contrat à durée déterminée
- Contrat pour l'exécution d'un travail nettement défini
- Contrat de remplacement

Par sexe et niveau d'études

- Hommes
  - de niveau primaire
  - de niveau secondaire
  - de niveau supérieur non universitaire
  - de niveau universitaire
- Femmes
  - de niveau primaire
  - de niveau secondaire
  - de niveau supérieur non universitaire
  - de niveau universitaire

Par catégorie professionnelle

- Personnel de direction
- Employés
- Ouvriers
- Autres
**TABLEAU DES MOUVEMENTS DU PERSONNEL AU COURS DE L'EXERCICE**

**ENTRÉES**
Nombre de travailleurs pour lesquels l’association ou la fondation a introduit une déclaration DIMONA ou qui ont été inscrits au registre général du personnel au cours de l’exercice ........................................

<table>
<thead>
<tr>
<th>Codes</th>
<th>Temps plein</th>
<th>Temps partiel</th>
<th>Total en équivalents temps plein</th>
</tr>
</thead>
<tbody>
<tr>
<td>205</td>
<td>12</td>
<td>1</td>
<td>12.8</td>
</tr>
</tbody>
</table>

**SORTIES**
Nombre de travailleurs dont la date de fin de contrat a été inscrite dans une déclaration DIMONA ou au registre général du personnel au cours de l’exercice ........................................

<table>
<thead>
<tr>
<th>Codes</th>
<th>Temps plein</th>
<th>Temps partiel</th>
<th>Total en équivalents temps plein</th>
</tr>
</thead>
<tbody>
<tr>
<td>305</td>
<td>14</td>
<td></td>
<td>14.0</td>
</tr>
</tbody>
</table>

**RENSEIGNEMENTS SUR LES FORMATIONS POUR LES TRAVAILLEURS AU COURS DE L’EXERCICE**

**Initiatives en matière de formation professionnelle continue à caractère formel à charge de l'employeur**

- Nombre de travailleurs concernés ........................................
- Nombre d'heures de formation suivies ...................................
- Coût net pour l'association ou la fondation .........................
  - dont coût brut directement lié aux formations .....................
  - dont cotisations payées et versements à des fonds collectifs ....
  - dont subventions et autres avantages financiers reçus (à déduire) ....

<table>
<thead>
<tr>
<th>Codes</th>
<th>Hommes</th>
<th>Femmes</th>
</tr>
</thead>
<tbody>
<tr>
<td>5801</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5802</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5803</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58031</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58032</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58033</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5811</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5812</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5813</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58131</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58132</td>
<td></td>
<td></td>
</tr>
<tr>
<td>58133</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Initiatives en matière de formation professionnelle continue à caractère moins formel ou informel à charge de l'employeur**

- Nombre de travailleurs concernés ........................................
- Nombre d'heures de formation suivies ...................................
- Coût net pour l'association ou la fondation .........................

<table>
<thead>
<tr>
<th>Codes</th>
<th>Hommes</th>
<th>Femmes</th>
</tr>
</thead>
<tbody>
<tr>
<td>5821</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5822</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5823</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5831</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5832</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5833</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Initiatives en matière de formation professionnelle initiale à charge de l'employeur**

- Nombre de travailleurs concernés ........................................
- Nombre d'heures de formation suivies ...................................
- Coût net pour l'association ou la fondation .........................

<table>
<thead>
<tr>
<th>Codes</th>
<th>Hommes</th>
<th>Femmes</th>
</tr>
</thead>
<tbody>
<tr>
<td>5841</td>
<td>5</td>
<td>8</td>
</tr>
<tr>
<td>5842</td>
<td>3.496</td>
<td>4.352</td>
</tr>
<tr>
<td>5843</td>
<td>32.671,57</td>
<td>36.178,15</td>
</tr>
</tbody>
</table>
RÈGLES D'ÉVALUATION

RESUME DES RÈGLES D'ÉVALUATION

I. PRINCIPES GÉNÉRAUX


II. RÈGLES PARTICULIÈRES

IMMOBILISATIONS CORPORELLES

Des immobilisations corporelles n'ont pas été réévaluées durant l'exercice.

AMORTISSEMENTS ACTES PENDANT L'EXERCICE

<table>
<thead>
<tr>
<th>ACTIFS</th>
<th>Méthode</th>
<th>Base</th>
<th>Taux en % Principal</th>
<th>Min. - Max.</th>
<th>Frais accessoires</th>
<th>Min. - Max.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Installations, machines et outillage (*)</td>
<td>L</td>
<td>NG</td>
<td>12,5% - 25%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Autres immobilisations corporelles</td>
<td>L</td>
<td>NG</td>
<td>12,5% - 25%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Méthode: L (linéaire) / D (dégressive) / A (autres)
Basis: NG (non réévaluée) / R (réévaluée)

(*) Y compris les actifs détenus en location-financement; ceux-ci font, le cas échéant, l'objet d'une ligne distincte.

DETTES

Le passif ne comporte pas de dettes à long terme, non productives d'intérêt ou assorties d'un taux d'intérêt anormalement faible.

DEVISES

Les avoirs, dettes et engagements libellés en devises sont convertis en EUR sur les bases suivantes : le cours du change au 31/12/2018.

Les écarts de conversion des devises sont traités comme suit dans les comptes annuels : les écarts de conversion positifs et négatifs sont enregistrés respectivement sous les codes 75 et 65 du compte de résultats.
Final Statement of eligible expenditure actually incurred
## Costs

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>A.1 Personnel costs</td>
<td>2,801,302.00</td>
<td>2,375,606.11</td>
</tr>
<tr>
<td>1. Salaries</td>
<td>1,875,499.00</td>
<td>1,634,284.97</td>
</tr>
<tr>
<td>2. Contributions</td>
<td>923,263.00</td>
<td>434,381.00</td>
</tr>
<tr>
<td>3. Professional training</td>
<td>41,000.00</td>
<td>46,224.65</td>
</tr>
<tr>
<td>4. Staff missions expenses</td>
<td>87,000.00</td>
<td>77,770.76</td>
</tr>
<tr>
<td>5. Other personnel costs</td>
<td>205,540.00</td>
<td>183,644.79</td>
</tr>
<tr>
<td>A.2 Infrastructure and operating costs</td>
<td>707,560.00</td>
<td>583,965.28</td>
</tr>
<tr>
<td>1. Rent, charges and maintenance costs</td>
<td>376,899.00</td>
<td>328,809.58</td>
</tr>
<tr>
<td>2. Costs relating to installation, operation and maintenance of equipment</td>
<td>160,056.00</td>
<td>103,578.52</td>
</tr>
<tr>
<td>3. Depreciation of movable and immovable property</td>
<td>55,000.00</td>
<td>48,530.29</td>
</tr>
<tr>
<td>4. Stationery and office supplies</td>
<td>17,300.00</td>
<td>11,879.84</td>
</tr>
<tr>
<td>5. Postal and telecommunications charges</td>
<td>16,820.00</td>
<td>57,817.44</td>
</tr>
<tr>
<td>6. Printing, translation and reproduction costs</td>
<td>24,100.00</td>
<td>23,679.22</td>
</tr>
<tr>
<td>7. Other infrastructure costs</td>
<td>20,000.00</td>
<td>12,071.44</td>
</tr>
<tr>
<td>A.3 Administrative costs</td>
<td>968,707.00</td>
<td>643,527.51</td>
</tr>
<tr>
<td>1. Documentation costs (newspapers, press agencies, databases)</td>
<td>19,050.00</td>
<td>19,255.37</td>
</tr>
<tr>
<td>2. Costs of studies and research</td>
<td>888,600.00</td>
<td>489,999.01</td>
</tr>
<tr>
<td>3. Legal costs</td>
<td>35,597.00</td>
<td>75,379.34</td>
</tr>
<tr>
<td>4. Accounting and audit costs</td>
<td>29,300.00</td>
<td>41,607.85</td>
</tr>
<tr>
<td>5. Support to third parties</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>6. Miscellaneous administrative costs</td>
<td>16,160.00</td>
<td>17,265.90</td>
</tr>
<tr>
<td>A.4 Meetings and representation costs</td>
<td>126,920.00</td>
<td>82,616.56</td>
</tr>
<tr>
<td>1. Costs of meetings</td>
<td>84,000.00</td>
<td>55,995.69</td>
</tr>
<tr>
<td>2. Participation in seminars and conferences</td>
<td>5,400.00</td>
<td>0.00</td>
</tr>
<tr>
<td>3. Representation costs</td>
<td>36,000.00</td>
<td>25,656.68</td>
</tr>
<tr>
<td>4. Costs of invitations</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>5. Other meeting-related costs</td>
<td>1,500.00</td>
<td>0.00</td>
</tr>
<tr>
<td>A.5 Information and publication costs</td>
<td>2,612,525.00</td>
<td>2,585,966.51</td>
</tr>
<tr>
<td>1. Publication costs</td>
<td>301,600.00</td>
<td>210,771.06</td>
</tr>
<tr>
<td>2. Creation and operation of Internet sites</td>
<td>40,640.00</td>
<td>38,730.43</td>
</tr>
<tr>
<td>3. Publicity costs</td>
<td>193,500.00</td>
<td>63,735.53</td>
</tr>
<tr>
<td>4. Communications equipment (gadgets)</td>
<td>9,820.00</td>
<td>9,500.00</td>
</tr>
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<td>2. Exchange losses</td>
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<td>3. Doubtful claims on third parties</td>
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<tr>
<td>4. Contributions in kind</td>
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<td>5. Others (to be specified)</td>
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## Revenue

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<td>3.2 from individual members</td>
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<td>D.4 Donations</td>
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<td>D.5 Other own resources</td>
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<td>D.5.2 Other own resources</td>
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<td>Contributions from Members</td>
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<td>Own resources to cover non-eligible expenditure</td>
<td>14,000.00</td>
<td>34,733.23</td>
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[Signature]

Mikolaš Džurinda

President
Martens Centre Activity Report 2018

Editors: Marina Bulatovic Ioana Lung
Publication Design: www.oblique.agency
Brussels, February 2019

The Wilfried Martens Centre for European Studies is the political foundation and think tank of the European People’s Party (EPP) and is dedicated to the promotion of Christian Democrat, conservative and like-minded political values.

For more information please visit: www.martenscentre.eu

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Wilfried Martens Centre for European Studies
info@martenscentre.eu +32 (0) 2 300 80 04
Rue du Commerce 20 B-1000 Brussels
2018 was a very special year for our organisation as we celebrated the first decade of our existence. We took our anniversary not just as an opportunity to celebrate, but also as a chance to reflect. It seemed crucial to us to set up objectives to counteract all political challenges for the decade ahead.

I am proud of the fact that we have helped in the consolidation and continuation of the European project. We were able to present our initial strategic ideas on the functioning of the EU in crucial fields, such as defence and security, migration, the middle class and the rapidly changing labour market. Our analysis and ideas mobilised the best intellectual capacities for the advancement of our ideals and have subsequently contributed to the EPP decision-making process. Through the wide range of activities, we managed to be visible not just in Brussels, but also in EU member states and non-EU countries.

