

**Question for written answer E-003798/2020/rev.1  
to the Commission**  
Rule 138  
**Filip De Man** (ID)

Subject: Cooperation between the Commission and McKinsey during the asylum crisis

According to the media (De Standaard, Le Monde, etc.), the Commission used the services of McKinsey, an American consultancy firm, in a bid to optimise the management of migrant flows to Europe between 2015 and 2018. According to the same media, the Commission reproduced McKinsey's wording in its report without reference being made to that undertaking and its name was not mentioned anywhere. The offer to undertake this consultancy work is reported to have come from McKinsey itself.

1. What impact have McKinsey's recommendations had on Frontex operations?
2. Does the Commission plan to take action against those politically responsible for accepting McKinsey's offer without following the standard tendering procedure?