

**Question for written answer E-001649/2022  
to the Commission**  
Rule 138  
**Virginie Joron (ID)**

**Subject:** McKinsey's management of the COVID-19 crisis in Europe

According to *Le Monde*, McKinsey oversaw the administration of the COVID-19 health pass and vaccine strategy in France<sup>1</sup>. In addition, France's Minister of Health Olivier Véran has stated that McKinsey also managed the COVID-19 vaccine strategy in Germany and Great Britain<sup>2</sup>. Belgium also used the company to devise its response to the crisis<sup>3</sup>.

As the main consultants managing the health crisis in France, McKinsey has made over EUR 12 million from its projects and yet has not declared any profits in France for the past ten years.

1. Does the Commission, which centralised the procurement of COVID-19 vaccines, know which Member States used McKinsey in their management of COVID-19?
2. What contracts has the Commission and its agencies signed with McKinsey in the past five years?
3. The Financial Transparency System has not been updated since 2020. Why is there a two-year delay in updating this register<sup>4</sup>?

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<sup>1</sup> [https://www.lemonde.fr/politique/article/2022/04/01/affaire-mckinsey-l-executif-et-le-senat-s-accusent-mutuellement-d-instrumentalisation-politique\\_6120043\\_823448.html](https://www.lemonde.fr/politique/article/2022/04/01/affaire-mckinsey-l-executif-et-le-senat-s-accusent-mutuellement-d-instrumentalisation-politique_6120043_823448.html) [https://www.lemonde.fr/les-decodeurs/article/2022/03/29/mckinsey-et-macron-le-vrai-et-le-faux-sur-la-polemique\\_6119680\\_4355770.html](https://www.lemonde.fr/les-decodeurs/article/2022/03/29/mckinsey-et-macron-le-vrai-et-le-faux-sur-la-polemique_6119680_4355770.html)

<sup>2</sup> Watch the debate on LCI (19 April 2022) <https://www.youtube.com/watch?v=OYFqoS5EfmM> (from 16 min 43).

<sup>3</sup> <https://www.lesechos.fr/idees-debats/editos-analyses/en-belgique-le-recours-aux-consultants-pour-gerer-la-crise-du-covid-fait-polemique-1361064>

<sup>4</sup> <https://ec.europa.eu/budget/financial-transparency-system/analysis.html>