We organised over 100 projects and events but let me emphasise the most prominent. Makerstown, organised in May, brought together a new generation of entrepreneurs with prominent EU politicians. In June we hosted our annual Economic Ideas Forum in Paris where we provided a high-level platform for discussions on the impact of globalisation on the EU economy. In autumn we were awarded the Digital Communications Award 2018 for our podcast series ‘Europe out loud’. In December we closed our four-year long #UkraineReforms series, which aims to support Ukraine on their rocky path towards democracy with an event co-organised with Hanns Seidel Foundation about Ukraine’s reform agenda - five years after Majdan.

All these remarkable successes are the direct result of the dedicated and hard-working Martens Centre team. Strong partnerships with our member foundations and partners bolster our impact on the national level. I am beyond grateful for the incredible work we have done in the past year and I hope that we will further excel at it in 2019.

We will actively follow the developments within the EU and beyond, especially in the context of the upcoming elections. In 2019 our three priorities will be: restoring of the trust of European citizens, paying more attention to the middle class, and working on a more united and effective EU.

Although 2018 was a year of great achievements, it was also the year we prematurely lost our dear colleague José Luis Fontalba, who was one of the editors of this publication. He will always remain in our hearts and memory and is already missed for his creativity, professionalism and uniqueness.
Anniversaries are a great occasion to look back at past achievements and try to anticipate upcoming trends and developments. We officially turned ten in September 2017, but last January we marked our 10-year anniversary with an event named: “What future for the European project?” We hosted high-level speakers who are part of our family such as Manfred Weber, EPP Group Chairman, Klaus Welle, European Parliament Secretary General, Mairead McGuinness, European Parliament Vice-President, Joseph Daul, EPP President and Antonio López Istúriz, EPP Secretary General. This was an occasion for us to celebrate, but also to reflect and to exchange ideas about the past and future of European integration.
As the EPP’s official think tank, the Martens Centre monitors, analyses and contributes to the debate on EU policy that is relevant for both experts and the broader European public. The six main research themes cover a wide range of specific political issues. Taking these themes as its point of departure, the Martens Centre produces research papers, policy briefs and other formats.

All publications are available at: www.martenscentre.eu/publications
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| 15 MAR.    | **IN BRIEF**
             | New American Scepticism in EU Defence Cooperation                                              |
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             | The Good, The Bad and The Uncertain                                                             |
|            | **EUROPEAN VIEW**
             | Making Globalisation and Automation Work for us                                                  |

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- [Image of a publication cover showing a book and a relevant picture]
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<tr>
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<td>07 SEP.</td>
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<td>20 SEP.</td>
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<td>06 NOV.</td>
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<td>25 Years of Spitzenkandidaten: What does the Future Hold?</td>
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</tr>
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<td>03 OCT.</td>
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<td>France’s European Intervention Initiative: Towards a Culture of Burden Sharing</td>
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<td>09 OCT.</td>
<td>IN FOCUS</td>
<td>Brexit and the Irish Question in focus: Part two, Brexit’s Unintended Consequences. Five key challenges.</td>
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<td>16 OCT.</td>
<td>IN BRIEF</td>
<td>Time for a (more) Centre-right EU Foreign Policy Chief</td>
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<td>Women in a Man’s World: Labour Market Equality Driving Economic Force</td>
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<tr>
<td>22 OCT.</td>
<td>FUTURE OF EUROPE</td>
<td>The Four ‘Classical Federalisms’</td>
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<tr>
<td>22 OCT.</td>
<td>POLICY BRIEF</td>
<td>Political Subversion in the Age of Social Media</td>
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**EUROPEAN VIEW**

Bigger, Better, Braver: Can Europe Defend and Deliver?
Making globalisation and automation work for us
Edited by Niklas Nováky

This issue of the European View is dedicated to the important subjects of globalisation and the future of our societies in a world where technological innovation is the norm. Technological development represents the natural evolution of our human society. It has impacted all sectors of our economy and people from all walks of life. And it has done so at an unprecedented rate. Society needs to respond quickly to this transformation, and the adaptation to the process of change must be a positive one. We cannot allow ourselves to be steered by those who would turn their backs on change and pretend that it is not happening. Instead, it is our responsibility to look for answers to the common challenges posed by this process of adaptation. The articles in this issue of the European View addresses many important questions that will continue to occupy politicians, academics, experts and ordinary people for years to come. How can the EU lead the fourth industrial revolution? What stance should the EU take on artificial intelligence? How should we approach robotisation with regard to ethical development, such as the increasing number of elderly people and the changing labour market? What role should the EU play in shaping globalisation and its consequences? How should we relate to our neighbours and partners abroad? How should we defend ourselves from those who would do us harm? This edition of the European View aims to reflect and discuss these crucial matters that impact us all.

Bigger, better, braver: Can Europe defend and deliver?
Edited by Niklas Nováky

This issue of the European View provides abundant food for thought on long-lasting and collective improvement to the European project. The first section provides important contributions to how we can shape the European project and make the EU capable of defending its values in an increasingly globalised world. The articles presented in this edition discuss pivotal topics such as the EU measures on illegal migration and radicalisation, as well as proposals of solutions that go beyond emergency measures which include strengthening the operational capacity of Europol and further cooperation with third countries. This edition also addresses growth and prosperity in Europe, something that requires Europe’s fullest attention as it is crucial to respond quickly to the technological revolution, which is not only transforming our economic models, but also challenging our economic unity. The current affairs section gives an overview of long-term external challenges, such as the US withdrawal from the Iran deal and the political instability in northern Africa. It also discusses the need to adhere to our democratic principles when cooperating with non-EU countries. This is particularly important, as a strong EU must be capable of spreading its political and cultural values worldwide.
Differentiation, not Disintegration

By János Martonyi / edited by Federico Ottavio Reho

This paper reflects on the notion of differentiated integration in the context of the future of Europe. It argues that differentiation is only acceptable as an instrument of ‘unity in diversity’ and within strict limits. All forms of differentiation that risk fragmenting the Union and its institutional framework should be excluded. In the field of external policies, existing treaties and the recent jurisprudence of the European Court of Justice allow the Union to speak with one voice and to privilege unity over differentiation.

As far as internal EU divides are concerned— from divisions over migration to those involving the rise of regional groups of countries—they are all transient and changeable and are not relevant subjects for differentiation. Finally, attempts to redefine the euro area as the new ‘hard core’ of European integration should be rejected, as they can only lead to the disintegration of the European project. Out of all the available legal techniques of differentiation, enhanced cooperation carries the lowest risk.

The Four ‘Classical Federalisms’

By Federico Ottavio Reho

This paper aims to provide a critical analysis of the federalist doctrines that influenced the development of European integration. It argues that four federalist visions emerged at the dawn of European integration, each with its own specific ideological background and its own idea of what the federal Europe of the future should look like. The progressive federalism of Altriero Spinelli was different from the technocratic federalism of Jean Monnet, as much as the liberal federalism of Luigi Einaudi diverged from the personalist federalism of Christian Democrats.

The paper also contends that the two federalist philosophies most influential throughout European integration—those of Spinelli and Monnet— are founded on a unitary view of sovereignty and care little about protecting and retaining local state identities. By contrast, within the Christian Democratic tradition there developed a bottom-up, culturally rooted federalism that was mindful of national and regional autonomy and averse to the concept of absolute sovereignty, be it national or European. Today, it is from this tradition that we should draw inspiration to redesign a more legitimate EU.
Compared to the 18 months preceding the 2014 elections, the mood music in Brussels could scarcely be more different. But while growth and employment are increasing, vast swathes of the established middle classes have lost faith in their ability to achieve a higher standard of living and to match the social mobility achieved by preceding generations. Increasingly topics such as globalisation, free trade, immigration and even stable political systems are viewed as tools of the “elite” designed to prevent progress for working- and middle-class families. Politically, this has manifested itself in a fracturing of the traditional party-political system and the rise of a protectionist, combative populism.

To confront these challenges, this paper identifies five social and economic priorities that should form an important element of centre right policy formation. With the ultimate objective of rejuvenating an aspirational middle class in Europe, we argue that only by bridging the gap between the rhetoric of a digitally driven, flexible economy and the day to day realities confronting middle class families can the centre right hope to increase working and middle class support in the 2019 elections and beyond. Such an approach is based on the core social market economy principle of seeking to conciliate economic freedom with social security, while maintaining a high level of personal responsibility and subsidiarity.
IN BRIEF: New American Scepticism on EU Defence Cooperation

By Niklas Nováky

American officials have raised concerns about Permanent Structured Cooperation, the EU’s new defence pact. If these concerns signal a broader shift in US policy towards EU defence cooperation, they will undermine US efforts to improve transatlantic burden sharing.

IN BRIEF: Keeping it Real: Building a Realistic and Inclusive Eurozone

By Eoin Drea

Who says that history doesn’t repeat itself? In Brussels, 2018 is the new 1989. Everybody seems to have a “blueprint” or “vision” for the future of the Eurozone. The only problem is that three decades after the Delors report, Eurozone leaders risk the sustainability of the single currency area. The reason? Political goals rather than economic priorities are guiding Eurozone proposals. The possible result? A repeat of the mistakes of the 1990s and a Eurozone still ill-equipped to deal with future crisis.

IN BRIEF: Education in Europe IN FOCUS: Towards a True Education Area by 2025

By Tibor Navracsics / edited by Niklas Nováky

This paper sets out ways to reform European education systems to ensure that they equip Europeans with a forward-looking set of key competences that prepares them for the workplace, but also helps to create a European identity. It argues that education and training—enhanced through mobility, transnational cooperation and structural reforms—are critical to boosting individual, economic and societal resilience; providing both basic and high-level skills and competences; reducing inequalities; promoting entrepreneurial mindsets; fostering inclusive, stable and democratic societies; and making a success of migration and globalisation. Furthermore, education should help to empower young people to engage with and shape the future of a Europe of democracy, solidarity and inclusion. The ultimate goal is to build a true European Education Area by 2025, which would, inter alia, improve students’ mobility, prepare the ground for the mutual recognition of diplomas and boost language learning.
**European Energy Security IN FOCUS: The Case Against Nord Stream 2**

By Dimitar Lilkov and Roland Freudenstein

The Nord Stream 2 project aims to double the capacity Russia currently possesses for delivering natural gas directly to Germany through the Baltic Sea. This paper provides an overview of the current developments surrounding the project and of opposition to the pipeline by the European Commission and a growing number of EU member states. It goes on to analyse the risks involved in the new gas infrastructure and argues that Nord Stream 2 would be detrimental to the energy security of a number of Central and Eastern European member states and of Ukraine.

The paper contends that while the pipeline offers uncertain economic gains, it would dangerously weaken the EU’s strategic goals in Eastern Europe, disrupt the European Energy Security Strategy and damage member state unity. Ultimately, the new German government should recognise this and take the necessary measures to stop Nord Stream 2.

**IN BRIEF: The US-led Missile Strikes in Syria**

By Niklas Nováky

The 14 April US-led missile strikes against the regime of President Bashar al-Assad in Syria in response to a suspected chemical weapons attack were necessary to re-establish deterrence against any future use of such weapons in the country. Yet, the strikes were reactive rather than strategic in nature, and will not change the course of Syria’s civil war. This would require the West to outline a clear vision for the country’s future, and a strategy to achieve it.
POLICY BRIEF: Filling the Void: Why the EU Must Step Up Support for Russian Civil Society

By Barbara von Ow-Freytag / edited by Vít Novotný

Over the past 15 years, the space for civic engagement in Russia has continuously shrunk, and it looks set to be cut further during Vladimir Putin’s fourth presidential term. Following a wave of repressive measures, it is now more restricted than at any point since 1991. Non-governmental organisations and activists have been stripped of funds as their activities have been criminalised.

They increasingly face a double disconnect: from international partners and within their own society. The clampdown on civil society reflects the growing repression of Russian society as a whole. But growing local initiatives and rising protests across the country undercut the narrative that Russian civil society is dead.

The European debate has to refocus on Russia as a major driver of global authoritarianism and of ‘closing space’ for civil society, a worldwide pushback against civil activism. Instead of looking only at what Russia does abroad, the EU and the member states should look more deeply at developments within the country.

Many international funders have pulled out of Russia, and the EU should now fully embrace its role as the main Western donor. This brief calls on the EU to give civil society more political support, to increase the funding it provides and to redesign the instruments it has at its disposal so that it can reach out to a broader range of activists.

IN BRIEF: The Impact of GDPR on Users and Business: The Good, the Bad and the Uncertain

By Dimitar Lilkov

The General Data Protection Regulation (GDPR) has started to apply directly in all member states with the aim of safeguarding the processing of personal data of all natural persons within the European Union. The Regulation is seen as the most comprehensive ‘upgrade’ of data protection rules over the last two decades. The following In Brief aims to highlight the essence of the Regulation’s 99 Articles and analyse the potential impact of GDPR on both users and business.

The actual implementation of GDPR will be a litmus test for whether European policy-makers can strike a fine balance between guaranteeing users’ data protection and electronic privacy while also not imposing tough regulatory burdens on businesses or stifling innovation. And yet, the European Union has created an unparalleled opportunity. Europe could become the global leader in terms of data protection and have the possibility of exporting this framework to other regions of the world.
The rapid technological progress in automation, robotisation and artificial intelligence is raising fears, but also hopes, that in the future the nature of work will change significantly. Some believe that these changes will be for the better: we will need to work less and thus will have more free time. Others think that the changes will be for the worse: there will be fewer ways to earn a living. Will work disappear and with it the societal relations and inequalities that result from differing degrees of success in work? If this is going to happen, what policy options do we have to address the issue?

This study argues that work is not going to automatically disappear. On the contrary, the future of work is ours to define. The paper makes two principal recommendations. First, we need to preserve the social role of work, rejecting suggestions that robots and artificial intelligence will be our slaves and that we will live idle lives. Second, the EU and its member states need to lead in innovations that will shape the future of work. This includes social policy innovations to accommodate for the disruptions caused by technology. Countries that will lead in technology and social policy innovation will preserve employment and accelerate growth while the economies of laggards will suffer.
North Korea IN FOCUS: Towards a More Effective EU Policy  
By Ramon Pacheco Pardo / edited by Niklas Novák

The EU has an important role to play in the management of the threat posed by North Korea. Indeed, Brussels already has a policy of ‘critical engagement’ towards Pyongyang which combines diplomatic and economic carrots with a number of sticks. This policy, however, is in need of an update to attend to two recent developments on the Korean Peninsula: North Korea’s status as a de facto nuclear power and the flurry of engagement and diplomacy involving North Korea—including top-level meetings with the US, South Korea and China.

In this context, the EU should support its partners, South Korea and the US, as they launch a process that could lead to sustainable engagement with North Korea, denuclearisation, and, as a result, a more stable Korean Peninsula. Working with its partners, Europe should creatively use its power of engagement and cooperation to change behaviour. This will enhance the position of the EU as a constructive actor in Asian affairs, support efforts by the US and South Korea to engage North Korea and, ultimately, offer a better opportunity for the EU to achieve its goals.

Brexit and the Irish Question IN FOCUS: Part One, Ireland’s Slow Road to Peace  
By Michael O’Neill / edited by Eoin Drea

The outcome of the 2016 British referendum on EU membership will have significant and lasting consequences. For the United Kingdom and its relations with European neighbours, for the constitutional fabric of the British State and for the EU at a time of uncertainty over the future of the European project. The consequences of this decision will have no greater impact however than on the still-fragile peace process known as the ‘Good Friday’ or Belfast Agreement, negotiated in 1998 by parties representing Northern Ireland’s principal cultural communities and the governments of the United Kingdom and the Republic of Ireland. This historic event brought to an end decades of political violence and centuries of sectarian bitterness, or so it was thought at the time. Brexit has thrown into doubt the future of that peace process. strategy to achieve it.
POLICY BRIEF: France’s European Intervention Initiative: Towards a Culture of Burden Sharing

By Niklas Nováky

This paper analyses the new European Intervention Initiative (EI2). Proposed by France, the EI2 is an intergovernmental forum outside the EU and NATO for enhancing military interactions between the most able and willing European countries. By seeking to facilitate the development of a European strategic culture, it is an attempt to solve the demand-side problem of European defence cooperation—that is, most European countries’ unwillingness to intervene in crises and to use force when necessary.

Brexit and the Irish Question IN FOCUS: Part Two, Brexit’s Unintended Consequences. Five key challenges

By Michael O’Neill / edited by Eoin Drea

Since 1998 the Irish border has become invisible, more conduit than barrier between Ireland North and South and at every level. Cross-border trade has expanded exponentially and increasing civic engagement is both entrenching and normalising the peace process on both sides. The border region is slowly but surely becoming as much a shared civic and political space, as a functional or economic one. The prospect of a reinstated border threatens that endeavour, concentrating minds in both communities, in government and in Brussels on the malign consequences of what seems to most observers to be an entirely retrograde move.

In these uncertain times, the likelihood is that the significantly altered status of the post-Brexit border will have far-reaching and mostly negative consequences for future relations on the island of Ireland, and at every level. Brexit threatens a fundamental reversal of a tentative yet tangible peace process, a fundamental downshift in political, commercial and civic relations that means North-South co-operation cannot continue on present terms. Certainly not, if as seems likely, quite different economic and regulatory arrangements will pertain in the island’s respective political jurisdictions, a fact that will become even more conspicuous with a reinstated and formal border.

IN BRIEF: Time for a (more) Centre-right EU Foreign Policy Chief

By Niklas Nováky

European socialists have held a de facto monopoly over the position of the EU’s foreign policy high representative ever since it was created almost two decades ago. When new people will be appointed to the EU’s senior leadership positions in autumn 2019, the centre-right should seek to deny the socialists from having an almost automatic right to determine the person who is appointed as the high representative by carefully vetting all candidates. The minimum goal should be to ensure that the next high representative’s views and beliefs are more aligned with the centre-right’s vision of Europe in the world than they currently are.
POLICY BRIEF: Women in a Man’s World: 
Labour Market Equality Driving  
Economic Growth
By Ronald Bachmann and Peggy Bechara / 
edited by Eoin Drea

Gender equality is one of the core principles of the EU. This is set forth in, for example, Article 2 on Treaty of the European Union. Equality between men and women includes equality in the labour market. However, this equality is far from having been achieved. Building on our forthcoming research for the Martens Centre, we explore in detail four factors that may explain the gender gap in labour force participation across countries. These factors are education, taxation, the provision of childcare, and cultural and historic norms. In discussing these factors, we focus on case-study countries which represent different regions and feature diverse institutional characteristics: Germany, Italy, Poland and Sweden.

Through this analysis we propose four policy actions designed to place gender equality in the labour market at the heart of a growing European economy. These are (1) the promotion of better work-life balance (2) embedding equality in national tax systems (3) tackling gender stereotypes through education and (4) understanding the benefits of long-term investments for long-term gains in terms of equality policies. To conclude, we acknowledge that it is preferable to implement policies that are tailored towards the institutional and cultural settings in each country and to specific groups of workers. Thus, it is important that gender policies should be established at the national level. Rather than seeking to expand its competencies in the areas of education, taxation or social policy, the EU should focus on setting overall objectives.

POLICY BRIEF: Political Subversion 
in the Age of Social Media
By Edward Hunter Christie / edited by Dimitar Lilkov

The information space that is used by voters, politicians and interest groups in Western nations is being contested and challenged by new risks and threats, both from within and from without. The aim of this report is to identify some of the main vulnerabilities with respect to current forms of political subversion, and to propose a set of policy principles to guide ongoing reflections on how best to respond to that challenge.

Four areas of vulnerability are identified, namely individualised political messaging, group dynamics and political polarisation, platform algorithms and self-radicalisation, and falsehood dissemination dynamics. This leads to the formulation of four proposed policy principles, followed by a discussion of the extent to which recent measures, in selected Western nations and at EU level, are sufficient to address the challenge at hand.
Brexit and the Irish Question IN FOCUS: Part Three, Solving the Border
By Michael O’Neill / edited by Eoin Drea

The ‘known known’ in the basket of uncertainties that is Britain’s withdrawal from the EU is the intention of the Commission’s negotiating team to maintain the integrity of the four freedoms. On the British side the objective is to enjoy some of the benefits accruing from its EU membership, whilst at the same time seeking to fulfil the democratic mandate to leave the EU conferred by the referendum verdict.

In large part the withdrawal negotiations that ensued after the British Government invoked Article 50 have been a contest between these quite different, indeed conflicting, mandates. Both sides, each from its own standpoint, have offered quite different solutions to the conundrum of the Irish border. With Brexit day fast approaching, this singular issue has become a proxy for the altogether wider question of future EU–UK relations.

At the time of writing, the entire sweep of these tense negotiations is concentrated on resolving the ‘Irish Question’—without success until finally a ‘technical’ agreement was reached by the negotiators. Whether this ‘solution’ will survive resistance from arch-Brexiteers remains to be seen.

POLICY BRIEF: 25 Years of Spitzenkandidaten: What Does the Future Hold?
By Steven Van Hecke, Wouter Wolfs and Victor De Groof / edited by Federico Ottavio Reho

This paper critically reflects on the development and implications of the Spitzenkandidaten system. It makes three claims. First, it argues that, despite the assertions of many commentators, this system did not appear out of the blue in 2014 but has a much longer history.

Since the Maastricht Treaty, a series of steps have been taken that have clearly led the way to this outcome and, in fact, may even lead beyond it. These steps, including the role of the European People’s Party, are explained here as they cast a different light on the whole process, without which the success of the Spitzenkandidaten system cannot be properly understood.

Second, the paper claims that, from a political–institutional point of view, the system implicitly promotes the parliamentarisation of the EU architecture and might eventually lead to a stronger EU executive and a weaker European Parliament, as is the case in most national parliamentary systems. This would be the opposite of what many of its supporters would like to see.

Third, the paper concludes that, in order to avoid this unintended consequence and fulfil the democratic potential of the Spitzenkandidaten system, the current procedure must be understood as an intermediate step on the road to the direct election of the president of the EU. This, however, requires its success and consolidation in 2019. The paper thus ends with some recommendations that will help to make this happen.
IN BRIEF: Security and Defence Policy: An Agenda for 2019-2024

By Niklas Nováky

One of the main concerns that voters are likely to have in their minds when casting their ballots in next year’s European elections is security. This means that the EU needs an ambitious agenda in the area of security and defence for 2019-2024. More specifically, it needs a set of concrete deliverables, which, if delivered properly and communicated effectively to European citizens, could help boost Europeans’ sense of security wherever they might live in the Union.

POLICY BRIEF: Rebalancing the Euro Area: A Proposal for Future Reform

By Juan E. Castañeda / edited by Federico Ottavio Reho

Under a monetary union, fiscal and monetary discipline have to go hand in hand if macroeconomic stability is to be maintained. The question is how to set up the right institutions to achieve this stability in a credible manner. This policy brief proposes a new institutional arrangement for the euro area to restore fiscal discipline. It places the responsibility for compliance entirely on the shoulders of the member states. It also provides for the mutualisation of 30% of the member states’ debt-to-GDP ratio. This would help to maintain a stable currency and to limit the risk of contagion should another crisis occur in the future. However, this comes at a cost. Under the fiscal scheme proposed, member states, which would be fully fiscally sovereign, would need to run long-term sound fiscal policies to benefit from euro membership.

In addition, this brief proposes a reform of Target2 under which overspending economies would have to pay the financial cost of accessing extra euros, which would deter the accumulation of internal imbalances within the euro area. All this is expected to change the current fragility of the architecture of the euro, provide member states with the right incentives to abide by sounder economic principles and make them fully responsible for the policies they adopt.

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09 JAN. — FOOD FOR THOUGHT
EU External Action in the Mediterranean

24 JAN. — WMCES 10TH
ANNIVERSARY EVENT

31 JAN. — FOOD FOR THOUGHT
Brexit, Northern Ireland and the Irish border

06 MAR. — FOOD FOR THOUGHT
Russia and the Western Far Right: Tango Noir

20 MAR. — DISCUSSION
Economics vs. Geopolitics?
Nord Stream 2, Ukraine and
Europe’s Energy Security
(Partnership with US Mission)

21 MAR. — PUBLICATION LAUNCH
European Defence Union: time to aim high?

25 MAY — DISCUSSION
Polish European Policy 2004-2018:
What Changed in 2015 and Why?
(Partnership with Adam Mickiewicz University in Poznan)

31 MAY — BRIEFING
Briefing on the Transatlantic Relationship

27 FEB. — CONFERENCE
Poland’s European Future
(Warsaw, Poland)

10 APR. — DISCUSSION
Brexit: Reconciling Different Perspectives
(Partnership with Open Europe)

17 APR. — FOOD FOR THOUGHT
Transatlantic Burden Sharing in the Age of Renewed Great Power Conflict

18 JUN. —
EUROPEAN VIEW LAUNCH
Making Globalisation and Automation Work for us

21 JUN. —
ECONOMIC IDEAS FORUM

25 JUN. — FOOD FOR THOUGHT
Tribes of Europe: How Europeans View the EU and its Future
(Partnership with Chatam House)
04 JUL. — PUBLICATION LAUNCH
Shrinking Space for Civil Society in Russia and Beyond

04 SEP. — DISCUSSION
Road Map for Post-Putin Russia (Partnership with Free Russia)

25 SEP. — FOOD FOR THOUGHT
The Multiannual Financial Framework: A Budget to Match our Ambitions?

09 OCT. — PUBLICATION LAUNCH
The Future of Work: Robots Cooking Free Lunches?

07-08 NOV. — EPP CONGRESS
SIDELINE EVENTS
Panel 1: The Future of Work in the Age of Intelligent Machines
Panel 2: Fighting the Kremlin’s Trolls – Improving the West’s Ability to Respond to Hostile Influence Operations
Lunch brief: The Day After: Results of the US Mid-term Elections
Panel 3: Keeping the Union Together: Overcoming the East-West Divide and Strengthening Cohesion
Panel 4: The Future of European Defence Cooperation
The 10-year anniversary of the Martens Centre was a reason to celebrate, to reflect and to exchange ideas about the past and future of European integration. The conference entitled ‘What future for the European project?’ was part of the ongoing efforts of the Martens Centre to anticipate big political trends in Europe.
Welcome
Mikuláš Dzurinda, President, Martens Centre

What is the future for the European project?
Introduction
Manfred Weber, Chairman of the EPP Group in the EP
Moderator
Roland Freudenstein, Policy Director, Martens Centre
Discussants
Mairead McGuinness, EP Vice-President
Antonio López Istúriz, EPP Secretary General
Klaus Welle, EP Secretary General
Closing Speech
Joseph Daul, EPP President

Award Ceremony
Introduction to the WMCES Prize For Outstanding Commitment To The European Project:
Tomi Huhtanen, Executive Director, Martens Centre
Laudatio for Antonio Tajani:
Mikuláš Dzurinda, President, Martens Centre
— Our Events

09 JAN.

Food for Thought. EU External Action in the Mediterranean

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Dr. Niklas Nováky, Research Officer, Martens Centre

Discussants
Radm Jürgen Ehle, Senior Political Military Adviser, Permanent Representation of Germany to the EU
Massimiliano Lagi, Counsellor, Permanent Representation of Italy to the EU
Michael Benhamou, Research Associate, Martens Centre

31 JAN.

Food for Thought. Brexit, Northern Ireland and the Irish Border

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Discussants
Dara Murphy, EPP Vice-President and Campaign Director, Former Irish Minister of State for European Affairs and the Digital Single Market
Eoin Drea, Senior Research Officer, Martens Centre
Nina Schick, Director of Data and Polling at Rasmussen Global
Conference.
Poland’s European Future

Welcome
Mikuláš Dzurinda, President, WMCES
Grzegorz Schetyna, Chairman of the Civic Platform

Keynote address
David McAllister, MEP, EPP Vice President,
Chairman of the EP Foreign Relations Committee

Panel 1: Defending our
fundamental values
Mantas Adomenas, MP, Vice Chairman,
Homeland Union, Lithuania
Olof Ehrenkrona, Policy Advisor, Jarl Hjalmarson
Foundation, Sweden
Cezary Tomczyk, MP, Civic Platform, Poland
Lucie Tungul, Head of Research, TOPAZ, Czech
Republic

Moderator
Roland Freudenstein, Policy Director, WMCES

Panel 2: Securing our common future
Werner Fasslabend, AIES President, Austria
Prof. Anna Zielińska-Głębocka, Uniwersytet
Gdański, Poland
George Kournoutsakos, MP, Nea Demokratia,
Greece
Milan Nič, Senior Fellow, DGAP, Germany

Moderator
Konrad Niklewicz, Instytut Obywatelski/Panstwo
Praw, EPP Group

Food for Thought.
Russia and the Western Far Right:
Tango Noir

Welcome
Tomi Huhtanen, Executive Director, Martens
Centre

Moderator
Anna Nalyvayko, Project Assistant, Martens
Centre

Discussants
Anton Shekhovtsov, Visiting Fellow at the Institute
for Human Sciences, Author of “Tango Noir”
Antonis Klapsis, Academic Coordinator, Centre of
International and European Political Economy and
Governance, University of Peloponnese
György Schöpfli, MEP, European People’s Party group

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Keynote
Sandra Oudkirk, Deputy Assistant Secretary for Energy Diplomacy, U.S. Department of State

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Discussants
Benjamin Schmitt, European Energy Security Advisor, Bureau of Energy Resources
Sebastian Sass, Advisor to Nord Stream 2 – EU Representative
Aliona Osmolovska, Head of Corporate Communications, Naftogaz
Klaus Schäfer, Chief Executive Officer, Uniper SE

Publication Launch. European Defence Union: time to aim high?

Welcome
Mikuláš Dzurinda, President, Martens Centre

Introduction
Federico Ottavio Reho, Strategic Coordinator and Research Officer, Martens Centre

Presentation
Prof. Jolyon Howorth
Jean Monnet, Professor of European Politics, University of Bath

Moderator
Niklas Nováky, Research Officer, Martens Centre

Discussants
Elmar Brok, MEP, EPP Group
Alexandr Vondra, Former Minister of Defence of the Czech Republic
Prof. Sven Biscop, Director, Egmont Institute
10 APR.

Discussion. Partnership with Open Europe
Brexit: Reconciling Different Perspectives

Welcome
Tomi Huhtanen, Executive Director, Martens Centre
Pieter Cleppe, Head of Brussels Office, Open Europe

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Discussants
Lord Norman Lamont, Former Chancellor of the Exchequer of the UK
Elmar Brok, MEP, European Parliament Brexit Steering Group
Henry Newman, Director, Open Europe

25 MAY

Discussion. Partnership with Adam Mickiewicz University in Poznan (UAM)

Welcome
Roland Freudenstein, Policy Director, Martens Centre

Presentation
Prof. Jarosław Janczak, Adam Mickiewicz University in Poznań
Prof. Piotr Tosiek, Adam Mickiewicz University in Poznań
Prof. Adam Jaskulski, Adam Mickiewicz University in Poznań

Moderator
Anna Nalyvayko, Project Assistant, Martens Centre

Discussants
Konrad Nicklewitz, Civic Institute
Roland Freudenstein, Policy Director, Martens Centre

17 APR.

Food for Thought. Transatlantic burden sharing in the age of renewed great power conflict

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Robert van de Roer, Independent diplomatic expert and communications coach

Discussants
Lt. Gen. Ben Hodges (Ret), Pershing Chair in Strategic Studies, Center for European Policy Analysis
Amb. François de Kerchove d’Exaerde, Permanent Representative of Belgium to NATO
Gen. Michail Kostarakos, Chairman, EU Military Committee

31 MAY

Briefing. The Transatlantic Relationship

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Discussants
Craig Kennedy, Senior Fellow, Hudson Institute
Daniel Schwammenthal, Director, AJC Transatlantic Institute
18 JUN.

European View Launch. Making globalisation and automation work for us

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Margherita Movarelli, Project Officer, Martens Centre

Discussants
Alex Leveringhaus, Lecturer, Department of Politics, University of Surrey
Matthias Schäfer, Head of Economic Policy Team, Konrad-Adenauer-Stiftung in Berlin
Aura Salla, EPSC Adviser for Communication and Outreach

25 JUN.

Food for Thought. Partnership with Chatam House Tribes of Europe: How Europeans view the EU and its future

Welcome
Dr Angelos Chryssogelo, Teaching Fellow in International Relations and Politics, King’s College London

Discussants
Professor Matthew Goodwin, Visiting Senior Fellow at the Royal Institute of International Affairs, Chatham House
Thomas Raines, Research Fellow and Programme Manager, Europe Programme, Chatham House
Federico Ottavio Reho, Strategic Coordinator and Research Officer, Martens Centre

04 JUN.

Publication Launch. Shrinking Space for Civil Society in Russia and Beyond

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Presentation
Barbara von Ow-Freytag, Author of Filling the Void, and Advisor at the Prague Civil Society Centre

Discussants
Balázs Jarábik, Nonresident Scholar at the Carnegie Endowment for International Peace
Jerzy Pomianowski, Executive Director of European Endowment for Democracy

04 SEP.

Discussion. Partnership with Free Russia Road Map for Post-Putin Russia

Welcome
Tomi Huhtanen, Executive Director, Martens Centre
Natalia Arno, President of Free Russia Foundation

Moderator
Roland Freudenstein, Policy Director, Martens Centre

Discussants
Vladimir Milov, Former Deputy Minister of Energy of Russia
Dr. Andrey Medushevsky, Professor at Higher School of Economics, Moscow
25 SEP.
Food for Thought.
The Multi-Annual Financial Framework:
A Budget to Match our Ambitions

Welcome
Tomi Huhtanen, Executive Director,
Martens Centre

Moderator
Ioana Lung, Senior Communications Officer,
Martens Centre

Discussants
José Manuel Fernandes, MEP, EPP Group
Spokesperson, Budgets Committee, European Parliament

Markus Schulte, Member of the Cabinet of Commissioner Oettinger, Budget & Human Resources

Dimitar Lilkov, Research Officer, Martens Centre

09 OCT.
Publication Launch.
The Future of Work:
Robots Cooking Free Lunches?

Welcome
Tomi Huhtanen, Executive Director, Martens Centre

Moderator
Roland Freudenstein, Policy Director,
Martens Centre

Presentation
Žiga Turk, Author of the study and Professor of construction informatics at the University of Ljubljana

Discussants
Henna Virkkunen, MEP, Committee on Industry, Research and Energy
Vít Novotný, Senior Research Officer, Martens Centre
Economic Ideas Forum
Paris 2018

Panel 1, Globalisation and the Middle Classes: From Backlash to Boost
Jyrki Katainen, European Commission Vice-President for Jobs, Growth, Investment and Competitiveness
Esther de Lange, MEP, Vice-Chair of the EPP Group and Member of the Committee on Economic and Monetary Affairs
Matthias Schäfer, Head of Financial and Labour Market Policy, Konrad Adenauer Foundation, Berlin
Thomas Spiller, Vice President Global Public Policy, The Walt Disney Company

Moderator
Ryan Heath, Political Editor of Politico Europe

Panel 2, Visions for the Eurozone in a Time of EU Reforms
Averof Neofytou, President of the Democratic Rally, Cyprus
Álvaro Santos Pereira, Acting Chief Economist and Director of the Country Studies Branch, OECD
Stephan Toscani, President of the Saarland State Parliament

Moderator
Roland Freudenstein, Policy Director, Martens Centre
Keynote: The Place of France in Europe
Laurent Wauquiez, President of Les Républicains, France

Keynote Speech:
Joseph Daul, President of the European People’s Party (EPP)

Panel 3, Jobs, Skills and Education in the Age of Artificial Intelligence
Constance Le Grip, MP, Vice-President of the Committee on Culture and Education
Gonçalo Raposo Carriço, Political Advisor on Innovation, Technology and Digital Policy, EPP
Žiga Turk, Professor at the University of Ljubljana, Former Slovenian Minister of Education
Marc Mossé, Senior Director EU Government Affairs, Microsoft

Moderator
Erika Widegren, Chief Executive of Re-Imagine Europa

Panel 4, The New Digital Economy and Ecosystem
Martin Bailey, Head of Unit, Digital Policy Development and Coordination, DG Connect, European Commission
Gérard Pogorel, Professor of Economics and Management, Telecom ParisTech
Serge Abiteboul, Computer Scientist and Member of the Board, ARCEP
Karim Lesina, Senior Vice President, International External Affairs, AT&T

Moderator
Eoin Drea, Senior Research Officer, Martens Centre

Panel 5, Energy and Climate Change: Beyond 2020
Fabienne Keller, Senator, AGIR, Vice-President of the Committee on European Affairs and the Committee on Finance
Jorge Moreira da Silva, Director of Development Cooperation, OECD
Ivo Belet, MEP, Committee on the Environment, Public Health and Food Safety
Peter Harris, Director of Sustainability, Europe, UPS

Moderator
Dimitar Lilkov, Research Officer, Martens Centre

Concluding Speech:
Antonio López-Istúriz White, MEP, Secretary General of the EPP, Secretary Treasurer of the Martens Centre

Closing:
Tomi Huhtanen, Executive Director, Martens Centre
Opening session

Speakers
Paolo Rangel MEP, European Parliament
Mike Gallagher, US House of Representatives
Mikulas Dzurinda, President, Wilfried Martens Centre for European Studies
Dr Kenneth R. Weinstein, President and CEO, Hudson Institute

Session 1: State of the Unions

Kick-off speakers
Antonio López-Istúriz White MEP, European Parliament
Craig Kennedy, Senior Fellow, Hudson Institute
Peter Rough, Fellow, Hudson Institute
Mikulas Dzurinda, President, Wilfried Martens Centre for European Studies

Moderator
Roland Freudenstein, Policy Director, Wilfried Martens Centre for European Studies

Session 2: Brexit’s Impact on the US and Europe

Kick-off speakers
Paolo Rangel MEP, European Parliament
Prof Danuta Maria Hübner MEP, European Parliament
Amb Alexandra Hall Hall, Senior Fellow, Atlantic Council
Dr Alan Mendoza, Executive Director, Henry Jackson Society

Moderator
Craig Kennedy, Senior Fellow, Hudson Institute

Session 3: Lunch discussion on the opportunities and challenges created by new technologies

Speaker
Prof Walter Russell Mead, Distinguished Fellow, Hudson Institute

Moderator
Peter Rough, Fellow, Hudson Institute
Session 4: Transatlantic Perspectives on Technology

Kick-off speakers
Dr Tom Vandenkendelaere MEP, European Parliament
Mr Arnaud Danjean MEP, European Parliament
Dr Alina Polyakova, David M. Rubenstein Fellow, Brookings Institution
Prof Žiga Turk, Professor and Vice Dean, University of Ljubljana
David Lieber, Senior Privacy Policy Counsel, Google

Moderator
Paul McCarthy, Regional Deputy Director Europe, International Republican Institute

Session 5: Trade, Tariffs and TTIP

Kick-off speakers
Prof Peter Navarro, Director of the National Trade Council, The White House
Elisabetta Gardini MEP, European Parliament
Daniel Caspary MEP, European Parliament
Dan Price, Managing Director, Rock Creek Global Advisers
Prof János Martonyi, Executive Board Member, Wilfried Martens Centre for European Studies
Steve Biegun, Vice President, International Governmental Affairs, Ford Motor Company

Moderation
Tom Huhtanen, Executive Director, Wilfried Martens Centre for European Studies

Session 6: The Future of NATO and Transatlantic Burden Sharing

Kick-off speakers
Arnaud Danjean MEP, European Parliament
Antonio López-Istúriz White MEP, European Parliament
Rebecca Heinrich, Senior Fellow, Hudson Institute
Peter Doran, President & CEO, Centre for European Policy Analysis
Lulzim Basha, Leader of the Democratic Party of Albania

Moderator
Benjamin Haddad, Research Fellow, Hudson Institute

Session 7: China, Russia - Transatlantic Unity in a World of Geopolitical Rivalries

Kick-off speakers
Prof Inese Vaidere MEP, European Parliament
Tunne Kelam MEP, European Parliament
Dr Tom Wright, Director of the Center on the United States and Europe, Brookings Institution
Boris Zilberman, Deputy Director of Congressional Relations, Foundation for Defense of Democracies

Moderator
Dr Niklas Nováky, Research Officer, Wilfried Martens Centre for European Studies

Session 8: Lunch discussion on the fight against terrorism and transatlantic policy in the Middle East

Speaker
Dr Mike Doran, Senior Fellow, Hudson Institute

Moderator
Dr Kenneth R. Weinstein, President and CEO, Hudson Institute
building on the success of the 2016 and 2017 editions, makerstown was back in 2018 and was bigger, better, and more daring. on 22 may, over 2000 makers, start-ups, inventors, top european policymakers, business leaders, secondary school teachers and children met in this unique fair held at autoworld (brussels) to discover and debate what the town of the future would look like.

makerstown aims to shake up brussels by showcasing the town of the future and what needs to be done in terms of policy, private investment and education to ensure the town of the future can become a reality.

together with think young, we set up a town with different thematic areas, showcasing to the public the most recent and innovative projects of inventors, makers and start-ups.

open, fresh and outspoken panel discussions took place, putting together start-ups from the maker movement, business leaders and european policymakers.
Exhibition

Open during the whole day of the event, this was the place where Makers exhibited their innovative ideas and products. People could come, see, touch and test!

Panels

Makerstown is simultaneously a Makers conference. Our highly interactive panels hosted top EU leaders to discuss how they are putting entrepreneurship at the heart of the European agenda. Topics discussed by the panels were:

— Artificial Intelligence for Healthcare: Balancing Innovation and Safety?
— The School of the Future: What Will Education Look Like?
— Empowering Innovation: Building the Ecosystem
— Openness in the Mobile Economy

Our speakers were:

Panel 1: The future of work in the age of intelligent machines

Panel Speakers
Jan Peter Balkenende, former Prime Minister of the Netherlands, Martens Centre Honorary Board member
Žiga Turk, Professor and Vice Dean, University of Ljubljana
Henna Virkkunen, MEP, EPP Group, Kokoomus
Peter Östman, Member of Finnish Parliament, Christian Democrats

Moderator
Tomi Huhtanen, Executive Director, Wilfried Martens Centre for European Studies

Panel 2: Fighting the Kremlin’s trolls – Improving the West’s ability to respond to hostile influence operations

Panel Speakers
Anna Maria Corazza Bildt, MEP, EPP Group, Moderaterna
Sandra Kalniete, MEP, EPP Group, Vienotiba
Andrius Kubilius, former Prime Minister of Lithuania, Martens Centre Honorary Board member
Miriam Lexmann, Director of EU Office, International Republican Institute
Kirsti Narinen, Director for International Affairs, European Centre of Excellence for Countering Hybrid Threats
Pertti Salolainen, Member of Finnish Parliament, Kokoomus

Moderator
Dimitar Likov, Research Officer, Wilfried Martens Centre for European Studies
Lunch brief: The day after - Results of the US mid-term elections

Welcome remarks
Antonio López-Istúriz White MEP, Secretary General of the EPP, Secretary Treasurer of the Martens Centre

Discussants
Mark Strand, President of the Congressional Institute and Harvard Kennedy School Institute of Politics Fellow

Moderated
Ioana Lung, Head of Communications and Marketing, Martens Centre

Panel 3: Keeping the Union together - Overcoming the East-West divide and strengthening cohesion

Panel Speakers
John Bruton, former Prime Minister of Ireland, Martens Centre Honorary Board member
Mikuláš Dzurinda, President, Wilfried Martens Centre for European Studies
Tibor Navracsics, Commissioner for Education, Culture, Youth and Sport; European Commission
Danuta Maria Hübner, MEP, EPP Group, Platforma Obywatelska
Petri Sarvamaa, MEP, EPP Group, Kokoomus

Moderator
Roland Freudenstein, Policy Director, Wilfried Martens Centre for European Studies

Panel 4: The future of European defence cooperation

Panel Speakers
Arnaud Danjean, MEP, EPP Group, Les Républicains
Lawrence Gonzi, former Prime Minister of Malta, Martens Centre Honorary Board member
Ilkka Kanerva, Member of Finnish Parliament, Kokoomus
Bogdan Klich, Senator, Polish Parliament, former Minister of Defence
Teija Tiilikainen, Director, Finnish Institute of International Affairs

Moderator
Niklas Novaky, Research Officer, Wilfried Martens Centre for European Studies
Bo Becker participated in a round-table discussion on privatisation, the banking crisis and corporate governance. He also conducted a seminar on corporate finance.

Rainer Schert discussed how state-owned enterprises can be structurally reformed and how civil society organisations can obtain grants from several stakeholders.

Olga Sõtnik shared best practice from creative industries and discussed how this could be applied to the economic development of the Kharkiv region.

Artases Gazaryan talked to members of the School of Mayors NGO about the role of self-government in the development of democracy. He also met with students and national experts to discuss strategic management in the public and private sectors.

Eva Palackova met with national and international experts to talk about extended producer responsibility in Ukraine. She also discussed environmental challenges with civil society experts and student groups.

Bo Becker participated in a round-table discussion on privatisation, the banking crisis and corporate governance. He also conducted a seminar on corporate finance.

Václav Novotný took part in a discussion on Svitlovodsk’s tourist potential and shared his experience in tourism development. Attendees included representatives of the district state administration, activists and the media.
In December 2014, under the leadership of Mikuláš Dzurinda, president of the Martens Centre, former prime minister of Slovakia and successful country reformer, we launched the #UkraineReforms programme to bring together the expertise of senior EU decision-makers in support for the reform process in Ukraine.

This transfer of experience was organised through public events, town hall-style meetings, TV debates, online articles and interviews held in Kyiv and other major Ukrainian cities. The initiative was supported by local partners including the Kyiv School of Economics, as well as NGOs such as the Ukrainian Center for European Policy and Reanimation Package of Reforms.

By the end of 2018, the programme had presented over 35 activities, carried out 20 high-level visits in 11 different cities, and held around 100 meetings and lectures and over 50 media interviews.

**Closing event, Brussels**

On the 17 December 2018, we co-organised an event with the Hanns Seidel Foundation which reflected on “5 Years after Majdan: Ukraine’s Reform Agenda”. The conference aimed to commemorate the 5th anniversary of the Revolution of Dignity in Majdan, considered to be an agent for a more democratic and prosperous Ukraine. The conference focused on the progress Ukraine has made in terms of reforms as well as the ambitions proposed and achieved.

**Welcome and Introduction**

Mikuláš Dzurinda, President, Martens Centre

**Panel Speakers**

Ivanna Klympush-Tsintsadze, Deputy Prime Minister of Ukraine for European and Euro-Atlantic Integration
Katarína Mathernová, Deputy Director-General for Neighbourhood Policy and Enlargement Negotiations, European Commission
Ivan Mikloš, Chief Economic Advisor to the Prime Minister of Ukraine, Former Deputy Prime Minister and Minister of Finance of Slovakia
Amb. Kurt Volker, U.S. Special Representative for Ukraine Negotiations, Executive Director of the McCain Institute for International Leadership

**Moderator**

Jana Kobzová, Policy Director, Rasmussen Global

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**Kyiv**

Christopher Wales talked about the adoption of the state budget and the challenges involved in building consensus among Ukraine’s citizens, its businesses and the political classes.

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**Balakliia**

Peter Vesenjak met representatives of the local administration to discuss Balakliia’s tourism potential. He presented his vision for the creation of tourism clusters in the district.

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**Kyiv**

Balazs Varadi spoke to national stakeholders about reforming the healthcare system and the public administration.
Common projects are joint activities that the Martens Centre organises with its partners across Europe and beyond. In 2018 the Martens Centre continued to expand its network of like-minded organisations, which now includes 32 member foundations and more than 10 official partners from all over Europe and beyond. In cooperation with many of its member foundations and partners, the Martens Centre organised a record number of successful events across the continent.

We function as a pan-European platform for our member foundations, think tanks and experts from all over Europe that share our values and those of our political family. Working closely with national partners allows us to bring the European debate to where it matters the most: closer to the European public.
The 3rd edition of NET@WORK took place on the 25 and 26 April 2018 in Brussels, Belgium. The event has become the largest public platform of European centre-right think tanks gathering to debate and advocate EU policies.

The aim of the event is:
- To promote and increase the cooperation inside our organisation’s network of political foundations and think tanks;
- To bring national priority subjects to Brussels and discuss them at an EU level;
- To harmonise and find a common ground for discussion;
- To advocate centre-right political content.

NET@WORK 2018 was officially opened with an informal welcome dinner debate on 25 April 2018. The dinner debate was hosted by the Martens Centre and the co-organising partners of the 3rd edition: Hanns-Seidel Stiftung, PolAk, Foundation for a Civic Hungary and TOPAZ. During the welcome dinner, two panel debates on the leading theme took place.

1st DISCUSSION:
- What are the biggest changes shaping European society today and will they continue to do so in the future?
- Which European regions, and social groups in European society are most affected by the changes?
- How should society and the most vulnerable groups within the society be prepared for the changes and challenges they are facing?

Moderator
Margherita Movarelli, Project Officer, Martens Centre

Discussants
Markus Ehm, Director of HSS Brussels Office
János Martonyi, Former Hungarian Minister for Foreign Affairs, Member of the Martens Centre Executive Board
2nd DISCUSSION:
— What is the role of politicians, policymakers and civil society actors in addressing societal changes?
— How does the changing social order affect the relationship between citizens and political parties in Europe?
— Can science and modern technologies help address and manage the emerging societal challenges, and if yes how?

Moderator
Anna Nalyvayko, Project Assistant, Martens Centre

Discussants
Werner Fasslabend, Honorary President of the Political Academy of the Austrian People’s Party, Head of Academic Council of the Martens Centre
Lucie Tungul, Head of Research, TOPAZ

As 26 April was the main day of the event it was composed of four principal sessions, with two sessions taking place in the morning and the other two in the afternoon. Each session included three different panel debates on three different policy areas – foreign affairs and security; economy; democracy and civil society. All panel debates in each session were held in parallel. In total, 12 (4x3) panel discussions were hosted.
The Impact of the Energy Transition on EU Competitiveness.
FAES Foundation, Spain

Moderator
Miguel Marín, Director of Economy and Public Policy, FAES and CEO, AEI Public Affairs

Kick-off speaker
Isaac Valero-Ladron, Member of the Cabinet of the Climate Action and Energy Commissioner, European Commission

Panel Speakers
Christian Egenhofer, Associate Senior Research Fellow & Director of Energy Climate House, CEPS
Alexandre Affre, Director of Industrial Affairs, Business Europe

Is There a Third Way?
Post-Brexit Future of the EU Project.
Foundation for a Civic Hungary, Hungary

Moderator
Federico Ottavio Reho, Strategic Coordinator and Research Officer, Martens Centre

Kick-off speaker
Pieter Cleppe, Head of Brussels Office, Open Europe

Panel Speakers
István Pócza, Senior Research Fellow, Századvég Foundation
István Kiss, Senior Research Fellow, Századvég Foundation
Csaba Fodor, Executive Director, Nézőpont Intézet

From Mainstream to Modern:
Politics 2.0 in an Era of Populism.
ÖVP Political Academy, Austria

Moderator
Margherita Movarelli, Project Officer, Martens Centre

Kick-off speaker
Werner Fasslabend, Former Austrian Minister of Defence, Head of the Academic Council, Martens Centre

Panel Speakers
Othmar Karas, MEP, EPP Group
Pierre-Henri Dumont, MP for Calais Region (France)

Social Market Economy Under Pressure:
Balancing Solidarity and Competitiveness.
Hanns-Seidel-Foundation Brussels Office, Germany

Moderator
Federico Ottavio Reho, Strategic Coordinator and Research Officer, Martens Centre

Kick-off speaker
Tobias Zech, former Member of the Committee on Employment and Social Affairs, Deutscher Bundestag

Panel Speakers
Günter Ederer, Economic journalist, film producer and author
Gabriele Bischoff, DGB Special Advisor for the ETUC, EESC and EU Reform, Federal Executive of the German Confederation of Trade Unions (DGB)

Another EU Referendum in the Making?
Euroscepticism in Central Europe.
TOPAZ, Czechia

Moderator
Lucie Tungul, Head of Research, TOPAZ

Kick-off speaker
Michał Boni, MEP, EPP Group

Panel Speakers
Ildikó Szenci, Deputy Director, Antall Jozsef Knowledge Centre
Veronika Neprašová, Journalist, Hospodářské Noviny

For a wrap-up podcast of the entire event: scan this QR code.
The European Union in the Mediterranean Puzzle. 
De Gasperi Foundation, Italy 

Kick-off speaker and Moderator
Riccardo Redaelli, Professor of Geopolitics, Catholic University of the Sacred Heart in Milan; Director of the Center for Research on the Southern System and Wider Mediterranean (CRISSMA)

Panel Speakers
Angelino Alfano, Minister of Foreign Affairs of Italy and President of the De Gasperi Foundation
Paolo Alli, President of the NATO Parliamentary Assembly
Marc Otte, Diplomat, Former Director General of EGMONT – The Royal Institute for International Relations

Luigi Sturzo Institute, Italy

Moderator
Loredana Teodorescu, EU affairs and Research Project Coordinator, Istituto Luigi Sturzo

Kick-off speaker
Mikuláš Dzurinda, President, Martens Centre and Former Prime Minister of Slovakia

Panel Speakers
Federico Soda, Director, Coordination Office for the Mediterranean, International Organization for Migration (IOM)
Roderick Parkes, Senior Analyst, EU Institute for Security Studies (EUISS)
Francois Bienfait, Liaison Officer to the EU, European Asylum Support Office (EASO)

Holding the Centre: Restoring an Aspirational Middle Class in Europe.
CDA Research Institute, the Netherlands

Moderator
Eoin Drea, Senior Research Officer, Martens Centre

Kick-off speaker
Arjen Siegmann, Economist, CDA Research Institute

Panel Speakers
Juha-Pekka Nurvala, Acting Head of Unit for Policy and Strategy, EPP
Rumiana Stoilova, Director, The Institute for the Study of Societies and Knowledge (ISSK) at Bulgarian Academy of Sciences (BAS)

What Role for Cohesion Policy Post-2020?
AGERB, Bulgaria

Moderator
Serafin Pazos-Vidal, Chair, Expert Group on Cohesion of the Council of European Municipalities and Regions (CEMR)

Kick-off speaker
Siegfried Muresan, MEP, EPP Group, Vice-Chair of the Committee on Budgets

Panel Speakers
Lambert van Nistelrooij, MEP, EPP Group, Member of the Committee on Regional Development
Michael Schneider, State Secretary, Representative of the Land of Saxony-Anhalt to the Federal Government, EPP CoR
9-12 JANUARY, VIENNA — POLAK
European Forum 2018 - Afghanistan’s Future and its Impact on the European Neighbourhood

27 JANUARY, TALLINN — PRO PATRIA INSTITUTE
International Conference in Memory of Peeter Luksep - The Power of the Individual

PUBLICATION — CEDER
Social Europe

5-7 MARCH, BITOLA / 5-7 JUNE, OHRID — KAS
Regional Winter School Security - Identity, Migration and the New Security Agenda in Europe

20-24 MARCH, BRUSSELS / 4-6 MAY, KAVADARCI — KAS
Modern People’s Parties vs. National Populism

15-16 FEBRUARY, MILAN — KAS
Conference on the Future of Work in the Digital Era

PUBLICATION — KAS
World Order Revisited: Resilience and Challenges

Projects with Member Foundations
4 MAY, SOFIA — KAS
Towards a New EU Defence Identity

4-6 MAY, KAVADARCI — KAS
Cathedra Adenauer - The Future of the European Union and the Western Balkans

MAY - NOVEMBER, BRATISLAVA — ANTON TUNEGA FOUNDATION
Political Academy

11-13 MAY, OHRID / 14 MAY, SKOPJE — KAS
Brain Drain Policy Hackathon and Conference

17-19 MAY, BRATISLAVA — KAS/GLOBSEC
GLOBSEC 2018

24 MAY, PRAGUE — TOPAZ
The Future of the Digital Single Market

9-12 APRIL, VIENNA — POLAK
How Europe Works - Introductory Seminar

12-13 APRIL, BRUSSELS — ISP/DPI/PRO PATRIA/UEK/TOPAZ/FAES
Streamlining Workflows for Martens Centre Network

APRIL-DECEMBER, MINSK — KAS
From Situation Analysis to Foresight: Deepening the Understanding of Immediate and Strategic Futures in the EU’s Eastern Neighbourhood

15-17 APRIL, BITOLA — KAS
Cross-border Cooperation in the Water Management Field

18-20 APRIL, VISBY — JHS
Round-table Conference on East and West in the New World Order

18 APRIL, PRAGUE — TOPAZ
Post-Election Situation in the EU

APRIL - NOVEMBER, VILNIUS, BRUSSELS, KLAIPEDA — KAS
KAS-Martens Centre Discussion Club

20-22 APRIL / 26-28 OCTOBER, SARAJEVO — KAS
Political Communication of EPP Parties in Bosnia and Herzegovina

PUBLICATION — APRIL - DECEMBER, BUDAPEST — PMA
Central European Health Review (Research Project)

5-7 JUNE, OHRID — KAS
Regional Summer School Security - Identity, Migration and the New Security Agenda in Europe

6 JUNE, LONDON — KAS
Brexit Burning: Talks, Transition and Threats

6 JUNE, HELSINKI — TOIVO
Publication Launch 'Foreign Policy Now!' Euro-Atlantic Finland

14-17 JUNE, CASCAIS — KAS
The Future of the Economy: Tech and Society

17-20 JUNE, VIENNA — POLAK
European Forum 2018 – European and International Security Policy

21 JUNE, PRAGUE — IKDP
New Approaches in Civic Education: 100 Years of Czech Democracy Promotion

28-30 JUNE, BRATISLAVA — POLAK
Millennial Leaders: Political Communication for a New Generation

29 JUNE-1 JULY, PRAGUE — TOPAZ
Young Generation and Conservative Politics

JUNE-OCTOBER, SUBCETATE, ORADEA — KKA
EU Academy

PUBLICATION — TOIVO
Foreign Policy Now!
4 JULY, BRUSSELS — HSS
The European Agenda under the Austrian EU Presidency

6-8 JULY, VIENNA — POLAK
European Summer Academy for Leading Seniors 2018 - European Demography: From Challenges to Innovative Opportunities

6-10 JULY, OHRID — KAS
Regional Summer School - Society and Religion: Ethnic Groups, Identity and Nationalism

25-29 JULY, LITHUANIA — DPI
Young Leaders Symposium

28-29 JULY, PREŠOV/LEVOČA — NAT
Totalities in Container

30 AUGUST, TURKU — TOIVO
Europe of Cities: Urbanisation in the Era of European Integration

PUBLICATION — TOPAZ
The Czech Centre Right’s Solutions to the Political Challenges of 2019

4 SEPTEMBER, BRUSSELS — HSS
The EU Between the US and China: The Future of the International Economic Order

10-14 SEPTEMBER, TIVAT — POLAK
How Europe Works - Introductory Seminar

13 SEPTEMBER, ATHENS — HSS
Greece’s Exit from the Bailout: The Day After

14 SEPTEMBER, TALLINN — PRO PATRIA INSTITUTE
Interaction of Values and Public Opinion

21-23 SEPTEMBER, BUCHAREST — KAS ROMANIA OFFICE
The Future of Human Mobility: Migration and Demographics

27 SEPTEMBER, BRUSSELS — JHS
Thieves of State: A Global Perspective on Political Corruption

27-28 SEPTEMBER, BRATISLAVA — NAT
Eight-dated Anniversaries in Czecho-Slovak History

28-30 SEPTEMBER, LITHUANIA — DPI
Political Academy LIBERTAS & PIETAS Autumn Forum
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<td>SOFIA — KAS/AGERB</td>
<td>The Future of Economic and Monetary Union</td>
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<td>2-5 OCTOBER</td>
<td>KYIV — PRO PATRIA</td>
<td>Quo Vadis Eastern Partnership?</td>
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<td>22 OCTOBER</td>
<td>BRUSSELS — JHS</td>
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<td>The European Union - The Story of a Friendship: Adenauer, De Gasperi and Schuman</td>
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20 JANUARY, LISBON — PCS
Portugal in the Future: Challenges, Reforms and Compromise

11-12 MARCH, OSLO — CIVITA
Russian Presidential Elections 2018: Rigged in favour of Vladimir Putin?

PUBLICATION — FOKUS 2031
Vision of a Contemporary Pension System

7-9 FEBRUARY, MAARAB — MEIRSS
Envisioning the Future of the Middle East & Its Implications on Europe’s Security & Foreign Policy

Projects with External Partners
11 APRIL, BRUSSELS — ANTALL JÓZSEF KNOWLEDGE CENTRE
The Future of Cyber Warfare

PUBLICATION — FOKUS 2031
The Case for Income Tax Reform in Slovenia

PUBLICATION — FRS
The State of the Union Schuman Report on Europe 2018

2-4 MAY, PRAGUE — EUROPEAN VALUES THINK TANK
Stratcom Summit 2018

16 MAY, SOFIA — EUROPEAN COUNCIL ON FOREIGN RELATIONS
In Dialogue with the Western Balkans: Creating a Region of Growth, Security and Connectivity on the Path to Europe

18-20 MAY, SABAC / 14-16 SEPTEMBER — NIS - BELGRADE FUND FOR POLITICAL EXCELLENCE
Annual Seminars

23 MAY, MINSK — IDSM BEE
Sustainable Development of Belarus: The Role and Involvement of Civil Institutions and Christian Churches

24 MAY, MINSK — IDSM BEE
Conditions for Achieving Gender Equality in Belarus: Improvement of the Legislation

25 MAY, BRUSSELS — ADAM MICKIEWICZ UNIVERSITY

25-26 MAY, HRADEC KRÁLOVÉ — EAD
Smart Municipalities in the EU Context

26-27 MAY, HUMPOLEC — EAD
Discussion on the Future of the EU

1-3 JUNE, ORASTIE — LS
Best Practice in Public Administration

4 JUNE, BERLIN — BELGRADE FUND FOR POLITICAL EXCELLENCE
Belgrade and Pristina: Between Frozen Conflict and Normalisation

19 JUNE, BRUSSELS — ANTALL JÓZSEF KNOWLEDGE CENTRE
Here We Come! Talent Management and Youth Perspectives in the Western Balkans
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<td>Friedrich Hayek Economic School 2018 - Economic Tools for Smart Local Development</td>
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<td>18-20 SEPTEMBER, PRAGUE —</td>
<td>EUROPEAN VALUES THINK TANK Training Programme for Countering Disinformation</td>
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<td>25 SEPTEMBER, BRUSSELS —</td>
<td>RE-IMAGINE EUROPE Identity, Communication and Power: European Narratives and Insights from Recent Research</td>
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<td>SEPTEMBER - OCTOBER, BRUSSELS, MADRID — FAES</td>
<td>The Political and Economic Integration of the EU: A Reference for Latin America</td>
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<tr>
<td>SEPTEMBER - OCTOBER, BUCHAREST — QVORUM</td>
<td>Civic Leadership Program</td>
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<tr>
<td>PUBLICATION — FRS</td>
<td>Atlas Permanent de l’Union Européenne</td>
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10 OCTOBER, BRUSSELS — MEIRSS
Round-table Discussion on the European Union’s Response to the JCPOA Withdrawal & the Iranian Role in the Middle East

17-19 OCTOBER, BELGRADE — BELGRADE FUND FOR POLITICAL EXCELLENCE
Belgrade Security Forum 2018 – Finding Answers Together to the New Normal

22 OCTOBER, BRUSSELS — BEYOND THE HORIZON
New Horizons Symposium: Emerging Trends Reshaping International Security

24-25 OCTOBER, WARSAW — CASIMIR PULASKI FOUNDATION
Warsaw Security Forum 2018

26-27 OCTOBER, CHIȘINĂU — LS
Smart Cities and Market Places

26-28 OCTOBER, BANSKÁ ŠTIAVNICA — SLOVAK SECURITY Policy Institute
The Autumn School: Teachers Against Disinformation 2018

PUBLICATION — PCS
Reshaping Schools for a T-World

13 NOVEMBER, HELSINKI — KOMPASSI
Common Good? Discussing the Ideology and Value of Christian Democracy

14-15 NOVEMBER, SÉRAIL BIKFAYA — MAISON DU FUTUR
Does Christianity Have a Future in the Middle East?

21 NOVEMBER, BRUSSELS — FRS
Is the New Multiannual Financial Framework of the EU Fit for the Next Decade?

21-23 NOVEMBER, PRAGUE, EUROPEAN VALUES THINK TANK
Home Affairs - Internal Security Forum Prague 2018

PUBLICATION — KKA
Research report: Transylvanian Hungarian Youth in the EU

3 AND 10 DECEMBER, BRUSSELS — ANTALL JÓZSEF KNOWLEDGE CENTRE
Dinners with EU Personalities

4 DECEMBER, BELGRADE — BELGRADE FUND FOR POLITICAL EXCELLENCE
Can We Rebuild Trust in Politics?

7-9 DECEMBER, BRNO — EAD
Smart and Professional Municipalities

7-9 DECEMBER, BELA — GLOBSEC
Château Béla Central European Strategic Forum

11 DECEMBER, LJUBLJANA — FOKUS 2031
Slovenia Deserves Better: 5x5 Publication Launch

11 DECEMBER, BEIRUT — MAISON DU FUTUR
Lebanese Consociational Democracy in the Consideration of the Future of Syria and Iraq

14-15 DECEMBER, BĂRAȘOV — LS
The Forum of Entrepreneurs in Smart Administration

18 DECEMBER, PRAGUE — EAD
EU Scenarios in 2019

PUBLICATION — KKA
Research report: Analysis of Revenues from the EU to Romanian County Councils and Local Administrations

PUBLICATION — FOKUS 2031
Brain drain from Slovenia: The Case

PUBLICATION — EUROPEAN VALUES THINK TANK
Prevention of Mass Irregular Migration to Europe

PUBLICATION — FOKUS 2031
Competitive Government
— Our Formats

As the official think tank of the EPP we try to bring the European debate closer to those who matter the most - European public.
We produce several digital formats which aim to enhance our impact, influence and outreach.

— “I say Europe, you say...?”
is a series of candid interviews with centre-right movers and shakers of the European project. From legislative work to food preferences, from weekday causes to weekend hobbies, we show you the human face of EU politics and its main protagonists. This year we featured: Manfred Weber, Alexander Stubb, Marianne Thyssen, Esther de Lange, Roberta Metsola and Mairead McGuinness.

— Brexitometer,
starring Angelos Chryssogelos, keeps our viewers informed about the pertinent issues and developments regarding Brexit negotiations by providing an interesting insight into the negotiations. It draws attention to numerous different aspects of the process. The video series started in 2016 and since then it has been analysing the unfolding and often surprising events on Brexit. The series is quite interactive, as the questions come directly from the viewers through Facebook, Twitter and Youtube.
— In Focus in 2018: Speak up for Europe!
is a video campaign launched on Europe Day (9 May). Its aim was not only to advocate for a stronger Europe, but to show what happens when we do not voice our opinions. In times of disillusionment in politics, populism and waning trust in our institutions, it is crucial to remember that staying silent about this turmoil can only lead to terrible things. Dialogue and brisk discussions are essential for our future and the survival of democracy and the EU, and this is the main message this video conveys.

— The Political Week in #60seconds
is our first video format and has been airing for four years now. It is a weekly satirical overview of political events across the globe presented by our policy director Roland Freudenstein. It reflects on current events in an entertaining and engaging way for viewers.

— Defence Dialogues
is a podcast series hosted by Niklas Nováky. It engages key policymakers and opinion leaders working on European security and defence policy in a conversation on contemporary issues and challenges. The podcast series aims to discuss these issues and challenges in this vital, but complex policy area in a way that is accessible to everyone interested in them.

— Europe Out Loud
is a podcast series by Federico Ottavio Reho on salient issues facing Europe. Federico discusses a plethora of topics in a tour de force through European history, culture and civilisation. He redefines political correctness with the help of razor-sharp arguments and beautifully drawn historical parallels. In September 2018 the podcast won a Digital Communication Award as the Best Digital Channel of the year.
Outreach

10\textsuperscript{th} Political Think Tank Worldwide

100+ Events a Year

500+ Speakers and Experts

40+ Partners across Europe

Press

This year we have been featured in many news outlets, some which are:

The New York Times
POLITICO
euobserver
DER TAGESSPIEGEL
EURACTIV
Deutsche Welle

Social Media

54,529 Facebook Likes
30,802 Followers
Website Visitor Trends
In 2018, the Martens Centre website had a total of 89,885 unique visitors. This represents an increase of 14.20% on the previous year.

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<th>TOP 10 WEBSITE VISITING COUNTRIES</th>
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<td>1 France</td>
<td>23,476</td>
</tr>
<tr>
<td>2 Belgium</td>
<td>12,588</td>
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<tr>
<td>3 United States</td>
<td>11,297</td>
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<tr>
<td>4 Germany</td>
<td>4,296</td>
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<tr>
<td>5 United Kingdom</td>
<td>4,118</td>
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<tr>
<td>6 Italy</td>
<td>2,575</td>
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<tr>
<td>7 Netherlands</td>
<td>1,819</td>
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<tr>
<td>8 Slovakia</td>
<td>1,542</td>
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<tr>
<td>9 Spain</td>
<td>1,345</td>
</tr>
<tr>
<td>10 Poland</td>
<td>1,300</td>
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</table>

In 2018, several EPP shakers, movers and experts were invited to be interviewed, to comment on current events and to speak at high level conferences.

www.martenscentre.eu
It produces research papers and books, policy briefs and the twice-yearly European View journal. Its research activities are divided into six clusters: party structures and EU institutions, economic and social policies, EU foreign policy, environment and energy, values and religion, and new societal challenges. Through its papers, publication launches, conferences and online activities, the Martens Centre offers a platform for discussion among experts, politicians, policymakers and the European public.

At the beginning of 2014, the Centre was renamed in honour of its late president and founder, Wilfried Martens, the EPP’s long-standing president and a former prime minister of Belgium.

The Wilfried Martens Centre for European Studies (formerly the Centre for European Studies) was established in 2007 as the political foundation and official think tank of the EPP.

It embodies a pan-European mindset based on centre-right, Christian Democrat, conservative and like-minded political values and research. It serves as a framework for national political foundations linked to member parties of the EPP.

The Martens Centre helps prepare EPP programmes and policy documents. It organises seminars and training on EU policies and on the process of European integration. The Centre also contributes to formulating EU and national public policies.

— About Us
This board is composed of a maximum of eight members, including the president and the secretary treasurer, all of whom are elected by the General Assembly of the Centre. Its roles range from drafting the annual programme based on agreed research priorities and ensuring the legal representation and financial supervision of the activities of the Centre, to steering the expansion of the Centre’s network of member organisations.
The newly formed Honorary Board aims to reinforce the expertise of the Centre, not only for enhancing the think tank’s expert profile, but also in order to boost its intellectual capacity, enabling our experts to address the EU’s current and future challenges. The members of the board are all former prime ministers or former heads of EU institutions. All belong to the EPP family and have a successful track record of country and institutional reforms.
To increase the academic scope of the Martens Centre and to ensure its research, studies and activities meet the highest scholarly standards, the Executive Board nominates esteemed academics and researchers as members of the Academic Council. The role of the Council includes enhancing the Centre’s standing and visibility in the academic sphere and contributing expertise, advice and ideas to ensure that the Centre always pursues cutting-edge research. The Academic Council also proposes new and innovative projects and implements the highest standard of peer review.
Werner Fasslabend
Chair of the Academic Council

Bruno Aguilera-Barchet

John Bruton

Olof Ehrenkrona

George Galanos

Martti Häikiö

Mart Laar

Giovanni Maddalena

Miet Smet

Žiga Turk

Yannis G. Valinakis

Jos J.A.M. van Gennip
Research associates and senior research associates are politically like-minded academics who contribute research papers, short analyses and blogs, and give advice on current affairs.
Individual members are politically like-minded, senior-level professionals active in European politics, the European institutions and related organisations. They participate in meetings of the General Assembly and offer their perspective on the overall strategy and goals of the Martens Centre and on how to attain them.

In 2018 our individual members were:

- Antonio López-Istúriz
- Antti Timonen
- Charles-Ferdinand Nothomb
- Filippo Terruso
- Jacob Lund Nielsen
- Joseph Daul
- Kostas Sasmatzoglou
- Marianne Thyssen
- Nicolas Pascual De La Parte
- Timothy Beyer Helm
The Martens Centre offers internships of three to six months to university graduates and young researchers from Europe and the rest of the world. The internship programme is intended to provide the trainees with the opportunity to deepen their knowledge of European affairs and to gain close insight into the daily work of the European institutions in Brussels.

In 2018 our interns were:

- Alexandra Henman (Ireland)
- Alexis Leenders (Belgium)
- Ana Rotaru (Moldova)
- Andrea Castagna (Italy)
- Andrei Moraru (Romania)
- Carolina Albuquerque (Portugal)
- Gareth Gregan (Ireland)
- Iris Bouma (The Netherlands)
- Jakub Ač (Slovakia)
- Linda Schlegel (Germany)
- Milda Kaklauskaitė (Lithuania)
- Teodora Hristova (Bulgaria)
- Zala Tomašič (Slovenia)

Are you interested in an internship with the Martens Centre?
Apply now!

Please visit www.martenscentre.eu/join-team for more information.
The Martens Centre works closely with 32 member foundations from all over Europe.
Matthias Bel Institute
Inštitút Mateja Bela - Bél Mátyás Intézet (IMB–BMI)
Trnavská cesta 37, 831 04 Bratislava, Slovakia
E. institutmatejabela@gmail.com; belmatyasintezet@gmail.com
www.imb-bmi.org

New Initiatives Centre
Centar za nove inicijative
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**Partner Members**

The Martens Centre works closely with 17 partner members from Europe and beyond.

Antall József Knowledge Centre, Hungary  
Belgrade Fund for Political Excellence, Serbia  
European Academy for Democracy, Czechia  
European Values, Czechia  

Foundation for Social Research and Analysis, Spain  
GLOBSEC, Slovakia  
International Republican Institute, United States  
Jean Monnet European Center of Excellence, Greece  

Kompassi, Finland  
Liberal Society, Romania  
Maison du Futur, Lebanon  
Platform for Sustainable Growth, Portugal  

Robert Schuman Foundation, France  
Robert Schuman Institute, Hungary,  
Sofia Security Forum, Bulgaria  

The Middle East Institute for Research and Strategic Studies, Lebanon  
Think Young, Belgium
The Martens Centre takes an active interest in a wide range of political issues with a particular emphasis on studies related to European policy. Every year it therefore offers visiting-fellow positions of 6 to 12 months to dynamic, motivated and innovative individuals with the appropriate academic credentials.

In 2018 our research fellows were:

**Constantine Arvanitopoulos**
Greece

**Christina Bache**
USA
ABOUT US

— Staff 2018

Tomi Huhtanen
Executive Director

Roland Freudenstein
Policy Director

Ioana Lung
Head of Communications and Marketing

Panos Tasiopoulos
Head of External Cooperation and Events

Federico Ottavio Reho
Strategic Coordinator and Research Officer

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Anna Nalyvayko
Project Assistant

Djamel Kitouni
IT Administrator
In September we lost our dear colleague and friend, the creative spark of many of our projects and campaigns, José Luis Fontalba. José Luis was Head of Communications and Marketing, the creator of many formats we produce such as the Economic Ideas Forum, Makerstown, 60 seconds, our podcast series and much more.

José Luis was a passionate political communicator, who had a great talent for translating complex ideas into clear messages. He was with us almost from the very beginning, enabling us to grow into the organisation we are today with his unwavering commitment, team spirit and leadership. His creativity and unique sense of humour have left a significant mark not just on our online presence but also our policy impact.

José Luis will be remembered as an exceptional mind, selfless team leader and beloved friend who touched our lives and empowered us by immersing us into his creative world of ideas. His legacy will live on and we will do our best to honour his memory by continuing the work he excelled at and loved so much.